



Town of Andover 2017 Annual Town Report

-Haggett's Pond-

www.andoverma.gov

Town of Andover
2017 Annual Report



Prepared by the Town Manager
Pursuant to the Provisions of Chapter 40, Section 49 of the General Laws of the
Commonwealth of Massachusetts and Article II, Section 4 of the General Bylaws
of the Town of Andover

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TOWN OF ANDOVER

36 Bartlet Street
Andover, MA 01810
(978) 623-8200
www.andoverma.gov

Dear Fellow Citizens,

It has once again been an honor to serve as the Chairman of the Board of Selectmen in my third term. Our citizenry continues to be intimately involved with town government, energy conservation, education, planning, zoning, the elderly, veterans, the opioid crisis, youth services...we are an energized and involved community that continues to challenge both elected and appointed officials to make Andover an even better place to live, work and play.

Fiscal Year 2017-2018 was a challenging and sometimes tumultuous year for our community. The neighborhood concerns of the Strawberry Hill, Elm Street and Dascomb Road projects brought to light a need for a comprehensive “deep dive” look into our zoning bylaws and how our town boards interact with our citizens. In the coming year a taskforce of professionals, town officials and interested citizens will consider how we can address the ever changing needs of our community with an emphasis on citizen participation. As well, our Planning Board is eager to engage the public in zoning forums with the sole purpose of hearing your concerns and long-range vision for Andover. As our town approaches “build out” and our remaining land becomes more challenged, it is our hope that through a vigorous community engagement process we can arrive at a collaborative zoning vision that nurtures smart growth while meeting the expectations of the entire community well into the future.

Deputy Town Manager, John Mangiaratti, continues to roll out new functionality to the town’s website (Andoverma.gov) and our newly launched mobile app “CivicMobile.” With either of these user-friendly portals you can quickly keep in touch with town boards and committees, their meeting dates, agendas as well as live broadcasts and video archives. You will easily find important contact information and a wealth of “real time” information to assist our citizens in staying in touch with, and learning more about, your town government. I urge you to use this valuable resource.

This year Andover has been recognized for “Budget Excellence” and has once again been designated an AAA bond rated community. This designation recognizes Andover’s commitment to excellence in municipal finance and, in turn, allows us to borrow at a much more favorable interest rate, which ultimately makes your tax dollars significantly more efficient. Town Manager, Andrew Flanagan, has initiated a long-range financial plan that serves as a roadmap for our future and a true capital improvement program that has resulted in historic investments in our facilities, infrastructure, public amenities and equipment.

This fall we will move into our new Municipal Services Facility and unlock the transformative opportunities that exist in the Historic Mill District. We have made progress on the replacement and/or renovation of the Ballardvale Fire Station and launched a playground replacement program that will address our needs across the community. We have increased our investment in both sidewalk repair and accelerated the water main replacement program by 100%. For the first time in years, we are making significant strides in our investments in open space and other recreational facilities. Additionally, we have completed a town-wide street light replacement program by installing over 1,800 new energy efficient LED bulbs along the streets of Andover. The theme of “building community” is alive and well in our town.

Andover’s persistence in addressing the opioid crisis has once again achieved real, measurable results in the ongoing fight against addiction. It is encouraging that a number of public/private efforts continue to flourish keeping positive pressure to continue our “Enforcement/Treatment/Education” initiatives. While many of our neighboring communities are experiencing a rise in addiction incidents, Andover’s incidents are significantly down and our program has become a model for communities across the commonwealth. Community Support Coordinator, Sobhan Namvar, and Police Chief Patrick Keefe’s leadership, along with the many first responders on the front lines of this fight, are a shining example of how Andover has met this problem head on.

None of this could happen without the hundreds of town employees and dedicated private citizens that volunteer on a myriad of boards and committees. Without each and every one of you our commitment to “building community” in Andover would never happen.

Thank you for your commitment to our town!

Paul J. Salafia
Chairman
Andover Board of Selectmen

Welcome to the Annual Town Report

Andrew P. Flanagan, Town Manager

The Annual Town Report is a chance to tell Andover's story. I am very proud of where we have come as an organization. Striving for organizational excellence has, and will continue to be, a priority for my administration. As we seek efficiencies and improve service delivery, I am confident all residents and businesses will see and feel the positive changes we have introduced.

A theme established late last year that has been echoed throughout our organizational approach has been "Building Community." Throughout Andover there are so many interests, many organizations, and a great number of stakeholders who work hard for their cause. Yet all of us have the same priority: Andover. You will notice going forward that all of our messaging will focus on Building Community.



*Andrew Flanagan
Town Manager*

Last year was an historic year in Andover. For decades there has been an effort to relocate the Town Yard at 11 Lewis Street. Located within our downtown and abutting the commuter rail, our Town Yard sits on valuable property that can be reimagined into a transformative district focused around public transportation and multi-use properties. This type of redevelopment will help define Andover's future. The Historic Mill District Task Force facilitated the public engagement process that ultimately led to the development of Design Guidelines, articulating the vision for the neighborhood.

Our downtown also became home to a playground in 2017. The results of a community effort and eventually a favorable vote at Town Meeting, the Andover Center Playground opened this summer.

To ensure the event remained a staple in Andover, this past year the Town took over Holiday Happenings. This event was at risk of dissolving, and recognizing its importance, the Town stepped in to lead it. Event attendance was at an all-time high.

New way-finding signs were installed in 2017, connecting visitors to our downtown in a way that has not been done before. I am proud of our efforts in serving the business community and promoting economic growth.

Our Town Government has accomplished a lot this year. Our new Kid Care afterschool program was launched within our Recreation Division. The program has been so successful that there are already discussions to expand the program. The Community Development and Planning Department has integrated the entire permitting process to an online portal, creating significant efficiencies for both our staff and our customers.

Our Municipal Services Department oversaw the replacement of 1,800 streetlights throughout Andover. This inclusive process involved help from the public in choosing the appropriate technology for Andover. This project was funded in part by a state grant and will improve our energy efficiency as well as environmental improvements so that streetlights are only shining on the streets.

For the second year in a row, our fiscal year budget and financial plan has received an award from the Government Finance Officers Association (GFOA) for excellence in budget presentation. We continue to make historic investments in capital improvements including public facilities, infrastructure, and public amenities that are essential to the fabric of our community.

In an effort to increase engagement with our residents, businesses and visitors, the Town launched an interdepartmental team focused on social media engagement. We look forward to continue to evolve in the ways we share information and engage with the public.

These accomplishments are just some of the ways our Town is working diligently for you. I want to thank all of our municipal employees for their hard work and dedication over the last year.

I continue to be proud of our organization and the Town. I look forward to continuing to evolve and grow our municipal product with each one of you.

Sincerely,

A handwritten signature in blue ink, appearing to read 'A. Flanagan', with a stylized flourish at the end.

Andrew P. Flanagan
Town Manager

Town of Andover Management Team

Town Manager	Andrew P. Flanagan
Deputy Town Manager	John S. Mangiaratti
Chief Information Officer	Paul Puzzanghera
Community Development and Planning	John S. Mangiaratti
Director of Conservation	Robert Douglas
Director of Health	Thomas Carbone
Director of Planning	Paul Materazzo
Inspector of Buildings	Christopher Clemente
Community Services	Joseph Connelly
Elder Services	Annmary Connor
Recreation Services	Kim Stamas
Veterans' Services	Michael Burke
Youth Services	William Fahey
Facilities	Edward Ataide
Finance and Budget Department	Donna Walsh
Accounting	Hayley Green
Assessor's Office	David Billard
Collector/Treasurer	David Reilly
Purchasing Agent	Thomas Watkins
Fire Rescue	Chief Michael Mansfield
Human Resources	Candace Hall
Memorial Hall Library	Beth Mazin
Police	Chief Patrick Keefe
Public Works	Christopher Cronin
Superintendent of Schools	Sheldon Berman
Town Clerk	Lawrence Murphy
Town Counsel	Thomas J. Urbelis Esq.

TOWN OF ANDOVER

MISSION & VALUES STATEMENT

*Developed by the
Board of Selectmen, Town Manager, and Town Department Heads
Adopted by the Board of Selectmen on October 6, 2003*

The mission of the Town of Andover is to ensure the safety, education, and well-being of the community; to be a leader in the delivery of efficient and effective quality services that respond to community needs; to promote the continuous improvement of staff skills and performance; to encourage an environment of trust; to respect cultural and economic diversity; and to preserve the historic character of the community.

The Board of Selectmen, as the chief policymakers for the Town of Andover, Massachusetts, will provide leadership in advancing the following primary and supporting values:

VALUE 1 – ENSURE THE SAFETY, EDUCATION, AND WELL-BEING OF THE COMMUNITY

- 1.1 Protect the safety of persons and property
- 1.2 Maintain the high quality of education for all
- 1.3 Maintain the Town’s infrastructure
- 1.4 Promote public health programs and awareness
- 1.5 Manage the impact of non-municipal public utilities
- 1.6 Support human/community services
- 1.7 Ensure compliance with regulatory requirements
- 1.8 Identify and promote economic opportunities

VALUE 2 – BE A LEADER IN THE DELIVERY OF EFFICIENT AND EFFECTIVE QUALITY SERVICES THAT RESPOND TO COMMUNITY NEEDS

- 2.1 Deliver innovative municipal services
- 2.2 Encourage cost saving initiatives
- 2.3 Assess and prioritize community needs
- 2.4 Maintain the Town’s “Aaa” bond rating

VALUE 3 – PROMOTE THE CONTINUOUS IMPROVEMENT OF STAFF SKILLS AND PERFORMANCE

- 3.1 Recruit, develop, and retain a highly skilled workforce

- 3.2 Promote and recognize municipal professionalism
- 3.3 Measure, evaluate, and improve performance

VALUE 4 – ENCOURAGE AN ENVIRONMENT OF TRUST AND HONESTY

- 4.1 Uphold high ethical standards
- 4.2 Value teamwork and cooperation
- 4.3 Promote open communication with the public
- 4.4 Solicit citizen participation
- 4.5 Recognize the outstanding contributions of citizens

VALUE 5 – RESPECT CULTURAL AND ECONOMIC DIVERSITY

- 5.1 Promote diversity in the workforce and community
- 5.2 Provide services that are accessible, fair, and equitable
- 5.3 Support housing alternatives

VALUE 6 – PRESERVE THE HISTORIC CHARACTER OF THE COMMUNITY

- 6.1 Celebrate Andover’s unique heritage
- 6.2 Protect and acquire open space

Elected Officials

As of December 31, 2017

Board of Selectmen

Paul Salafia, Chair
Alex Vispoli, Vice Chair
Daniel Kowalski, Secretary
Robert Landry
Laura Gregory

School Committee

Susan McCready, Chair
Joel Blumstein
Paul Murphy
Shannon Scully
Ted Teichert

Town Moderator

Sheila Doherty

Andover Housing Authority

Calvin Deyermond, Chair*
Francis O'Connor
Daniel Grams
John O'Donohue
Mary Wesson

**Appointed by the Executive Office of Housing and Community Development*

Greater Lawrence Technical School District School Committee

Marilyn Fitzgerald, Andover
Angel Garcia, Lawrence
Leo Lamontagne, Lawrence
Gary Mannion Jr., Lawrence
Jessica Finocchiaro, Methuen
Barbara Gronodine, Methuen
Frank Rossi, North Andover

Trustees of Punchard Free School

Dr. Eric Stubenhaus, Chair
Charles Hanes
Steven Pekock
Donald Schroeder
James Sutton

Cornell Fund Trustees

Richard Bowen
Kenneth Ozoonian
Calvin Perry

Appointed Officials

Town Manager
Andrew P. Flanagan

Andover Cultural Council	Andover Green Advisory Board
Linda Carpenter Judith Farzan Rosemary Halloran Denise Johnson Dmitry Kedrin Sally Matson Pervez Mohammed Leslie Malis Sonia Novick Lenore Price Lisa Primes Susan Smith Demetrius Spaneas	Selen Atkar Carla Carter Melanie Cutler Donald Michelinie Anil Navkal Carina Schusterman Zona Sharfman
Andover Housing Partnership Committee	Andover Retirement Board
Vinod Bhandari James Bonfanti Ann Cobleigh Kevin Cuff Edward Smith Austin Simko	James Cuticchia Hayley Green Thomas Hartwell Elena Kothman Gary Coon
Audit Committee	Ballardvale Historic District Commission
Steven Caron Robert Finneran Neil Senior Steven Sintros	Ronald Abraham Robert Branca Diane Derby Remi Machet Matthew Pimentel Joanna Reck Gary Rowe
Board of Assessors	Board of Health
Dennis Adams David Billard Lewis Trumbore	Dr. Gopala Dwarakanath Carolyn Dymond Pamela Linzer
Board of Registrars	Commission on Disability
Gary Coon Gerald Gustus William Melahn Lawrence Murphy	Joseph Connelly Justin Coppola Jr. Justin Coppola Sr. Patricia Leelman Bernadette Lionetta Julie Pike Stephen Surette Judy Wakfield

<p align="center">Conservation Commission</p> <p align="center">Thomas Brady Donald Cooper Alexandra Driscoll Floyd Greenwood Jon Honea Kevin Porter Ellen Townson</p>	<p align="center">Council on Aging</p> <p align="center">Marian Bicking Kenneth DeBenedictis Joan Fox Jane Gifun Tana Goldberg Paul MacKay Margaret O'Connor Joesph Ponti Kimberly Rainen Thomas Rando</p>
<p align="center">Dascomb Road Zoning Task Force</p> <p align="center">Janet Clarke Brad Duffin Daniel Esdale Elizabeth Hedstrom Henlin James Leahy Paul MacKay Paul Maue Michael Morris Sr. Don Robb Allen Townsend</p>	<p align="center">Design Review Board</p> <p align="center">Eric Daum Craig Gibson Suzanne Korschun Paul Maue Anita Renton</p>
<p align="center">Economic Development Council</p> <p align="center">Brad Duffin John Fenton Marlene Hoyt Christopher Joel Andrea Leary Michael Morris Jr. David Pierre Geoffrey Piva Gil Stevens</p>	<p align="center">Elderly Tax Aid</p> <p align="center">David Reilly</p>
<p align="center">Finance Committee</p> <p align="center">Linn Anderson John Barry Jr. Spiro Christopoulos Margaret Kruse Eugenie Moffitt Paul Monticciolo Paul Russo Blackwell Taylor Bonnie Zahorik</p>	<p align="center">Housing Trust Fund</p> <p align="center">David Currie Carolyn Hall Finley Andrew Flanagan Linda O'Connell Susan Shepard Charles Wolf Jr.</p>
<p align="center">Memorial Hall Library Trustees</p> <p align="center">Carolyn Fantini Molly Foley Karen Herman John Hess Laurence Lamagna Anthony Straceski Mark Yanowitz</p>	<p align="center">Patriotic Holiday Committee</p> <p align="center">James Bedford Calvin Deyermond Laurie Farris Robert Hamilton Michael Mansfield R. Scott Parrish Calvin Perry Francis Rittershaus Stephen Wallingford</p>

Permanent Town Building Advisory Committee	Planning Board
Daniel Casper Richard Feldman David Giangrande Mark Johnson Kim Sousa	Zachary Bergeron Vincent Chiozzi Jr. Joan Duff Ann Knowles Rocky Leavitt Austin Simko
Poet Laureate Committee	Preservation Commission
Peter Caruso Jane Dietzel-Cairns Karen Harris Janis Hill Susan Lenoe Barbara Longworth Leslie Malis Susan Smith James Sutton	James Batchelder Arnold Dyer Jr. Leslie Frost Craig Gibson Leo Greene Karen Herman Joanna Reck Mark Ratte
Scholarship Committee	Spring Grove Cemetery Trustees
Kate Allard Phillip Giguere Todd Hanna Carolyn Hanson Kathy Hess David Reilly Eric Stubenhaus	William Canane Sandra Dearborn Gail Ralston Donald Robb
TRIAD Council	Towle Fund
Joseph Gifun John Howard Jr. Mary Joyce Kernan Sreenivas Madras Ethel Olsen Russell Ouellette	George Nugent Melissa Strout Gloria Wager
Zoning Board of Appeals	
Denise Bordonaro Daniel Casper Brian Corrigan Kathy Faulk Ellen Keller Neil Magenheimer Carol McDonough Elizabeth Oltman Lisa Rechisky	<i>Interested in joining a Board or Committee?</i> <i>Visit</i> <i>www.andoverma.gov/volunteer</i>

Elected and appointed positions in this report are as of 12/31/2017

Election Results for Annual Town Election
March 28, 2017

Office/Candidates	Precincts									Total
Moderator	1	2	3	4	5	6	7/7A	8	9	
<i>Sheila Doherty</i>	358	347	403	271	289	230	296	381	330	2905
<i>Blanks</i>	96	83	92	90	92	73	104	125	106	861
<i>Misc. Others</i>	1	5	5	10	5	4	5	14	6	56

Office/Candidates	Precincts									Total
Board of Selectmen	1	2	3	4	5	6	7/7A	8	9	
<i>Mary O'Donoghue</i>	204	209	208	186	162	133	214	256	221	1793
<i>Laura Gregory</i>	249	216	286	183	217	170	188	261	217	1987
<i>Blanks</i>	2	9	6	1	7	4	3	4	4	40
<i>Misc. Others</i>	0	1	0	1	0	0	0	0	0	2

Office/Candidates	Precincts									Total
School Committee	1	2	3	4	5	6	7/7A	8	9	
<i>Joel Blumstein</i>	285	240	306	177	206	182	204	291	222	2113
<i>Bob Pokress</i>	166	191	185	189	176	125	195	222	209	1658
<i>Blanks</i>	4	3	9	5	4	0	4	8	11	48
<i>Misc. Others</i>	0	1	0	0	0	0	2	0	0	3

Office/Candidates	Precincts									Total
Trustees of the Punchard Free School	1	2	3	4	5	6	7/7A	8	9	
<i>Donald Schroeder</i>	251	227	270	209	217	190	215	274	241	2094
<i>Cynthia Milne</i>	250	228	305	196	191	151	222	271	239	2053
<i>Blanks</i>	407	413	425	332	363	269	370	488	400	3467
<i>Misc. Others</i>	2	2	0	5	1	4	3	9	4	30

53rd Annual Founders' Day – May 18, 2017

Founder's Day was established by the Board of Selectmen in 1964 to mark the date of the Town's incorporation – May 6, 1646 – and to honor school and town employees who have served the town for 10 or more years.

Town Departments

35 Years of Service

Mary Buck	Department of Public Works
David Dargie	Department of Public Works
James McSurdy	Department of Public Works
Rudolph Perron	Department of Public Works

30 Years of Service

David Cantone	Andover Police Department
Robert Fraser	Department of Public Works
Beth Mazin	Memorial Hall Library
Jane Melia	Assessor's Office
David Reilly	Treasurer's Office
Stephen Stabile	Andover Fire Rescue
David Van Dooren	Department of Public Works
Daniel Verrington	Department of Public Works

25 Years of Service

Paula Del Dotto	Memorial Hall Library
John McMullen	Andover Fire Rescue
Mary Rurak Burke	Andover Police Department

20 Years of Service

Joseph Favreau	Department of Public Works
Beth Kerrigan	Memorial Hall Library
Arthur Martineau	Department of Public Works
Christopher McQuade	Department of Public Works
David Milne	Andover Police Department
Bruce Page	Department of Public Works
Peter Reming	Andover Police Department
Dwayne Scruton	Department of Public Facilities

15 Years of Service

Robert Charette	Department of Public Works
Kristine Havemeyer	Elder Services
Marcie Jacobson	Andover Fire Rescue
Matthew Trede	Andover Fire Rescue

10 Years of Service

Janet Brewer	Purchasing Office
Joseph Davies	Andover Police Department
Kathleen Deloge	Accounting Office
Rebecca Delrosso	Department of Public Facilities
Eliud Felix	Information Technology
Arthur Fleming	Department of Public Facilities
Bonita Hajjar	Information Technology
Michael Mansfield	Andover Fire Rescue
Karen Payne-Taylor	Elder Services
Michael Shanahan	Andover Police Department
Mark Snowdon	Information Technology
Andrea Zaimes	Elder Services

School Departments

40 Years of Service

Barbara Collins	West Elementary
Donna McManus	Andover High School
Judith Rickley	Andover High School

35 Years of Service

Teresa Consentino	Andover High School
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30 Years of Service

Jane Baldwin	Doherty Middle School
Berniece Bligh	Food Services
Craig Brightney	Sanborn Elementary School
Corinne Keeler	Crossing Guard Services
Kathleen McDermott	West Middle School
Betsy Spiegel	High Plain Elementary School
Laura Tenero	South Elementary School
Kathleen Thornton	Bancroft Elementary School
Claire Touseau	Bancroft Elementary School

25 Years of Service

Betsey Desfosse	Andover High School
Cynthia Hanlon	Bancroft Elementary School
Bettyann Iannuccilli	Andover High School
Elizabeth Kennedy	South Elementary School
Erin Manship	West Middle School
Jennifer Marsella-White	West Elementary School
Ernest Perry	West Elementary School
Scott Worthley	Andover High School

20 Years of Service

Leela Bakshi	Doherty Middle School
Jacqueline Barry	Doherty Middle School
Maura Bresnahan	High Plain Elementary School
Amy Bride	West Elementary School
Andrea Chase	Wood Hill Middle School
Mary Gorman	High Plain Elementary School
Susan Healey	Wood Hill Middle School
Thomas Keane	Doherty Middle School
Dene Kouletsis	Wood Hill Middle School
Karen Mazman-Stevens	Andover High School
Nicole Moriarty	Shawsheen School
Debra O'Connor	High Plain Elementary School
Erica Saum	Doherty Middle School
Henrietta Wagner	Andover High School

15 Years of Service

Lisa Blasi	Andover High School
Karen Brown	Food Services
Patrick Bucco	Wood Hill Middle School
Dennis Burm	Andover High School
Linda Croteau	Wood Hill Middle School
Jessica Delano	West Elementary School
Jennifer Di Francesco	Shawsheen School
Georgine Diorio	Food Services
Daniel Dowd	Wood Hill Middle School
Carolyn Fawcett	Sanborn Elementary School
Vicky Fox	Doherty Middle School
Leslie Ganley	Andover High School
Paula Gaudreau	Food Services
Kathleen Golini	Human Resources
Tiffany Goodwin	West Middle School
Jeffrey Gorrie	Doherty Middle School
Stephanie Hand	Andover High School
Timothy Harkins	Bancroft Elementary School
Alan Hibino	Andover High School
Aixa Hilario De Kelley	Andover High School
Lynne Ingraham	High Plain Elementary School
Laura Jordan	Andover High School
Jennifer Kenny	Bancroft Elementary School
Bette Krieger	High Plain Elementary School
Karen Labonte	High Plain Elementary School
Sarah Letsky	West Elementary School
Maureen Macrae	West Elementary School
Ellen Maltzman	Sanborn Elementary School
Suzanne Mazzaglia	Substitute Services

15 Years of Service (cont.)	
Kelly McDonald	West Middle School
Sheila McDonough	Bancroft Elementary School
Rebecca Muirhead	High Plain Elementary School
Barbara Murray	Doherty Middle School
Debra Powers	West Elementary School
Thomas Powers	Andover High School
Kimberly Rabold	High Plain Elementary School
Jessica Randolph	South Elementary School
Minda Reidy	Substitute Services
Marci Ridley	West Middle School
Susan Rodgers	Bancroft Elementary School
Nancy Rudberg	High Plain Elementary School
Colleen Ryan	Doherty Middle School
James Selvitella	West Elementary School
Nancy Snow	Andover High School
Alana Soucy	High Plain Elementary School
Linda Sullivan	South Elementary School
Patricia Whalen	Andover High School
Kevin Winters	South Elementary School
Andrea Worster	Wood Hill Middle School

10 Years of Service

Glenn Bailey	Andover High School
Cherilyn Barry	West Middle School
Tara Brink	West Middle School
Doris Burke	Food Services
Patricia Carpentier	Bancroft Elementary School
Gillian Chartier	Human Resources
Janet Cormier	Food Services
Kathleen Crowley	West Middle School
Dolores Cusack	Doherty Middle School
Laura Desjardins	Wood Hill Middle School
Meredith Grimard	High Plain Elementary School
Maureen Harney	Substitute Services
Audrey Hase Woods	South Elementary School
Krista Hibino	Andover High School
Eva Holm-Andersen	Andover High School
Wendy Kuda	Doherty Middle School
Mary Langevin	Bancroft Elementary School
Christina Lemonias	South Elementary School
Krista Ludvino	South Elementary School
Carol Macmillan	Student Services
Cheryl Marfleet	Wood Hill Middle School
Patricia McDonough	Bancroft Elementary School
Kathleen McGowan	Substitute Services

10 Years of Service (cont.)	
Kristen Mitchell	Wood Hill Middle School
Elizabeth Moody	West Elementary School
Mary Moriarty	Wood Hill Middle School
Cara Morrison	Human Resources
Beth Murphy	Bancroft Elementary School
John Norton	Andover High School
Katherine Palladino	Shawsheen School
Kaitlin Pelletier	Doherty Middle School
Lori Pratt	Shawsheen School
Gail Reczek	South Elementary School
Katie Rey	Wood Hill Middle School
Noa Samlan	Shawsheen School
Julie Selvitella	West Middle School
Melissa Smith	Crossing Guard Services
Shauna Soucy	Shawsheen School
Krista Streeter	High Plain Elementary School
Emily Thompson	West Middle School
Karen Torres	Bancroft Elementary School
Kristen Ulrich	Bancroft Elementary School
Susan Whicher	South Elementary School



World War I Memorial Auditorium on Memorial Day 2017

Elected State and Federal Officials

United States Senators:

The Honorable Elizabeth D. Warren (D)
2400 JFK Federal Bldg; 15 New Sudbury Street, Boston, MA 02203
Boston (617) 565-3170; Fax (617) 722-1054; DC (202) 224-4543
317 Hart Senate Building, Washington DC 20510
Contact: www.warren.senate.gov/contact.cfm

The Honorable Edward J. Markey (D)
925 JFK Federal Building, 15 New Sudbury Street, Boston, MA 02203
Boston (617) 565-8519; DC (202) 224-2742
255 Dirksen Senate Office Building, Washington, DC 20510
Contact: www.markey.senate.gov/contact.cfm

United States Representatives:

Honorable Nicola S. Tsongas (D)
Third Congressional District (Precincts 2, 3, 4, 5, 6, 7, 9)
15 Union Street, Suite 401, Lawrence, MA 01840
(978) 459-0101
1714 Longworth House Office Building, Washington, DC 20515
(202) 225-3411 Fax (202) 226-0771
Email: tsongas.house.gov

Seth Moulton (D)
Sixth Congressional District (Precincts 1, 7A, 8)
21 Front Street, Salem, MA 01970
(978) 531-1669 Fax (978) 224-2270
1408 Longworth House Office Building, Washington, DC 20515
(202) 225-8020 Fax (202) 225-5915
Contact: <http://sets://moulton.house.gov/contact/email>

State Senator:

Barbara A. L'Italien (D)
Second Essex & Middlesex District
State House, Room 109 E, Boston, MA 02133
(617) 722-1612 Fax: (617) 722-1058
Email: barbara.litalien@masenate.gov

State Representatives:

Frank Moran (D)
Seventeenth Essex
(Precincts 2, 3, 4)
38 Dartmouth Street, Lawrence, MA 01841
State House, Room 134, Boston, MA 02133
(617) 722-2400 Fax: (617) 626-0288
Email: Frank.Moran@mahouse.gov

James J. Lyons, Jr. (R)
Eighteenth Essex
(Precincts 1, 5, 6, 7, 7A, 8, 9)
12 High Vale Lane, Andover, MA 01810
State House, Room 443, Boston, MA 02133
(617) 722-2460 Fax: (617) 626-0246
Email: James.Lyons@mahouse.gov

Town Manager and Board of Selectmen

Town Manager's Office Staff

Andrew P. Flanagan
Town Manager

John S. Mangiaratti
Deputy Town Manager

Wendy A. Adams
Executive Assistant

The Town Manager is the Chief Executive Officer, Chief Fiscal Officer, and Chief Personnel Officer of the Town of Andover. The Town Manager appoints and supervises all employees and is responsible for overseeing all services and operations of the Town of Andover. The Town Manager implements the policies established by the Board of Selectmen, provides overall administration to the Town's Municipal organization and focuses on continuous improvement and customer focused services and programs.

Andover Board of Selectmen

Paul Salafia
Alexander Vispoli
Daniel Kowalski
Robert Landry
Laura Gregory

The Town Manager is also responsible for producing an annual budget and financial plan as well as a capital improvement program. The Town Manager's office, in coordination with the Finance and Budget department, works with department and division heads as well as financial working groups to help determine the spending and financial plans for the coming year.

The Board of Selectmen are the Town's policy-making body responsible for appointing the Town Manager, Town Accountant, Zoning Board of Appeals and the Board of Registrars.

Each year the Board of Selectmen, together with the Town Manager establish goals and objectives for the coming year. These goals and objectives help determine the priorities for the Town's departments. Town department heads are involved in the process of setting the goals and objectives and work with the Town Manager throughout the year in order to meet said goals and objectives.



The Andover Board of Selectmen, the Town Manager, and the Deputy Town Manager receiving a plaque from A Better Chance Andover acknowledging the Town's 50-year relationship with the organization

Finance and Budget

Finance Administration

The Finance and Budget Department is led by the Town’s Finance and Budget Director. The Finance and Budget Director oversees five divisions: **Finance Administration**, responsible for overseeing the operations of the Finance and Budget Department as well as the Town’s Financial planning and budget preparation; **Accounting**, which is responsible for providing financial reporting services for the Town including processing payroll, accounts payable, auditing, and billing; the **Assessor’s Office**, which is responsible for the valuation of real estate and personal property in the Town; the **Collector/Treasurer’s Office**, which is responsible for the collection of all monies due the Town for real estate, personal property and excise taxes, departmental receipts, water and sewer charges, and any related receipts, and **Central Purchasing** which oversees the Town’s procurement activities as well as insurance.

Finance Administration Staff

Donna M. Walsh
Finance and Budget Director

Patrick J. Lawlor
Management Analyst

Christine M. Barraford
Executive Secretary

The Town Manager’s Recommended Budget for FY2018 was released on February 10, 2017. During the months of February, March and April, meetings were held with the Board of Selectmen, Finance Committee, School Committee and department heads to prepare for the Annual Town Meeting.

Finance Administration is also responsible for overseeing the health insurance plan for

the Town and School departments, oversees the funding of the OPEB (Other Post-employment Benefits) Trust, and provides financial analysis for collective bargaining agreements, programs, and other initiatives.

In 2017 the Town of Andover was recognized by the Government Finance Officers Association (GFOA) for Budget Preparation. The GFOA award is presented to communities that prepare a budget of the highest quality and follow best practices for government budgeting. Only 24 cities and towns in Massachusetts were recognized with this distinction in 2017.

Accounting

The Accounting Office is responsible for the maintenance of all financial records to ensure compliance with federal, state, and local laws and regulations and for oversight of all departmental appropriations. The Accounting Office is responsible for processing payroll, accounts payable, and water and sewer billing.



Accounting Staff

Hayley Green
Town Accountant & Assistant Finance Director

Jared Mullane
Assistant Town Accountant

Lisa Marget
Payroll Administrator

Colleen Currier
Accounts Payable Coordinator

Kathy Deloge
Accounting Assistant

In 2017 Hayley Green was appointed Town Accountant and Assistant Finance Director. Jared Mullane was welcomed as Assistant Town Accountant.

Assessor's Office Staff

David Billard
Chief Assessor

Patricia Sullivan
Senior Assessor

Anne Berthold
Office Coordinator

Jane Melia
Office Assistant

Donald Dager
Property Lister

Assessor's Office

The Assessor's Office is responsible for gathering and recording information related to property and ownership in the Town of Andover. This includes the valuation of residential, commercial, industrial, and personal property. The Assessor's Office prepares the annual property tax classification information which assists the Board of Selectmen in setting the residential and commercial/ industrial and personal property tax rates.

The Assessor's Office works with the Board of Assessors on the abatement process as well as administering the tax exemptions available to Andover residents.

ANNUAL PROPERTY VALUATIONS						
	FY2015	FY2015	FY2016	FY2016	FY2017	FY2017
PROPERTY TYPE	#ACCTS	VALUE	#ACCTS	VALUE	#ACCTS	VALUE
SINGLE FAMILY	8,593	5,186,307,200	8,610	5,200,894,400	8,612	5,281,400,200
CONDO	1,711	467,471,600	1,725	484,171,800	1,746	516,561,900
MULTI FAMILY	294	291,645,200	294	336,487,600	296	376,287,700
VACANT LAND	505	56,450,300	487	51,490,900	482	49,466,800
OTHER RESIDENCE	20	13,564,500	22	15,744,400	23	18,807,100
COMMERCIAL AND CHAPTER	270	551,518,313	270	554,955,260	272	566,327,106
INDUSTRIAL	142	602,846,700	141	601,065,800	140	607,424,800
MIXED USE	152	124,760,600	151	125,874,100	150	127,887,000
PERSONAL PROPERTY	662	247,911,769	690	294,625,929	671	255,067,239
TOTAL	12,349	7,542,476,182	12,390	7,665,310,189	12,392	7,799,229,845

FISCAL YEAR EXCISE COMMITMENTS			
	FY2015	FY2016	FY2017
TOTAL	\$5,448,134	\$5,713,504	\$5,982,080
Number of bills	32,310	32,941	33,399

TAX ABATEMENTS AND EXEMPTIONS						
	FY2015	FY2015	FY2016	FY2016	FY2017	FY2017
ANNUAL EXEMPTIONS	NUMBER	AMOUNT	NUMBER	AMOUNT	NUMBER	AMOUNT
WIDOWS	2	\$566	1	\$350	2	\$700
VETERANS	98	\$84,043	96	\$83,672	97	\$85,098
BLIND	16	\$13,430	15	\$13,924	13	\$12,476
SENIORS	21	\$38,290	15	\$26,360	12	\$20,828
DEFERRALS	8	\$35,399	5	\$28,063	5	\$28,719
HARDSHIPS	1	\$662	1	\$467	0	\$0
TOTALS	146	\$172,390	133	\$152,836	129	\$147,821

	FY2015	FY2015	FY2016	FY2016	FY2017	FY2017
ANNUAL ABATEMENTS	NUMBER	TAX AMOUNT	NUMBER	TAX AMOUNT	NUMBER	TAX AMOUNT
RESIDENTIAL	43	\$26,395	41	\$72,186	32	\$41,639
SENIOR VOUCHER	187	\$169,109	189	\$161,232	182	\$182,000
COMM/IND	19	\$359,890	10	\$404,036	10	\$179,058
PERSONAL PROPERTY	2	\$4,308	8	\$69,720	16	\$425,717
TOTALS	251	\$559,702	248	\$707,173	240	\$828,414

Collector/Treasurer's Office Staff

David Reilly
Collector/Treasurer

Dennis Sheehan
Assistant Collector/Treasurer

Anthony Collins
Office Administrator

Delores Zimmer
Office Assistant

Lynn Spitalere
Office Assistant

Mary Stearns
Office Assistant

Collector/Treasurer

The Collector/Treasurer's Office is responsible for the collection of all monies due to the Town including: real estate taxes, personal property, motor vehicle excise taxes, departmental receipts, water and sewer charges and parking tickets. The Collector/Treasurer's Office is responsible for issuing payroll for Town and School employees, payments of vendors, and the reconciliation of checks and bank accounts.

The Collector Treasurer's Office issues debt required for authorized short-term and long-term borrowing and handles life insurance reporting and benefit administration.

Central Purchasing Office Staff

Thomas Watkins
Purchasing Agent

Janet Brewer
Purchasing Assistant

Central Purchasing

The Central Purchasing Office is responsible for all Town and School procurement including the oversight of the bidding process to ensure compliance with Massachusetts General Laws and contract compliance. Central Purchasing also coordinates insurance and risk management for all Town and School departments with the exception of health insurance, manages property and casualty claims and

manages and administers pothole claims. In 2017 54 bids were sent out and 52 contracts were awarded.

Town Counsel

Town Counsel provides the Town of Andover with legal services and representation. Town Counsel provides general legal counsel. Additionally, the Town engages special legal counsel for labor related legal services as well as special counsel for certain specialized legal services.

Town Counsel

Thomas J. Urbelis, Esq.
Urbelis & Fieldsteel, LLC
Town Counsel

In 2017 Town Counsel made numerous appearances before various State Courts. Formal legal opinions were researched and rendered to Town officials on a regular basis, and court challenges to decisions by the Town's

boards and commissions were defended by Town Counsel. Town Counsel confers with the Town Manager and other Town officials on a daily basis. For 2 ½ hours each week on Tuesday mornings, Town Counsel provided legal services and consultation at the Town Offices for Town officials, employees and Board and Commission members. These legal services and consultations were provided free of charge to the Town.

For Annual Town Meeting Town Counsel reviewed all warrant articles, drafted many of them, and provided legal counsel during Town Meeting. In addition to Annual Town Meeting, Town Counsel attended meetings of various Town Boards and Commissions which held hearings on various requests from applicants.

Town Counsel also provides legal support through the drafting of contracts, deeds, easements, land use restrictions, releases, and agreements, as well as assisting in the response to public records requests, open meeting law, and the state's conflict of interest policy.

Court Cases

Town Counsel represented the Town of Andover in the following situations:

- Represented the Police Chief in a case brought by a person who challenged the Chief's revocation of a gun permit. That case was dismissed by the Court.
- Provided advice to the Planning Board, Conservation Commission and Board of Selectmen regarding comprehensive agreements and documents relating to an elderly housing project on River Road. Town Counsel reviewed and approved an Age Restriction, Affordable Housing Restriction, Deed of Open Space and Monitoring Agreement regarding that elderly Housing Project.
- Represented the Zoning Board of Appeals in a Court challenge to its decision approving a communications tower. That case was dismissed.
- Assisted in responding to open meeting complaints and public records appeals to the Attorney General's office and the Secretary of State's office.

- Represented the Planning Board and Conservation Commission in proceedings in the Land Court and Superior Court which challenged the Board's and Commission's decisions which approved elderly housing on Lowell Street. The Superior Court case against the Conservation Commission was dismissed and the Land Court case against the Planning Board was also dismissed;

Notable Legal Advice

- Provided advice to the Town regarding complaints by residents about a group home to be located in their neighborhood.
- Provided advice to the Town regarding opposition to monopoles which the MBTA proposed to allow to be built adjacent to train tracks in a populated area. That plan for monopoles was eventually withdrawn.
- Assisted the Preservation Commission in amending the Zoning Bylaw to provide more protection to the Town concerning Dimensional Special Permits.
- Provided advice regarding a Town policy regarding cameras on Town property.

Special Counsel

The Town engaged special outside counsel for labor related legal matters. Special Labor Counsel represented the Town of Andover and the Board of Selectmen regarding a superior court lawsuit challenging health insurance premiums for retirees. Special Labor Counsel also advised the Town Manager on personnel matters and assisted with the negotiation and drafting of collective bargaining agreements.

The Town also engaged special counsel to assist with the North Reading water agreement as well as negotiating licensing agreements with Comcast and Verizon.

Town Clerk's Office

The mission of the Town Clerk's Office is to uphold the integrity of the Town's democratic process, to maintain and preserve public records, and to act in the best interest of the community and the State by providing innovative, efficient, quality service.

Town Clerk's Office Staff

Larry Murphy
Town Clerk

C. Dawne Warren
Assistant Town Clerk

Susan Pimentel
Office Assistant

Robin Redman
Records Specialist

The Town Clerk's office administered the Annual Town Election on March 28th and coordinated the Annual Town Meeting which met for three nights, May 1st, 2nd, and 8th.

The Town's vital records from 1985 have been scanned and are now issued through a scanning program that continues to provide great efficiencies in serving the public. The staff continues to work with the State Office of Vital Records and Statistics to implement the Vital Information Partnership (VIP) System, a State-wide database of vital records.

Town Census

In January, the Town Census was mailed to 12,325 households. The Town's population at the completion of the Census was 32,677.

Precincts and Voters

Overall the office processed a total of 1,410 new voter registrations in 2017. The year ended with 23,628 registered voters (20,823 Active and 2,805 Inactive) in Andover's nine precincts and one remaining sub-precinct as follows:

Precinct 1	Precinct 2	Precinct 3	Precinct 4	Precinct 5
2,089	2,940	2,687	2,725	2,695
Precinct 6	Precinct 7	Precinct 7A	Precinct 8	Precinct 9
2,725	2,030	612	2,550	2,575

Recordings

<i>Type of Recording</i>	2015	2016	2017
Births	249	253	232
Marriages	133	137	122
Deaths	303	284	270
Dog Licenses	2,405	2,348	2,295
Business Certificates (New)	98	100	107
Business Certificates (Renewals)	73	64	70
New Voter Registrations	1,236	3,525	1,410

Revenue

<i>Type of Revenue</i>	2015	2016	2017
Marriage Licenses	\$3,700	\$3,350	\$3,200
Certified Copies	\$21,330	\$24,382	\$23,205
Miscellaneous Licenses	\$13,810	\$14,100	\$16,175
Liquor Licenses	\$138,800	\$142,620	\$166,475
Business Certificate Filings	\$5,250	\$4,935	\$5,310
Miscellaneous Income	\$1,653	\$1,643	\$1,782
Dog Licenses	\$30,560	\$31,785	\$33,332
Non-Criminal Violations	\$720	\$1,550	\$1,375



Deb Hartman, a volunteer in the Town Manager's Office, stamping in the 2018 Town Meeting Warrant with Town Clerk Larry Murphy and Deputy Town Manager John Mangiaratti

Information Technology

Information Technology Staff

Paul Puzzanghera
Chief Information Officer

Roger Bachand
Technical Specialist I

MaryJane Burwell
Application Specialist

Jeffrey Cary
GIS Coordinator

Susan Doolin
Application Specialist

Eliud Felix
Technical Specialist I

Patricia Fitzpatrick
Office Coordinator

Ann Gubellini
Technical Specialist II

Joe Hadley
Technical Specialist I

Bonita Hajjar
Asset Coordinator

Mike Kirk
Enterprise Application Architect

Don Miller
Application Specialist II

Joe Piazza
Enterprise Platform Architect

Chris Primes
Technical Specialist II

Mark Snowdon
Technical Specialist II

Neil Thomas
Customer Service Manager

Dennis Wynne
Technical Specialist II

The Department of Information Technology provides centralized information and technology support and services to all Town departments and the Andover Public Schools. The central IT Department is led by the Chief Information Officer (CIO) who reports to the Town Manager and the Superintendent of Schools.

Customer Service and Operations Team

In 2017 the Customer Service and Operations team worked with the Digital Learning team in the School Dept. to complete the iAndover 1:1 learning initiative that ensured that all students have access to a device at all times during the school day. This initiative included deploying over 1,000 Chromebooks to all students in grades two and four, and deploying iPads to students in kindergarten and grade one. Additionally, students who could not afford to participate in a “bring your own device” program were issued a laptop.



Students from High Plain Elementary using apps on their classroom iPads

Teachers also received 700 new laptop/tablet hybrid devices with improved touch screens, pens, and other features. Interactive projectors were added and now include improved connectivity from new Windows machines.

Business Solutions Team

The Business Solutions Team has helped the Community Development and Planning Department with its merger to online licensing and permitting. In 2017 93% of all building permits were received online compared to 24% the prior year. In conjunction with the Department of Municipal Services and the Collector/Treasurer’s Office, IT completed the transition to quarterly tiered water billing and realigned billing to correspond to the existing physical water distribution system. Also, work has begun to enable online bill pay for water and sewer bills. Other business

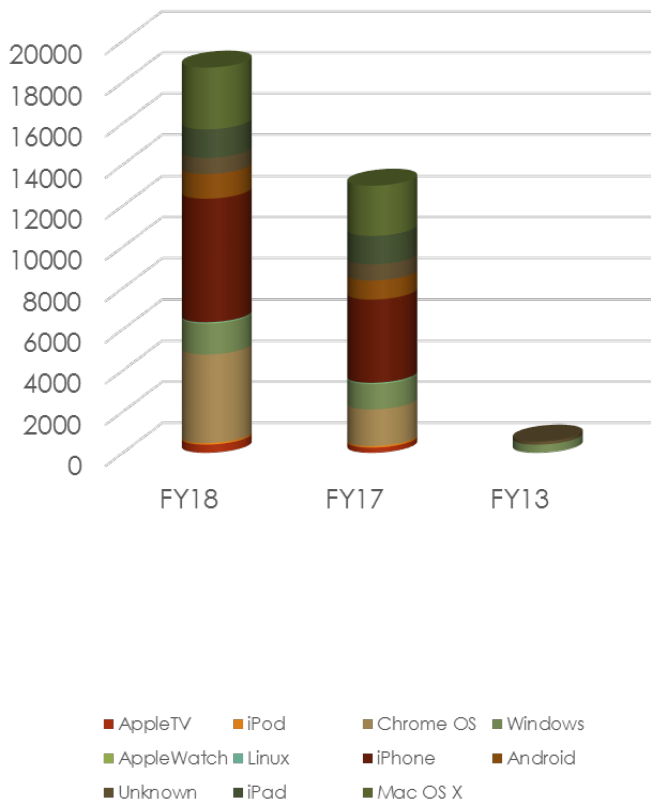
solution technology improvements include the deployment of new digital printing technology for payroll checks and municipal lien certificates, etc.

There were several enhancements to the town’s GIS (geographic information systems) that allows the town to:

- Monitor the mobile catch basin cleaning application which allows staff to enter a record for every catch basin cleaned.
- Plan for public safety efforts at special events and road races.
- Load utility plan sketches onto mobile devices, allowing DPW personnel to view plans in the field.
- View rooms and spaces within the Town and School district.
- Assist meter readers in determining the exact location of water meters.
- View the detailed database of Spring Grove Cemetery.
- View publicly available property information through property lookup tools.
- Develop maps for street paving.

Platform Team

The Platform Team continued deployment of new Unified Communications technology utilizing Voiceover IP (VoIP) technology for office phones, realizing an annual cost savings in excess of 40% for telecommunications costs. The team upgraded firewall capacity to handle new 1:1 initiative in Andover Public Schools, and added fiber to Poms Pond and Recreation Park to provide internet and telephone capabilities. Additionally, the Platform Team upgraded wireless networking to provide 100% increase in coverage and capacity. Improvements and renovations to the School Committee Room will increase collaboration and support easier remote participations in meeting.



Growth of town supported technology devices since FY2013

Community Services

The mission of the Department of Community Services is to provide educational programs, recreational programs and needed support services that promote positive growth and development and an increased quality of life to the citizens of Andover.

Community Services Staff

Joseph Connelly
Director of Community Services

The Department of Community Services was formed in July 2016 by merging the divisions of Recreation, Youth Services, Elder Services and Veterans' Services into one service-oriented department.

Each of the four divisions service the community by offering programs, outreach and support services, and community-wide special events. Each division is also responsible for managing various public facilities that enhance the quality of life for the entire Andover community. The merging of these four divisions into a single department will provide the Town with additional efficiencies and opportunities to continue to meet the ever changing needs of the residents of the Town of Andover.

Recreation

Andover Recreation provides Andover residents with a myriad of social, educational, cultural, and recreational opportunities while embracing diversity and accessibility for all ages. Andover Recreation strives to rate the pulse of the community and incorporate those ideas into valued programs for its citizens now and into the future.

Recreation Staff

Kim Stamas
Recreation Director

Jessica Downing
Recreation Coordinator

Janice Wall
Recreation Coordinator

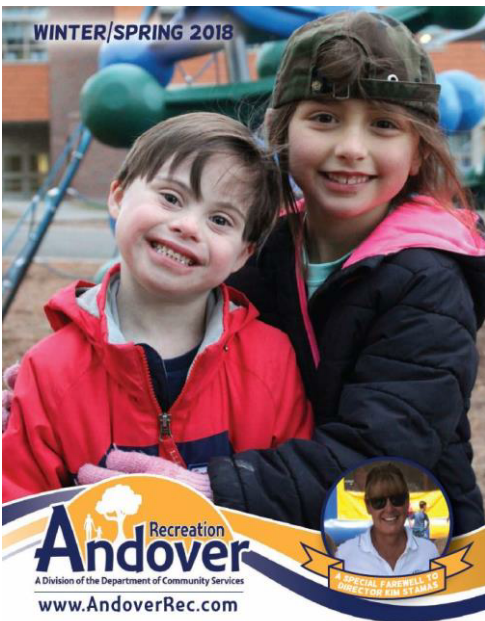
Michaela McIver
KidCare Program Director

Sophie Stahley
Finance Coordinator

Jennifer Lawlor
Office Assistant

Andover Recreation, better known as Andover Rec, was established years ago as a traditional recreation department. As Andover grew, the department embraced a wider mission. Today, the Division is comprised of five full-time staff, hundreds of part-time adult and student employees, as well as vendors and volunteers who provide over 600 programs, events and trips for our residents each year. The Andover Recreation office is located on the second floor of the Andover Town Offices and offers customer service from 8:30AM-4:30PM, Monday through Friday. Online registration for programs is available 24/7 through the website, www.AndoverRec.com.

Over 12,000 individuals participate in programs, trips, and events organized by Andover Recreation each year. That being said, Andover Recreation actually serves upwards of 20,000 persons per year. That number more accurately reflects the many repeat participants who are taking advantage of multiple programs per year, those who enjoy our facilities at Recreation Park and Poms Pond, and those who take part in our free and low cost events annually. Non-residents are welcome to participate in most programs, however, a small non-resident fee is added to the program cost for anyone who lives outside of Andover.



The Winter/Spring 2018 program guide highlighting KidCare, and the retirement of Recreation Director Kim Stamas. Thank you Kim for your decades of Service to Andover Rec

Daytime, after-school, evening, school vacation and summer vacation programs are held throughout Town. Andover Recreation utilizes Andover’s public and private facilities including the Andover Public Schools, the Greater Lawrence Technical High School, The Cormier Youth Center, Sarkisian Driving Range and the Old Town Hall for its programs. Special events and concerts are held in The Park. Tennis lessons, pickleball programs, and adult co-ed softball leagues are held at Recreation Park and swimming and paddleboarding programs take place at Poms Pond. Outdoor sports programs for children are held on fields throughout the Town. Hundreds of non-credit, online courses are also available each month for those with internet access.

This past year Andover Recreation collaborated with the Andover Public Schools to offer a state licensed after-school program called Kid Care. The program is currently being offered at Bancroft Elementary School. The program is currently licensed for thirty-nine students and with the exception of Fridays, all of the openings filled in the first twenty minutes of registration. Andover

Recreation will be expanding the successful program to West Elementary next year.

Recreation continues to maintain and make improvements to Recreation Park and Poms Pond. Improvements include upgrades to the waterfront area and landscaping and trimming paths in the woods to enhance the general appearance and accessibility of the complex. The beach area was updated with new sand and pond maintenance continued with hydro-raking and water quality monitoring. Recreation Park and Poms Pond improvements also included new signage, Wi-Fi, and a new speaker system to improve safety. Recreation will also be adding security cameras to both facilities prior to the opening of the 2018 season.

As Andover continues to grow and change, Andover Recreation adapts and changes to meet the needs of the community. Customer service has been improved by streamlining many of the registration procedures and office policies. More than 62% of all registrations are being completed online allowing for after-hours and weekend registrations. Program information is easy to find and class information is but a click away. Andover Recreation can also be found on many social networking/media sites such as Facebook, Twitter, Instagram and Pinterest.

Classes and Programs

A comprehensive seasonal program booklet is mailed to Andover residents three times a year: early January, June and September. Information for Andover Recreation programs, trips and special events for the upcoming season are found in booklets. The current booklet and registration information can also be found at www.AndoverRec.com

Community Trips

Each season, Andover Recreation offers trips to a variety of locations. Some favorites include New York City shopping during the holiday season and a summer day trip to Nantucket Island. Children's summer field trips include Canobie Lake Park, Wingersheek Beach, CoCo Keys and Water Country.

Special Events

Andover Recreation coordinates special events throughout the year that have become memorable family favorites. These programs are offered at minimal cost (or in some cases no cost) to residents and include an Easter Egg Hunt, Yard Sale in The Park, Free Concerts in The Park series, Family Camp Out, Preschool Holiday and Park Events, free Summer Kickoff Event, Holly Ball and Valentine's Dance. Andover Recreation was also a large contributor to the successful Andover Cares and Holiday Happenings event!

Youth and Adult Sports Leagues

Preschool leagues include fall and spring Kickin' Kids Soccer, Tot Shot Floor Hockey as well as spring Sandlot T-Ball. Over 400 pre-school age children participated in these leagues in 2017.

Enrichment Programs

Andover Recreation enrichment programs are offered throughout the year for all ages. Children's programs feature opportunities in theater with Children's Studio for the Arts. Additionally, there is a host of art, dance, language and music lessons for both children and adults. Andover Recreation has expanded new science workshops as well as babysitting, sewing, and art courses.

Ski Program

The Bradford Ski and Snowboard Club is one of our most popular programs with almost 300 children participating from 10 different Andover schools, both private and public. This six-week program, for students with abilities from beginner through advanced, offers lessons, open ski/snowboarding and rental packages. Andover Recreation also offers discounted ski tickets to Attitash and Wildcat Mountains available for sale in the office.

Summer Program

Andover Recreation offers a variety of exciting programs to keep the children of Andover engaged during their summer vacation.

Recreation Park

This large scenic park off Abbot Street is open to the public for a wide variety of seasonal recreational activities. Facilities include four lighted tennis courts, a ballfield with lights for night games, lighted pickleball courts, picnic areas, children's play area, and restrooms.

Pomps Pond

Located off Abbot Street, Pomps Pond offers a spacious beach area, picnic grounds, children's playground area, canoe, kayak, paddleboats, paddleboard, and sailboat rentals, along with recreational and instructional swimming. The complex, open mid-June through mid-August, includes a bathhouse with showers, restrooms, changing facilities, concession stand and first aid station.

Andover Youth Services

Andover Youth Services provides a comprehensive recreational, educational, social and support program for Andover's 11-18 year age group. AYS continues to develop experiences that allow young people to build new relationships, help to develop an identity, provide opportunities to exercise independence, offer physical activity through appropriate challenges and gives participants a sense of belonging. All of these elements build a foundation towards a young person's positive development, builds a valuable connection to the community outside of school and constructively engages adolescents in meaningful activities.

Youth Services Staff

Bill Fahey
Director of Youth Services

Glenn Wilson
Assistant Director of Youth Services

Tony Lombardi
Program Coordinator

Neal Callahan
Program Coordinator

Jackie Stackhouse
Outreach Worker

AYS implements over 250 individual programs and events engaging over 15,500 participants and facility users. Support programs are the most essential element of the AYS organization. AYS coordinates thousands of hours of community service, is a resource for troubled youth requiring intervention, and assists in mediation. The AYS staff spends countless hours with individuals or small groups dealing with a variety of critical youth development issues. AYS serves as a bridge between a young person's needs and the services and programs that can help them become a well-rounded individual.

Accomplishments in 2017

- Created and implemented over 250 individual programs and events in four areas: recreation, social, support and education. Highlights of the year include the Massachusetts Women's Conference, and the sports programs of Special Field Games, field hockey, wrestling, volleyball, golf, ultimate frisbee, track, cross country, and lacrosse.
- Maintained a level of use with the new Cormier Youth Center and generated service to over 15,000 program participants and facility users.
- Community events and programs – AYS brought the community into the Youth Center and partnered to implement intergenerational programs, numerous town and school functions, the Colleen Ritzer 5K road race, flu clinics and over 50 other events in 2017.
- CORE 4 – AYS, Lawrence Boys and Girls Club, Andover/North Andover YMCA, and North Andover Youth Services gathered together for a regional youth leadership experience in June. The groups shared ideas, experiences, and connections over a weekend at a YMCA camp on Lake Winnepesaukee. Plans continue for building relationships and promoting a regional approach to youth development in the Merrimack Valley.



Andover Youth Services program participants outside the Center

- Andover boys in grades 5 through 10 had a tremendous opportunity to meet and play lacrosse alongside boys from Harlem. AYS hosted boys in grades 6 through 8 from the Promise Academy in Harlem through the Harlem Lacrosse & Leadership organization for the weekend. The weekend culminated with the “One Nation Lacrosse Jamboree.”

Programs offered by Andover Youth Services

- *Recreation Programs* – Through recreationally-based experiences such as field trips, after school experiences, vacation programs and outdoor adventures, young people are challenged both physically and mentally in a safe environment providing a gateway to self-discovery and building relationships.
- *Sports Programs* – AYS keeps young people active and engaged with youth lacrosse, wrestling, field hockey, track, cross country, ultimate, golf, rugby, and volleyball.
- *Andover Skate Park* – The Park offers lessons, clinics and contests throughout the summer months and gives young people throughout the Merrimack Valley a community venue to express themselves in diverse, dynamic and creative ways through skateboarding, music, painting and social events.
- *Social Events* – AYS’ dances, concerts, coffeehouses and community events create opportunities for young people to interact in a safe, supervised environment.
- *Green Team* – Trains young people in a variety of marketable skills preparing them to enter the workforce. Instructors provide role models that create connections to something positive and build lasting relationships.
- *Troop KBG (Kick Butt Girls)* – A girls leadership group that explores women’s issues, perceptions and how to break through stereotypes through action.
- *Andover Youth Council* – A leadership group that engages 25 high school students in relevant issues, both local and worldwide, and organizes community events and social functions year round. The Council inspires the students to become change agents in their community.
- *Theatreworks* – AYS works with youth behind the scenes as well as on-stage, utilizing adult mentors to help students of all ages gain knowledge and appreciation for working together in theater arts.

Elder Services

The Division of Elder Services, under the direction of the Director of Community Services and the Director of Elder Services, provides services and activities designed specifically to meet the needs of Andover residents who are age 60+.

Elder Services Staff

Annmary Connor
Director of Elder Services

Christine Havemeyer
Outreach Coordinator

Carole Howe
Intake and Transportation Coordinator

Shawna McCloskey
Intake and Transportation Coordinator

Christine Marshall
Office Assistant

Francisco Melendez
Food Service Coordinator

Renee Baker
Program Coordinator

Sue Starbird
Food Services Worker

Aimee Ciccariello
Senior Connections Day Care Lead

Sharon Thompson
Senior Connections Day Care Aid

Joe Blinn
Food Service Worker

Tina Solari
Food Service Aid

Mary McGettrick
Senior Connections Assistant

Drivers

George Perakis
George Thompson
Kelly Cameron

programs are available for those who are very active and independent, as well as services designed to help those who are more frail live as independently as possible in the community. Families, whether they live near or far, can find the assistance they need to help plan and provide for their loved ones who reside in Andover. Volunteers of all ages are essential to the many programs and services offered both at the Senior Center at Punchard and in all other Town and School Departments. Without our valuable volunteers we would not be able to offer many of the services that are currently available. The Division is funded through a combination of Town budget, state and other grants and private donations.

The ongoing challenge for the staff and volunteers is to be responsive to the needs and interests of older adults and their families, and to design and implement appropriate programs in the most efficient manner possible for this growing population. Building relationships in the community, sharing expertise, resources, and support with other community groups whenever possible is also key to the success of the Division.

A Growing Senior Community

As the number of Andover residents presently, or soon to be, over age 60 steadily increases, Elder Services faces the challenge of identifying resources for an increasingly diverse older population. How prepared are we to meet the various needs of a population whose ages range from 50 to 100+? What resources will be needed to support our oldest residents living independently in the community? Will Andover, as a community, be ready as more residents seek assistance, either for themselves or for family members? How do we draw residents aged 50+ to not only remain in the community but to also become more involved? The Elder Services Division continues to create and provide specialized programs and services in fulfillment of its mission, as laid out by the Council on Aging, following the charge of the March 12, 1966 Annual Town Meeting:

- Identify the total needs of the community's elderly population.
- Educate the community and enlist support and participation of all citizens about these needs.

- Design, promote or implement services to fill these needs or coordinate existing services in the community.
- Promote and support any other programs which are designed to assist the elderly in the community.
- Enlist and develop capable volunteers and professional leadership for the above purposes.

To accomplish these goals, programs are designed to promote good health and nutrition, access to services and community life, create volunteer opportunities, increase financial and personal independence, and combat isolation. Elder Services continues to develop creative intergenerational programs serving both seniors and young people from pre-school to college age. An emphasis on health, wellness, and nutrition programs provides a variety of opportunities to maintain, enhance and improve health. Continuing goals and objectives focus on improving social services, transportation, educational and recreational programs, intergenerational and volunteer opportunities, and expanding outreach in the community.

Challenges

According to the 2010 census, 6,447 Andover residents are over age 60, an increase of 28% over the 2000 census count of 5,045. (The overall population in Andover increased by 6% in that same period of time.) Projections indicate that by 2030 over 25% of residents will be over age 60. Those who are over age 85, as well as those who have recently or will soon attain “senior status,” are the fastest growing groups within this community.



Elder Services held at an event at the new Oak and Iron Brewery, connecting a new business with the senior community.

Resources

Fees for services cover most program costs and are supplemented by coordinating programs with other community groups and agencies. Additional funding comes from many sources; grant funding, donations, the Town budget, formula grant funds from the state’s Executive Office of Elder Affairs, our annual craft fair, advertisements in our newsletter, and support from the Andover Home for Aged People and the Andover Senior Community Friends. Scholarships are available for all senior center programs. Programs developed cooperatively with the Elder Services of the Merrimack Valley and other community organizations provide access to a variety of programs and services that would otherwise be limited by space and economic constraints.

Accomplishments

Volunteer services continue to attract a large number of seniors who give back to the community, working in all School and Town Departments through the Senior Citizen Residential Property Tax (SCRPT) work-off program. Collaborations with the growing number of older Asian residents have led to weekly ESL classes and an annual Chinese New Year celebration where residents provide the entertainment by sharing their music and culture.

Outreach through our newly designed website, the monthly newsletter, and monthly cable TV show “Something About Andover” emphasizes the wealth of experience shared by our older residents. This third phase of life is not the end but a continuation of the journey.

Intergenerational programming in cooperation with the Andover Youth Services and the new Cormier Youth Center through a grant obtained through the Andover Home for Aged People assist in bridging the gap and fostering positive relationships between these two segments of the population.



The Sunset Singers performing at their holiday concert

Outreach continues to be the cornerstone of our community grass roots service to Andover residents. The Andover Elder services is fortunate to have their own Congregate and Meals on Wheels Site which allows us to provide fresh food to seniors as well as an informal well-being check. We offer transportation around town for local shopping and outings, and recently added a new “Townie” trip program to help transport seniors to a wide variety of in-town activities.

The Elder Service Division has formal educational agreements with Salem State University, Simmons College School of Social Work, Northern Essex Community College, University of New Hampshire School of Social Work, William James College, and Boston University School of Social Work. In 2017 Andover Elder Services was fortunate to have two students assist Elder Services throughout the year. These new internship partnerships also bring an ability to develop cutting edge clinical services to our residents.

The Senior Connections Day Program continues to be a bedrock service to the residents of Andover and surrounding communities. This program allows many caregivers the ability to have respite care at affordable rates. The program is also contracted with Elder Services of the Merrimack Valley to serve frail seniors at a reduced rate for those who meet the financial qualifications. Senior Connections assists older adults to maintain a level of independence with program support. Aligned with this program is the Memory Café program which received grant funding from the Department of Developmental Services and is being designed for long-term sustainability.

On the recommendation of the Town Manager, the Board of Selectmen has appointed an Elder Services Task Force to collaborate with Town staff and seek additional input from residents to develop an implementation plan for the key recommendations from a study that was conducted this past year. Some of topics the Task Force will investigate include:

- Identify and analyze the cost/benefits of potential tax relief measures for senior homeowners. The Elder Services Task Force is presenting a senior property tax exemption to the 2018 Annual Town Meeting.
- Develop a recommendation strategy to expand housing options for seniors.
- Evaluate the current programming and hours of service in key facilities available to seniors and identify recommendations to better utilize these facilities.
- Consider ways to increase the use of the Senior Center at Punchard and to integrate senior activities into other town functions.
- The Senior Center at Punchard is currently undergoing a facility feasibility study to consider renovation options.
- Identify opportunities to collaborate with local community organizations.
- Explore opportunities to expand options for seniors.

Veterans' Services

The Division of Veterans' Services has gone through a significant change over the last year with the retirement of its long-time Director, Michael Burke. Michael served as the Director of Veterans' Services for ten years and in that time brought increased services and much deserved recognition for Andover Veterans.

The Veterans' Services Office provides or coordinates all state and federal financial, medical and administrative benefits to Andover's 3,300 veterans and their families.

Veterans' Services Staff

Michael Burke
Director of Veterans' Services

State Benefits - In 2017 the office responded to numerous public assistance requests from veterans for fuel, food, housing, burials, medical needs and other under Massachusetts General Law Chapter 115 (M.G.L. C115). This public assistance program is paid for by the Town and reimbursed 75% by the State under M.G.L. C115. The Veterans Office managed recurring public assistance cases for veterans and/or their families throughout the year, culminating in over \$75,000 disbursed to veterans and their dependents.

Federal Benefits - Obtaining federal benefits for local veterans is a priority in the office to include service-connected disability claim processing. Andover residents receive over \$2 million dollars in tax-free federal veterans' benefit dollars annually, mostly through service-connected disabilities and widows' pensions.

Veterans' Services also planned and coordinated the patriotic ceremonies in observance of Veterans Day, Memorial Day, Flag Day, September 11th, the Annual Veteran Recognition Luncheon, Annual Veteran Holiday Breakfast, and placed flags on the graves of veterans buried in Andover. Veteran involvement with school assemblies and other civic activities during the year were also handled by the Veterans' Services Office.

Highlights of 2017 include: The Heroes Among Us Project continued with documenting our veterans' history and publishing of *Heroes Among Us Book 9*, a book spotlighting our living Vietnam War Veterans. Twenty-two Andover veterans allowed us the privilege to document their service to the nation and we formally recognized them on Veterans Day. A special thank you to Robert Domingue for his continued dedication and support of the Heroes Among Us book project. A multi-year initiative for the Director of Veterans' Services has been to improve office recordkeeping. Efforts to align the Veterans' Office records with the 10 Town cemeteries is complete, and Town veterans' records have increased to over 10,300, which reflect over 3,800 veterans buried in our Town cemeteries.

Forty-two Andover veterans died during 2017. These veterans served from WWII through the Vietnam War. The Director of Veterans' Services also serves as the Town's Graves Registration and Burial Officer.

Key Services:

- **State Veteran Public Assistance Benefits (Massachusetts General Law C115 / MGL C115)** Outreach, Intake and Counseling, Public Assistance Disbursements and Semi-Annual Audits
- **Federal Veteran Benefits (Veterans Administration / VA)** Disability Claim Processing, Health Care, Burial and Widow's Pension Processing and Grave Marker Applications
- **Graves Registration** Veteran Funerals, Family Burial Counseling, Necrologies and Records Management for over 10,000 Veterans (living and deceased)
- **Committees and Coordination** Patriotic Holiday Committee, Elder Services Division, and local Veterans' Groups
- **Patriotic Programs and Ceremonies** Memorial Day, Veterans Day, Patriotic Concerts, September 11th Remembrance, Annual Veterans' Luncheon and other events
- **Memorial Care** Monument oversight and dedication as well as Veterans' Grave flags (10 cemeteries and over 3,800 graves)



Volunteers replace flags on Veterans' grave sites in advance of Veterans' Day.

Memorial Hall Library

Memorial Hall Library is a community partner and community space dedicated to the free and open exchange of ideas. Library patrons experience Memorial Hall Library as a responsive, vital resource for meeting their individual and family needs. Lives are enriched through a lifelong relationship with literature, art, information, technology and each other.



Memorial Hall Library Staff

Beth Mazin
Library Director

Kimberly Lynn
Assistant Director, Collections & Personnel

Barbara McNamara
Assistant Director, Circulation & Technical Services

Vicki Murphy
Executive Secretary

Beth Kerrigan
Head of Children's Services

M. Kimberly Bears
Children's Librarian

Kate Belczyk
Children's Librarian

Gerry Deyermond
Assistant Head of Circulation

Stefani Traina
Community Services Librarian

Dean Baumeister
Coordinator of Reference Services

Stephanie Aude
Local History & Reference Librarian

Theophyne Kontos
Systems Librarian

Wendy Kung
Chinese Collection Specialist

Reference Librarians

Clare Curran-Ball

Jesse Light

Renata Sancken

Justin Termini

Anna Tschetter

Continued next page...

2017 was another exciting year of change at Memorial Hall Library. With assistance from the Plant and Facilities Department, the Friends of the Library and the Library Trustees, the following was accomplished:

- Andover newspapers from 1853 – 1967 are digitized and available online.
- Lower level restrooms are totally renovated.
- Windows project is nearing completion.
- Other in-progress building work includes Children's Room restroom renovation, creation of a MakerSpace, resetting of front granite steps, new front doors and lobby renovation.
- Citizens are fully embracing the model of the library As community space for patrons of all ages and walks of life.

Shawsheen, Shawshin 1692-2017

A bronze and stainless steel sculpture by Gene and Susan Flores commissioned by the Memorial Hall Library Trustees. The sculpture is located on the Roof Deck of Memorial Hall Library



New Services and Improvements

In 2017 the Library implemented a new library automation system, greatly increased shared Overdrive e-content, created a *Library of Things* to borrow, added Kanopy streaming video, designed new patio and Children's Room signage, and installed a bike rack and skateboard rack at the rear of the building.

**Memorial Hall Library Staff
(cont.)**

Library Assistants

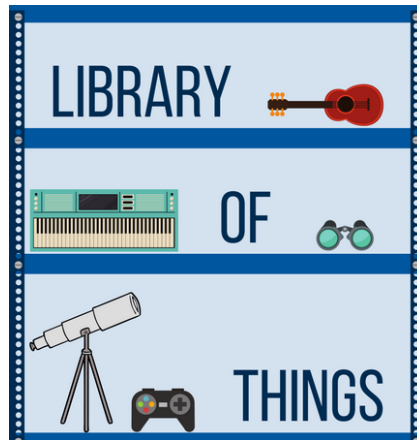
Terrie Floyd
Amy Martin
Linda Murphy
Carol Plate
Susan Buckley
Lori Ann Burke
Paula DelDotto
Pam DePesa
Tricia Donnelly
Virginia Guazzaloca
Kathy McDonald
Darsana Barua

Library Aides

Denise Carriere
Debra Christopher
Lee Lebowitz
Ann McGrath
Sarah Nourse
Shannon Phelan
Josephine Saiz
Arianne Schwartz
Randall Termini

Very Popular Services

Besides book borrowing, the Library offers a variety of other popular services, including requesting items online, attending programs and concerts, reserving museum passes online, helping with electronic devices, downloading and streaming content and borrowing items from other libraries.



	2015	2016	2017	% Change
Total # of items	223,790	215,144	218,576	1.6%
Circulation	551,988	527,719	516,388	-2.1%
Overdrive e-content	15,427	20,330	23,347	14.8%
Adult/Teen programs	396	502	514	2.4%
Attendance	7,168	8,992	9,878	9.9%
Children's Programs	627	788	761	-3.4%
Attendance	18,305	22,222	23,605	6.2%
Reference questions	73,749	65,338	69,381	6.2%
Computer signups	49,220	47,186	50,054	6.1%
Meeting Room use	1,000	1,168	1,252	7.2%



Community Development and Planning

Under the direction of Deputy Town Manager John Mangiaratti, the Community Development and Planning Department is composed of the **Planning and Economic Development Division**, which is responsible for a wide range of activities associated with development, transportation, land use and economic development in Andover; the **Building Division**, which enforces the state and local building code and bylaws as they relate to building and structures; the **Conservation Division**, which protects Andover’s rivers, lakes, and wetlands; and the **Health Division**, which is responsible for addressing all public health threats in the community and for promoting good health practices among its citizens.

Community Development and Planning Staff

John S. Mangiaratti
Deputy Town Manager

Paula Hamel
Office Administrator

Patricia D’Agata
Permitting Technician

Planning and Economic Development

The mission of the Planning and Economic Development Division is to ensure the orderly growth and development of the Town through sound planning practices and through the implementation of the recommendations of the Master Plan.

Planning and Economic Development Staff

Paul Materazzo
Director of Planning & Economic Development

Lisa Schwarz
Senior Planner

Jacki Byerly
Planner

Kathryn Forina
Administrative Secretary

In May of 2016 Town Meeting voters approved the acquisition of 5 Campanelli Drive that set in motion the relocation of the existing Municipal Services Facility from downtown. The relocation of the Municipal Services Facility allows for targeted economic growth and expansion of the downtown consistent with the Historic Mill District (HMD) overlay created at the 2015 Annual Town Meeting. The new facility is scheduled to be completed in the fall/winter of this year, which will allow for targeted redevelopment of the former Municipal Services Facility on Lewis Street.

In order to help guide Andover’s vision for future development within the HMD, the overlay district requires the development of design guidelines that will help preserve and augment the HMD’s architectural qualities, historic character, and scale. In the fall of 2017 under the leadership of the Historic Mill District Task Force, a series of interactive public meetings were conducted to discuss the future of the downtown Historic Mill District (HMD) and discuss options for development of design guidelines. With input from area



A crowd fills Memorial Hall to participate in an Historic Mill District Public Meeting

residents, businesses, local leaders and your participation in various community conversations, the Town is pleased to report that on February 13, 2018 the Planning Board unanimously voted to approve the adoption of the Andover-centric design guidelines for the Historic Mill District. As future development opportunities move forward within the district, these guidelines will be a valuable tool to assist in the permitting process.

For more information on the Historic Mill District, please visit: andoverma.gov/hmd

Downtown

Commercial and retail activities in downtown Andover remained consistent in 2017. This past fall the downtown welcomed two new restaurants, Revitalive Cafe & Juice Bar and Bueno Malo. Also this year, Main Street saw the addition of the clothing store Max&Riley, Sole Amour moved to a larger space, the Andover Bookstore moved to Main Street and the Park Street Pub expanded to become the Park Street Pub and Grille.

Major renovations are currently underway at 27 Main Street. The improvements encompass nearly 40,000 square feet and will include façade enhancements and reimaged ground floor retail spaces, with the introduction of new housing units along Main Street.

Growth and Expansion

Pfizer continues to expand its Andover campus, with construction well underway of a new five-story 178,000 square foot addition. Upon completion the facility will provide new space for new manufacturing, office and clinical trials.

In the spring of 2017 Andover welcomed the corporate headquarters for Mercury Systems. At its 115,000 square foot campus off River Road, the high tech firm employs more than 300 workers specializing in the manufacture of electronics for defense applications that involve radar, sonar or electronic imagery.

Expansion of the Andover Medical Center continues, with Phase II of its campus now open for business. To assist in meeting the parking needs of the medical facility, the Andover Medical Center is currently expanding to include a new two-story parking deck, accompanied by a commercial amenity space of 1,800 square feet.

Economic Development Council

In the Spring of 2015 the Economic Development Council facilitated a comprehensive parking study in the downtown area. With professional guidance by Nelson Nygaard and Andover Planning staff, the “Downtown Andover Parking Study” analyzed the existing parking supply and demand in downtown, reviewed existing parking management practices and provided a series of economically feasible alternatives to meet future parking needs and support economic development.

In the coming years the Parking Implementation Committee will seek to realize the various recommendations of the parking study including new parking meters that are pay-by-license-plate instead of pay-and-display. In addition to paying by license plate, there will be an App that will allow customers to add time from anywhere.

Housing

The Board of Trustees for the Affordable Housing Trust Fund awards approximately \$32,000 each year in allocated federal grant money. Since its inception, over \$330,000 has been awarded and twelve permanently affordable housing units scattered throughout Town were created. The most recent recipient of grant funding is the home located at 168 Haverhill Street being built by Andover Community Trust. The Planning Division continues to monitor the existing affordable housing stock. The Planning Division is actively involved in each affordable unit resale in order to maintain Andover's Official Subsidized Housing Inventory with the state.

With the goal of addressing the immediate need for Senior Housing in Andover, the Planning Board has taken proactive steps in providing housing for Andover's aging population. At the 2013 Annual Town Meeting, voters approved the 113-acre Senior Residential Community Overlay District off River Road at the former Franciscan Center. Today the Town of Andover, with 26% of its population age 55+, faces a long-term shortage of senior housing. As a result of the proactive planning process, the Planning Board approved Riverside Woods, a 200-unit independent living residence as proposed by Pulte Homes. The construction of the Riverside Woods development is currently underway, with the first residents moving in this past January 2018.

Two assisted living residences are currently under construction that will provide housing to elderly persons and persons needing assistance to live. Fifteen percent of those housing units will be set aside for those making less than 80% median income.

Planning Division Update

Planning Division staff worked on open space preservation, created Geographical Information System (GIS) maps for various town departments, negotiated with numerous subdivision and site plan proposals to achieve the best possible development on the Town's diminishing vacant lands, continued to encourage techniques for new development proposals to enhance compatibility with existing neighborhoods and mitigated environmental impacts to the greatest extent possible.

The Planning Board held nineteen public meetings and advertised and conducted sixty-four public hearings in 2017. Revenues in 2017 were **\$229,940.50**.

	2015	2016	2017
Planning Board Meetings	25	20	19
Public Hearings	71	35	64
Definitive Subdivision Plans	3	3	1
Preliminary Subdivision Plans	3	5	0
ANR Plans	7	11	11
Site Plan Reviews	3	4	1
Special Permits	9	9	9
Lot Releases and Clearance Certificates	13	9	8
Warrant Articles Reported	12	14	23
Subdivision Guarantees	2	0	2
Street Acceptances	0	4	3
<i>Revenue Generated</i>	\$148,923.35	\$69,720.90	\$220,940.50

Building

The mission of the Building Division is to ensure the health, safety and welfare of the Town's residents and visitors, as well as to protect the value of the historic district and historic structures in the Town through the enforcement of State and local laws, bylaws and regulations.

Building Division Staff

Christopher Clemente
Inspector of Buildings

Raymond Costello
Local Building Inspector

Paul Kennedy
Electrical Inspector

Richard Danforth
Plumbing and Gas Inspector

Barbara Burke
Zoning Administrative Secretary

The Building Division is charged with the enforcement of The Commonwealth of Massachusetts Building Code, 780 CMR, Architectural Access Board Rules and Regulations, 521 CMR, The Zoning Act, Chapter 40A of the Massachusetts General Laws, the Andover Zoning Bylaw, Article VIII, Section 33, Demolition of Historically Significant Buildings, Section 36, Ballardvale Historic District Bylaw and Section 37, Chimneys, of Article XII of the Town of Andover Code of Bylaws, as well as other applicable Town and State laws and regulations.

The Building Division reviews all documentation (plans and specifications) submitted with applications for permits and issues all permits required for construction and other applicable activities for which permits are required by law. The Division performs all required site inspections as well as Code mandated safety inspections. The Building Division responds to customer inquiries, complaints and emergencies. Finally, the Building Division assists other Divisions of the Department of Community Development and Planning, as needed, in its permit processing and enforcement and attends, when necessary, Zoning Board of Appeals, Planning Board and other Commission meetings.

Permit Type	2015	2016	2017
New Dwellings	34	34	35
Additions/Alterations to Single Family Dwellings	1,190	1,133	1,174
New Multi-Family Dwellings	5	4	6
Additions/Alterations to Multi-Family Dwellings	70	50	86
New Commercial and Industrial Buildings	1	5	7
Additions/Alterations to Commercial and Industrial Buildings	235	134	254
Schools/Public Buildings	18	18	1
Swimming Pools	9	30	19
Signs, Chimneys, Wood Burning Stoves, Raze Permits	82	71	72
Solar	101	85	82
Mechanical / Sheet Metal Permits	144	125	202
Certificates of Inspection	79	81	82
Total Fees Collected	\$1,455,003	\$2,5740,64	\$3,155,995
Total Estimated Value	\$105,620,803	\$236,545,816	\$261,153,864

Electrical

The purpose of the Massachusetts Electrical Code is safeguarding the general public and property from the hazards arising from the use of electricity. The Electrical Inspector is responsible for reviewing and granting permits and scheduling inspections on a daily basis for residential, commercial and industrial jobs, and assisting the Police and Fire Departments in the investigation of accidents and fires.

Electrical work includes, but is not limited to, wiring for lighting, power, fire alarms, security alarms, telephone and other similar devices, installation of equipment for emergency power, generators, transformers, switch gear equipment, panel boards and similar equipment. The Electrical Inspector also reviews violations of the Electrical Code and inspects the corrective work for protection of the users and cooperates with the various electric companies that service the area.

Electrical Permits	2015	2016	2017
Permits Issued	1,540	1,404	1,337
<i>Total Fees Collected</i>	<i>\$237,258</i>	<i>\$232,989</i>	<i>\$210,820</i>

Plumbing and Gas

All plumbing and gas fitting installations are controlled through enforcement of the Commonwealth of Massachusetts State Uniform Plumbing and Gas Code, formulated by the Board of State Examiners of Plumbers and Gas Fitters under Massachusetts General Laws, Chapter 142.

The Plumbing and Gas Inspector issues permits for the installation of gas piping, plumbing and sewer installations and repairs. The Inspector assists the Fire Department with gas related fire emergencies. Inspections are conducted as necessary to ensure public safety and compliance with State Codes. Complaints and violations are also investigated and corrected or reported to the proper authorities.

Plumbing Permits	2015	2016	2017
Permits Issued	849	800	787
<i>Total Fees Collected</i>	<i>\$109,343</i>	<i>\$84,638</i>	<i>\$92,740</i>

Gas Permits	2015	2016	2017
Permits Issued	852	666	956
<i>Total Fees Collected</i>	<i>\$77,552</i>	<i>\$48,945</i>	<i>\$73,765</i>

Zoning Board of Appeals

The Andover Zoning Board of Appeals operates pursuant to the General Laws of the Commonwealth of Massachusetts (Ch. 40A) and the Town's Zoning Bylaw. The Board's powers are to hear and decide applications related to the following:

- Applications for a variance from the requirements of the Zoning Bylaw.
- Applications for a special permit under the Zoning Bylaw.
- Appeals by a person aggrieved by the decision of the Inspector of Buildings or other Administrative Official.
- Applications for a modification or an extension of a decision.
- Applications for a Comprehensive Permit to construct low or moderate-income housing within the Town of Andover, pursuant to M.G.L. Chapter 40B.

ZBA Meetings	2015	2016	2017
Public Hearing Meetings	13	10	13
Deliberations Only	0	2	0
Cases Filed	40	31	49
Cases Approved	37	31	35
Cases Denied	2	0	5
Cases Withdrawn	3	5	5
Continuances	15	5	78
Zoning Verifications	114	114	117
<i>Fees Collected</i>	<i>\$20,752.95</i>	<i>\$26,075</i>	<i>\$15,885</i>

Conservation

The Conservation Division is responsible for protection of Andover’s rivers, lakes and wetlands, and provides staff support to the Andover Conservation Commission. The Commission’s principal duties include enforcement and administration of the Massachusetts Wetlands Protection Act and the Andover Wetlands Protection Bylaw (regulation of residential, industrial and commercial development activity in or near flood plains, water bodies, and wetland areas.) The Commission also is responsible for the acquisition and maintenance of Town-owned Conservation Land, which totals approximately 2,082.89 acres.

The Conservation Commission consists of seven volunteer members who are appointed annually by the Town Manager to staggered three-year terms. Long-time Conservation Agent, Linda Cleary, retired this past year and our new Conservation Agent, Benjamin Meade, was hired in August. Ben comes to us from Horsley Witten Group and has extensive experience in environmental projects.

Conservation Staff

Robert Douglas
Director of Conservation

Benjamin Meade
Conservation Agent

Lynn Viselli
Administrative Secretary

Conservation Land Improvement and Community Outreach

Conservation land is maintained and operated by our volunteer Conservation Overseers. The Conservation Commission remains committed to opening more land to passive recreation for the enjoyment of residents. The Conservation office continues to update the Town’s wetland boundary overlay using data from application

filings. This new database provides the public with up-to-date accurate information and is available for free on the Town’s website.

The Conservation Office continues to coordinate with Andover Boy Scouts and Girl Scouts to complete service projects on public land. Selected Conservation and AVIS properties were opened for the eighth season for a regulated bow hunt consisting of 80 hunters. A total of 50 deer were taken during this hunting season. On September 23rd Congresswoman Niki Tsongas visited the Dale Street Conservation Reservation for the 11th Annual River Day. Andover Conservation was awarded a DCR Trail Grant to create a new trail by constructing a 450-foot boardwalk across swampy terrain. This new trail will connect with many of the existing town trails and will connect a new section of the Bay Circuit Trail. The Andover Community Garden was a success this past

summer and will be expanded for the 2018 season by adding some raised beds and additional planting areas.

Both the Marland Place and Ballardvale Dams were removed, opening up the Shawsheen River. The river banks were planted with native plants and will be monitored throughout the year. As part of the opening up of the Shawsheen River, Commissioner Jon Honea is conducting a herring count as they return to the Shawsheen River for the first time in over 100 years after the removal of the two dams. There were 250 volunteers involved with the herring count, including 100 students from Phillips Academy and 100 students from Andover High School. The presence of the two dams across the Shawsheen River made it impossible for the herring to swim upstream to spawn.



A successful project for the Conservation Department was the establishment of the Fairy Forest near Penguin Park in September. The forest welcomed hundreds of visitors, as well as two classes through the Recreation Department to build your own “Fairy House.” This was one of the yearly highlights for the Commission as we have been making an effort to reach out to families to encourage them to use Conservation lands more frequently.

Fairy Forest connected families to Andover’s conservation land

Conservation Statistics	2016	2017
Conservation Commission Meetings	27	28
Public Hearings	138	158
Abbreviated Notices of Resource Area Delineation	1	3
Orders of Conditions Issued	20	15
Amended Orders of Conditions Issued	6	2
Certificates of Compliance Issued	33	31
Determinations of Applicability Issued	63	77
Extension Permits	8	12
Notification of Satisfactory Completion of Work	30	34
Findings of Significance Issued	12	13
Enforcement Orders Issued	15	8
Emergency Certifications	10	9
Appeals	4	2
Superior Court Appeals	2	0
Cessations	4	7
Overseer Appointments	11	33
Acres of Conservation Land Acquired	0	0
Wetland Filing Fees Collected	\$64,737.60	\$36,635.25
Fines Collected	0	0
Wetland Boundary Line Changes	35	34

Health

The Health Division ensures the protection of both the environmental and physical health of Andover residents, conducting both routine and complaint-driven environmental inspections that include food safety, semi-public swimming pools, recreational camps, housing, and wastewater disposal. For Community Health, it conducts communicable disease and food-borne illness investigations, Tuberculosis monitoring and control, reviews recreational camp immunization records, conducts vaccination programs, and coordinates outreach clinics. The Division is the lead agency for the Greater River Valley Medical Reserve Corps and the Healthy Communities Tobacco Control Program. The Board of Health consists of three volunteer members appointed by the Town Manager for staggered three-year terms.

Health Staff

Thomas Carbone
Director of Public Health

Joanne Belanger
Assistant Director of Public Health

Patricia Crafts
Health Agent

Jane Morrissey
Registered Nurse

Carolina Garcia
Health Inspector

Denise Paul
Administrative Secretary

Ron Beauregard
Director of Healthy Communities

Dave Nichols
Medical Reserve Corps Coordinator

In 2017 Sanitarian Dan Tremblay fully retired after 43 years' service to Andover. Carolina Garcia, a recent graduate of UMASS Lowell, has started employment as a part-time inspector in his place. At least nine food establishments were opened or underwent renovations in 2017, with eight more in development for 2018. The Health Division has enrolled in the FDA Retail Food Program's Voluntary Standards Program. The program provides minimum operational standards that when met provide an optimum level of protection for the public,



Andover Health Division staff with Medical Reserve Corps Coordinator David Nichols and Intern Ahkeen Williams

and provides a framework that supports restaurants as they operate in the community. In 2017 the Division was awarded \$23,000.00 in federal grants to implement some of the standards; these funds will be used to purchase inspectional software and provide staff training. In the fall of 2017 a candidate for a Master's Degree in Public Health from Merrimack College has been imbedded with the Division for the school year. Ahkeen Williams has been developing an online survey that will be launched in 2018 to help the Board of Health plan future programs for the community. In the summer of 2017 the Division hosted UMASS Amherst student and Andover resident Shaila Abbott as an Intern.

She assisted with several projects, including the update of th Board of Health Pesticide Use Policy.

Health Division Statistics	2015	2016	2017
Board of Health Meetings	10	11	11
Plan Reviews	207	251	210
Food Inspections	288	391	469
Environmental Inspections	311	532	622
Complaints Received	108	133	127
Administrative Hearings	6	4	4
Total Permits Issued	1,652	1,670	1,549
Total Fees Collected	\$156,154	\$181,585	\$183,105

Health Clinic Statistics	2015	2016	2017
Outreach Clinics	21	20	19
Attendance	129	130	79
Senior Center Clinics	48	50	50
Attendance	291	395	310
Office Visits	223	206	248
Home Visits	25	20	20
Recreational Camps for Children/Clinical Inspection	28	20	12
Influenza Immunization	2160	1327	1256
Pneumonia Immunization	11	22	34
Cholesterol Screening Clinics	0	0	2
Cholesterol Screening Attendance	0	0	20
Mantoux Tuberculin testing	19	8	9
Positive Reactor Follow Up	3	2	1
T.B. Clinic Case History, Appts. & Follow-Up	45	14	6
Latent T.B. Infection Reports	19	21	19
Zostavax (Shingles) Vaccine Clinics Attendance	57	18	28

Communicable Diseases Reported	2015	2016	2017
Animal Bites/Exposures	20	37	34
Arbovirus (Other)	0	1	0
Babesiosis	1	5	2
Chicken Pox	2	4	4
Campylobacter	9	4	7
Cryptosporidiosis	0	0	1
E.coli 0157.H7/Shega toxin	1	1	0
Enterovirus	2	0	1
Ehrlichiosis/HGA	9	7	9
Giardia	1	1	0
Hepatitis A	0	0	1
Hepatitis B	8	7	10
Hepatitis C	11	19	16
Influenza A & B	57	35	67
Invasive Bacteremia (Other)	-	-	1
Invasive gr A Strep	1	0	1
Legionella	-	-	2
Lyme Disease	110	71	88
Malaria	-	-	1
Mumps	1	0	0
Norovirus	0	1	0
Pertussis	0	6	1
Rocky Mountain Spotted Fever	1	0	1
Salmonella	6	4	5
Shigella	0	1	0
Strep Pneumonia	0	3	1
Group B Strep	3	2	2
Tick-borne (other)	0	1	0
Tuberculosis	1	1	2
Vibrio	0	1	0
Suspect Disease Requiring Follow-Up	27	32	33
Pertussis	0	6	1

Healthy Communities Tobacco Control Program

The Healthy Communities Tobacco Control Program, a state funded program, is a collaborative made up of Boards of Health from surrounding communities and is charged with the responsibility of enforcing state tobacco regulations and laws and Andover's bylaws. With Andover as the lead agency, the collaborative serves a total of 18 communities.

Greater River Valley Medical Reserve

The Greater River Valley Medical Reserve Corps (GRV MRC) is a regional resource hosted by Andover and tasked to support health operations and assist communities in both emergency and non-emergency situations.

Andover Fire Rescue

Andover Fire Rescue

Michael B. Mansfield
Chief

Deputy Chiefs

Kyle Murphy
Albert DelDotto
Scott Gibson
Keith Weightman

Lieutenants

Ryan Beal
Robert Dalton
John Gangi
Jeffrey Gaunt
Thomas Kennedy III
James Landry Jr.
Jameson Lockhart
William Loehr
Christopher Morgese
Robert Stabile
Barry Thornton
Ian Timmons
Brian Wright

Firefighters

James Bancroft
Timothy Bartlett
Matthew Beirne
Ryan Beirne
Bruce Belbin
Philip Boulanger
Matthew Burke
Michael Byerley
Joseph Cahill
Richard Capuano
Kevin Carney
Todd Collins
Jeffrey Condon
Jason Cunningham
Brian DeCourcy
Salvator DeNaro
John DiZoglio
David Eulie
Kevin Farragher
Garrett Ferris
Brian Flanagan
Michael Giammasi
Daniel Guillet
Donald Hinckley
John Hines
Shawn Kelley
Richard Krafton
Brian Landry
Christopher LaVerde
Andrew Loonie
Continued next page...

The mission of Andover Fire Rescue is to serve the citizens of the community and its visitors by protecting them from the dangers created by man-made and natural emergencies. The organization provides professional services such as fire suppression, emergency medical services, technical rescue, and hazardous materials response. Andover Fire Rescue aggressively attempts to minimize the risks associated with these incidents through effective fire prevention and investigation, code enforcement, public education and injury prevention programs. We are dedicated to assisting those in need regardless of the severity of the problem.

2017 Organizational Accomplishments

In 2017 Andover Fire Rescue received the prestigious American Training Life Matters Award for Extraordinary Customer Service.

Public Safety communications bi-directional amplification systems were installed in the Andover High School and the Bancroft Elementary School.

Father Peter Gori of St. Augustine’s Parish and Reverend Jon Paul of the Free Christian Church were appointed to serve as Andover Fire Rescue’s Chaplains.

Andover Fire Rescue purchased and placed in service a new Engine 2 which is housed at the Ballardvale Fire Station.

Open air burning permits became available online through a collaboration with the IT Department.

One emergency call box was installed at Pomp’s Pond in an effort to reduce response times by first responders and increase notification reliability by those who enjoy this recreational area.



**Andover Fire Rescue
(cont.)**

Firefighters

John McMullen
 Carl Morrison
 Jacqueline Moses
 Joseph Murphy
 Robert Murphy
 Michael Oteri
 David Pas
 Clifford Pattullo
 Robert Pelletier Jr.
 Todd Richardson
 John Senee
 Stephen Stabile
 Michael Surette
 Eric Teichert
 Matthew Trede
 Michael Uttley
 Ernest Vocell
 Scott Weightman
 Christine Wright

Marcie Jacobson
Executive Assistant

Joan Lemiux
Fire Prevention Administrative Assistant

Placed two off road four-wheel drive vehicles in service to assist in response to and in the removal of patients from difficult terrain.

In 2017 Andover Fire Rescue responded to a total of 7,787 incidents which is an increase of 1.61% or 124 incidents as compared to 2016.

Fire Prevention activities that our personnel participated in to include station tours, school visits, open houses, awareness programs and residential safety audits increased from 846 in 2016 to 1017 in 2017, an increase of 20.2%.

The Andover Fire Rescue Emergency Medical Service continues to realize an increase in responses.

There were 3,145 ambulance responses in 2017 compared to 2,992 in 2016, an increase of 10.6%. These incidents resulted in 2,485 patients being transported to medical facilities by Andover Fire Rescue personnel. Patient contacts by AFR personnel increased from 3,492 in 2016 to 3,581 in 2017. Patient contacts are defined as someone who was evaluated by Andover Fire Rescue personnel and whom may or may not have been transported to a medical facility. Mutual aid ambulance

responses to surrounding communities increased from 116 in 2016 to 117 in 2017.

Emergency Medical Service	2015	2016	2017
Ambulance Responses	2842	2992	3145
Transports	2283	2317	2485
Patient Contacts	3328	3492	3581
Mutual Aid Calls	140	116	117

Andover Fire Rescue is a stakeholder in attempting to reduce the number of opiate and other substance overdoses that occur within our community. Members of our organization have been working diligently towards this goal by participating in various educational programs, attending focused meetings, and responding to these unfortunate incidents when they occur. In 2017 Andover Fire Rescue responded to 27 overdose incidents that resulted in two deaths.

The efforts of many public and private organizations have had a positive impact on this epidemic and we will continue to work and collaborate with all those agencies involved to minimize these overdose incidents even further.



*Andover Fire Rescue personnel
battle a truck fire on Rte 495*

Recognition

In 2017 several members of Andover Fire Rescue were awarded Founders Day awards for their many years of service to the organization and to the Town of Andover. The personnel who were recognized during the town-wide ceremony were:

Firefighter John McMullen	30 Years of Service
Firefighter Stephen Stabile	30 Years of Service
Executive Assistant Marcie Jacobson	15 Years of Service
Firefighter Matthew Trede	15 Years of Service
Fire Chief Michael B. Mansfield	10 Years of Service

Successful Resuscitation Awards are awarded to fire safety personnel for using life saving measures during an emergency medical response. The following firefighters were recognized with the Successful Resuscitation Awards following a positive outcome.

Lt. Robert Dalton	FF Jeffrey Gaunt	FF Michael Surette
FF Richard Krafon	FF Kevin Carney	Lt. Brian Wright
FF Andrew Loonie	FF Stephen Stabile	FF Salvatore DeNaro
FF Ryan Beirne	FF Michael Uttley	Lt. James Landry Jr.
FF Dan Guillet	FF Phil Boulanger	FF Robert Pelletier
FF Michael Oteri		

The 2017 Greater Lawrence Exchange Club Firefighter of the Year Award was awarded to Lt. Brian Wright for his service and fundraising efforts to many civic groups such as the Muscular Dystrophy Association. He was also recognized for his leadership, mentoring, coaching and instructional skills he utilizes with the personnel within Andover Fire Rescue.

Congratulations to Firefighter/EMT Michael Oteri who is a candidate to receive a Bachelor's of Science/Fire Science from Anna Maria College.

In 2017 the personnel of Andover Fire Rescue attended hundreds of hours of training classes that covered such topics as technical rescue response, hazardous materials technician, emergency medical services, terrorism, advanced firefighting techniques, public education and injury prevention.

There were three new personnel additions to Andover Fire Rescue on July 1, 2017. Appointed as Firefighters to our organization were Firefighter James Bancroft, Firefighter Matthew Beirne and Firefighter Michael Uttley, who have all successfully completed the Massachusetts Firefighting Academy Recruit School.

In 2017 the following personnel retired:

Deputy Chief Kevin Connors	31 Years of Service
Lieutenant Mark Conlon	29 Years of Service
Lieutenant Todd Pomerleau	32 Years of Service
Lieutenant John Ronan	32 Years of Service
Firefighter Wayne Merola	31 Years of Service

In 2017 five individuals were promoted within Andover Fire Rescue:

Lieutenant Kyle Murphy was promoted to the rank of Deputy Fire Chief.

Firefighter Jeffrey Gaunt was promoted to the rank of Lieutenant.

Firefighter Thomas Kennedy was promoted to the rank of Lieutenant.

Firefighter Ian Timmons was promoted to the rank of Lieutenant.

Firefighter John Gangi was promoted to the rank of Lieutenant.

Firefighter Jameson Lockhart was promoted to the rank of Lieutenant.

In addition, Lt. Ryan Beal assumed the role as the Andover Fire Rescue Fire Prevention Officer.



Andover Fire Rescue Personnel received the American Training Life Matters Award in 2017



Andover Police Department

Andover Police Department

Patrick Keefe
Chief

Lieutenants
Chad Cooper
Francis Fitzpatrick
Edward Guy
James Hashem
Christopher Moore
Greg Scott

Sergeants
Jeffrey Arleque
Richard Crimmins
Charles Edgerly
Steven Gerroir
Mark Higginbottom
Stephen Neal
Peter Reming

Patrolmen
Joseph Allard
Michael Anderson
Kevin Aufiero
Brian Blouin
David Carriere
Robin Cataldo
Michael Connor
Joseph Davies
John Delaney
Derrek Deranian
Daniel Devine
Barry Dubois
Owen Fitzpatrick
David Frobürg
Matthew Goodale
Timothy Hagerty
Christopher Hughes
Matthew Hughes
Daniel Igoe
Kyle Kiberd
Michael Lane
Benjamin Ledwell
Brian MacKenzie
Joseph Magliozzi
Matthew McMahon
Eric Milligan
David Milne
James Moses
Justin Murray

Continued on next page...

The mission of the Andover Police Department is to provide the highest level of public safety and professional service to the citizens who live, work, commute and visit the Town of Andover. We are dedicated to provide these services by enforcing the laws of the Commonwealth of Massachusetts, the Bylaws of Andover and the Constitution of the United States, to ensure that the peace and security of our neighborhoods are maintained and that crime and the fear of crime are reduced.

Operations Division

The Police Department handled 25,952 incidents in 2017, a 3.5% decrease from 2016. There were 412 adult arrests (21% increase), 319 larcenies (22.0% increase) and 28 burglaries (7.0% decrease). The Department also responded to 65 calls of domestic abuse, an 18.0% increase over last year. The Department issued 5,711 motor vehicle citations during the year which is a 3.5% decrease from 2016. There were 990 motor vehicle accidents handled by the Department which is an 11.5% increase.

The Police Department continued to work closely with other Town departments, state and federal agencies and the community throughout the year. The Department continues with its prescription drug dropbox located in the Andover Police lobby. This allows residents to discard expired and unneeded medications safely. The Department also hosted two “Take Back Days” where we worked with the community and took back unused medication on two separate Saturdays. In total the Department has taken back in excess of 850 pounds of unused medications. The Department continues to train and carry the opiate antagonist drug NARCAN. NARCAN was administered 17 times during 2017 by members of the Andover Police Department.

The Department continues to have great success with School Resource Officers assigned to both the Andover High School and the Greater Lawrence Technical High School. This year Officer Barry Dubois became the Andover High School SRO. Officer Dubois replaced Officer Dowd who retired in the fall. Funding for the Technical School position is subsidized by the

**Andover Police Department
(cont.)**

Patrolmen

Sean O'Day
Glen Ota
Thomas Paolera
Colin Radford
Nicole Richards
Michael Shanahan
Elliot Siegel
Angelo Taveras
Daniel Vining

Kyle MacKenzie
Reserve Officer

Central Dispatch

Charles Jessico
Supervisor
Gary Barnaby
William Bruner
David Carriere
Joshua Dugdale
Mark Fiorentini
Ryan Higgins
Melissa Kurkjian
John Peterson
Katie Ramos
Bonnie Silva
James Smith
John Teichert

Lizeth Menard
Executive Assistant

Leslie Hewett
Systems Administrator

Clerks

Linda Lane
Alison Milne
Mary Morkeski
Mary Rurak Burke

Sobhan Namvar
Community Support Coordinator

Wayne Nader
Animal Control Officer

David Cantone
Parking Enforcement Supervisor

Paula Marron
Parking Assistant

Technical School. This partnership between the Police Department and the School Department has been a great success for the community. The Department worked with public and private school departments and NEMLEC STARS to implement the A.L.I.C.E. school safety program and continues training with both public and private schools in the community to work on Emergency Planning, Operations and Communications. We also trained all Andover Town employees on the A.L.I.C.E protocol and worked with private businesses on their Emergency Plans.

The Department also participated in numerous events including the Holiday and Memorial Day Parades, the Fourth of July celebrations, Safety Saturday, Andover Day, the Feaster Five Road Race on Thanksgiving Day, Run for Troops, "Step Up" for Colleen Ritzer, as well as numerous road races and walks held throughout the year.

The Department is involved in numerous regional initiatives and is an active member in the North Eastern Massachusetts Law Enforcement Council (NEMLEC) which is a consortium of sixty-one police agencies and two sheriffs departments. There are officers within the Department that are members of the NEMLEC Regional Response Team, Motor Cycle Unit, K9 Team and SWAT. Andover Police also participates in the Boston Area Police Radio Network (BAPEREN) which allows for interoperable radio communications with other agencies as well as collective purchases for public safety equipment.



*Town Clerk Larry Murphy and Police Chief Patrick Keefe
swearing in an officer*

The Department also hired two full-time Police Officers, Officer Nicole Richards who was a lateral transfer from the Haverhill Police Department and Thomas Paolera who started at the Randolph Police Academy. These two new officers filled two vacancies from retirement. The Department also promoted two Lieutenants and one Sergeant due to the retirements of Lt. John Pathiakis and Lt. Cecelia Blais. Sergeants Greg Scott and Chris Moore were promoted to Lieutenant. Officer Rich Crimmins was promoted to Sergeant and the other Sergeant position will be filled prior to the summer of 2018.



Detective Division

The Detective Division is responsible for the followup of investigations conducted by the agency. The Division also maintains close relationships with other local, state and federal investigators. They are tasked with staying current on techniques and tactics of criminal activity whether it is individual, gang or regional crime. The Detective Division also oversees the Substance Abuse Unit. This unit was created in response to the community's request for the Police Department to take a more active role in combating drugs and alcohol in the Town. The SAU made over 60 arrests, the majority of which involved Opiate related narcotics. The Division also has one investigator assigned as a Juvenile Officer. The Juvenile Officer works closely with the school administration, school resource officers and courts in processing juvenile cases.

The Detective Division continued to be actively involved in followup investigations throughout the year. They responded to 1,192 calls for service and took over 2,114 photos of crime scenes. The Division was instrumental in solving and identifying the perpetrators of numerous serious crimes as well as following the cases through the judicial system. The Detective Division followed up and investigated robberies, burglaries, sexual assaults and larcenies as well as cold cases from previous years. The Division seized nearly \$30,000 in cash and motor vehicles. The Division also investigates internet criminal activity. Internet crime has quickly become the instrument of choice for many criminals due to its difficulty to investigate.

Communications

The Dispatch Center answers all 9-1-1 calls and other calls for service for the Police, Fire and Rescue and any other emergency that involves other Town Departments. They process more than 50,000 calls for service annually. They also have the responsibility of being the backup to the Regional Emergency Communications Center in Middleton. The RECC serves ten communities located in Essex County. The Center is also the control point for District 15 Fire Services which is used during regional emergencies.

Support Services

Records

The Records Division provides support services to all divisions within the Police Department. This service enables information to flow efficiently throughout the Department as well as to the entire community. The Police Department received grant funds during 2017 to allow the Department to serve the community by providing funding for personnel and other resources. Training and emergency preparedness represented the bulk of the grant funding received. Highway Safety grants allowed for extra patrols and selective enforcement around high accident locations. E-9-1-1 grants allowed the Department to train and maintain certification for all dispatchers. A Federal Grant also paid for 50% of all new protective body armor for the Officers whose equipment is expired.

Court and Evidence

The Court Section processed a total of 412 arrests and 406 summonses. This included tracking all Police Department cases from inception to disposition and coordinating officers' appearances in court. This tracking of evidence also included pieces of property that needed to be analyzed through the State Lab and/or destroyed or issued back to the owner. The Section also processes the 900 pounds of prescription drugs that get placed in the dropbox monthly and collected on scheduled "Take Back Days." In addition, this section assists in tracking District Court cases for other Town Departments such as the Health Division and Building Division.

Animal Control

The Animal Control Officer answered 737 calls for service and received and returned 2,007 phone calls in 2017. He responded to 255 dog complaints and impounded 44 dogs. The officer also removed 202 deceased animals. In addition to these removed animals, there were 48 deer struck and killed by motor vehicles in Town. The Animal Control Officer also inspected 79 animal kennels, barns and paddocks in the Town as part of his role as the Town's Animal Inspector.

Incidents and Calls for Service	
Alarms Residential/Commercial	1623
Animal Control	738
Arrests	412
Assault	35
Assist Other Agencies	680
Breaking and Entering	28
Disabled MVs	420
Domestic Abuse	65
Domestics (No Abuse)	95
Identity Fraud	48
Larceny	319
Missing Persons	38
Murder	0
MV Crashes	990
Parking Violations	4200
Rape	3
Requested Summons	406
Robbery	2
Selective Enforcement	762
Stolen MV	22
Suspicious Activity	966
Vandalism	119
Well Being Checks	365
Total Incidents	25952
MV Violations	
Verbal Warnings	2030
Written Warnings	2501
Civil Violations	842
Criminal Complaints	250
MV Arrests	88
Total MV Violations	5711
High Crash Locations (40 or more)	
North Main Street	133
Lowell Street	81
River Road	69
Main Street	65
Dascomb Road	40
Haverhill Street	41

Community Support

Sobhan Namvar, the Community Support Coordinator for the Town of Andover, continues to bridge community members with the resources they need to combat addiction of substances and assist community members with mental illnesses. The position collaborates with the Town's School Department, Public Health, Library and Community Support Services Divisions and Regional Organizations in programs geared towards Education, Prevention and Outreach.

The Community Support Coordinator responded to 230 referrals in 2017. He has responded and connected 136 persons to resources and programs to include detox, rehabilitation, group counseling and outpatient services and 117 referrals to inpatient/outpatient regarding mental health needs. He continues to hold educational and outreach programs with parents, students, faculty, senior citizens, faith organizations, community organizations and community members. The position also received grants from "Andover Cares" for taxi travel vouchers to assist community members with transportation to and from services. They also received a grant to start photography group therapy. The Community Support Coordinator assisted families with housing needs, domestic violence resources, and affordable housing.

TRIAD – Crime Prevention Partnership/Senior Citizen Liaison

The Police Department has an officer assigned as a liaison to the Senior Center at Punchard to assist the Town's senior population with quality of life and crime prevention issues and response to emergency situations. The liaison is also counsel to the TRIAD Council which is a partnership between the Essex County District Attorney, the Essex County Sherriff, the Andover Police Department and the senior citizens of the community.

Emergency Management

The Town's Emergency Management is directed by the Chief of Police and serves as the local link to the Federal and State Emergency Management Agencies (FEMA/MEMA), the Department of Homeland Security and the FBI's Joint Terrorism Task Force. It also includes a network of HAM radio operators that are on standby should the need arise for auxiliary radio services. The Chief of Police is the Town's Liaison with the Regional Local Emergency Planning Committee (LEPC) and is responsible for coordinating the Town's response to any hazardous materials incident.

The Chief of Police also works closely with other departments within the Town to ensure that personnel are trained on current emergency trends, techniques and procedures. The members meet regularly during the Town's Emergency Working Group Meetings. This group was instrumental in the solicitation, investigation and funding of the new Emergency Notification System in the Town's Schools and Municipal Buildings. The group also works with both the School and Town on Emergency Plans for all buildings and their occupants. The Emergency Working Group is made up of representatives from Police, Fire, Public Health, Plant Facilities, Municipal Services, IT, Library, School Department and the Town Manager's Office.

Auxiliary Police

The Auxiliary Police assisted the regular officers of the Police Department many times throughout the year. They are particularly active during the holidays and on Halloween. They are a very dedicated group of volunteers and the Town is fortunate to have their services as a resource.

Municipal Services

Department of Municipal Services

Christopher Cronin
Director of Municipal Services

Edwin Ataide
Deputy Director, Plant and Facilities

Marc Fournier
Deputy Director, Public Works

Morris Gray
Superintendent of Water Distribution

James McSurdy
Superintendent of Water Treatment Plant

Paul Sanborn
*Superintendent of Parks, Grounds,
Forestry and Cemetery*

Sandy Gerraughty
Business Manager

Janet Nicosia
Energy and Utilities Manager

General Foremen
Michael Murnane
Stephen Surette

Brian Moore
Town Engineer

Arthur Martineu
Assistant Town Engineer

John Maloney
Burner and Systems Mechanic

Carpenters
Robin Littlejohn
Joseph Sgrosso
Larry Johnson

Alan Carifio
Chief Chemist/Laboratory Director

David Dargie
Construction Inspector

Ihor Raniul
Construction Project Manager

Continued on next page...

The mission of the Department of Municipal Services is to provide a responsive, well-planned and cost effective capital and maintenance operation for all Town infrastructure; to properly maintain the Town and School buildings, building systems and vehicles; to provide for the enjoyment of the Town's public parks, grounds, forestry and Spring Grove Cemetery; to continuously improve the quality of life for the community by protecting our water resources and by providing safe drinking water, state of the art disposal for our liquid and solid wastes, and safe travel on our roadways & sidewalks

The Administration/Business Office is responsible for long-range planning, monitoring of annual budget and assisting Divisions with the Capital Improvement Program development. The Office also manages all personnel records, payroll and coordination of hiring processes for the Department. Responsibilities include development and implementation of departmental policies and provides administrative support for all divisions. The Business Office coordinates facility rentals of the Old Town Hall, athletic fields, school gyms and auditoriums and communicates with the public for transference of information via the Town's website, Social Media, press releases and any other forms of communication as needed.

Plant and Facilities is organized under the Department of Municipal Services and oversees the facilities management, maintenance and construction responsibilities for all Town and School buildings, traffic lights, street lights, and the Town fuel depot. The division is also responsible for managing all major building related capital projects and capital improvements, maintains the Town's Green Community designation and energy efficiency programs, and procures energy contracts for supply and renewable energy.

Public Works is organized under the Department of Municipal Services and provides project planning and oversight for Town infrastructure construction projects including roadways, sidewalks, water treatment and distribution, and sewer collection. All Town-owned property and trees are cared for by Public Works' divisions in addition to the maintenance and perpetual care of Spring Grove Cemetery. Responsibilities also include the overseeing trash and recycling collections, both curbside and special collections.

**Department of Municipal Services
(cont.)**

Felix Melendez
Custodial Working Foreman

Custodians
John Mota
Jesus De La Cruz
Tammy Robichaud
Joseph Thompson
Daniel Vail
Joshua Welch
Paul Ouelette
Michael Malandrino
David Ferris

Equipment Operators
Patrick Kelley
Nicholas Morasse
Jason Ouellette
Robert Charette
Alan Danehy
David Hajj
Harry Krikorian
Christopher Kun
Chris McQuade
Rudolph Perron
Brian Vining

Executive Secretaries
Rebecca DelRosso
Amy MacKenzie

David Van Dooren
Emergency Vehicle Technician

Andrea Schreck
Energy Project Manager

Scott Kandrut
Engineer

Karen Martin
Environmental Compliance Coordinator

Continued on next page

Facilities Management

Plant and Facilities management procures and schedules major projects, participates in design and feasibility for future planning of potential construction projects, administers compliance programs for indoor air quality, fire protection, security, indoor integrated pest management, and the testing of building systems to comply with all applicable standards and regulations. Building audits and Capital Improvement projects are developed, procured, and executed. The work control system tracks all hours and costs for each project by location, personnel and materials, and materials inventories are stocked and assigned by job.

Energy Management and Street Lighting

The Andover Energy Management office is responsible for managing energy use, energy conservation, and energy procurement for Andover. The duties of the office are completed by setting sustainable goals of energy efficiency, cost reduction and renewable energy generation. The office also promotes environmental responsibility and sustainability. In 2017 the Energy Management division secured over \$600,000 in grants and incentives towards energy savings projects. Some of the important projects of 2017 include:

- Solar net metering credits saved Andover taxpayers \$260,000 in calendar 2017 as our solar field ramped up production.
- LED street light retrofit reached substantial completion.
- Green Community Grant funded LED hallway lighting at Doherty Middle and Sanborn Elementary Schools, and new LED stage lighting at the Collins Center was completed.
- LED lighting under prior year Green Community Grant at South School completed.
- In-house LED retrofits at Collins Center bathrooms and dressing rooms, Central Fire apparatus deck, Red Spring Road shop, Public Safety dispatch area, and Water Treatment Plant parking lot completed.
- Implementation of energy efficient systems Town- and School-wide including variable frequency drives at Shawsheen School and Memorial Hall Library, pipe insulation at Town Offices, West Middle and Shawsheen Schools, and new boilers at the Old Town Hall.

**Department of Municipal Services
(cont.)**

David Ouellette
HVAC Technician/Lead Programmer

Joseph Favreau
Materials Coordinator

Wayne Belloir
Painter

Maintenance Craftsmen

Donald Swenson
Benjamin Cloutier

Working Foremen

Scott Bernard
Donald Eisenhower
Robert Fraser
Edward Hammersley
Jeffrey Ring
Dwayne Scruton
Daniel Verrington
Patrick O'Hagan

Electricians

Joseph DeMarco
Mark Gardella
Richard Reid

Laborers

Marc Anderson
Leonard Foote
John McQuade
Robert Moreau
John Parker
Mark Rivet
Matthew Byrne

Mechanics

Allen Smith
Bruce Page
Mark Wood

Continued on next page

Facilities Maintenance and Construction Management

The Building Maintenance and Mechanical/Electrical Divisions provide all maintenance services including electrical, mechanical, HVAC, plumbing, carpentry, painting and security to all Town and School buildings, traffic signals and Town-owned street lights. Working Foremen coordinate smaller to medium size construction projects, and oversee contractors engaged in any outsourced maintenance and construction projects. Custodial services for Town buildings are also supervised within this Division.

The Construction Project Manager oversees major construction projects and specializes in building envelope, masonry, and structural projects. The Energy/Mechanical Engineer oversees major HVAC design projects, and designs HVAC improvements and alterations for medium sized projects and retrofits, and also oversees air quality issues, hazardous building materials testing and management, and organizes the filing of historical plans.

In 2017 the Building and Mechanical trades completed an average of 13 work orders per workday for a total of 3,317 work orders totaling roughly \$1.5million dollars in labor and materials. This included calls and reports for maintenance and repairs, and over 600 preventative maintenance work orders performed in order to keep our buildings safe and running efficiently.

In addition, the Working Foremen and Project Management team oversaw 520 outsourced large and small construction projects and repairs totaling \$4.3 million dollars.

Combined, the total work orders completed of 3,837 completed in 2017 are broken down below by major craft, Town and School, and in-house vs. outsourced contractor work.

2017 Work orders:			
Craft	# of Work Orders	Total Cost by Craft	
Carpentry	958	\$1,511,195	
Electrical/Energy	739	\$1,543,636	
Heating/Ventilation /Air Conditioning	836	\$799,661	
Landscaping/Grounds	46	\$656,003	
Security	176	\$389,140	
Plumbing	576	\$211,172	
Painting	67	\$169,416	
IT/Technology Support	238	\$146,383	
General Maintenance	57	\$132,079	
Masonry	21	\$111,563	
Delivery/Moving	36	\$68,926	
Custodial	31	\$28,695	
Fire Extinguishers	10	\$22,716	
Pest Control	46	\$14,816	
Grand Total	3,837	\$5,805,402	100%
<u>Breakdown by Location:</u>			
Town Buildings	1,385	\$1,792,099	31%
School buildings	2,452	\$4,013,303	69%
<u>Breakdown by Staff vs. Contractor</u>			
Staff Work Orders	3,317	\$1,497,915	26%
Contractor Work Orders	520	\$4,307,487	74%

**Department of Municipal Services
(cont.)**

Shannon Doyle
Plumber

Jeffrey Crane
Project Engineer

Scott Silva
Water Meter Reader

Mary Buck
Water/Sewer Account Supervisor

Donna Zahoruiko
Work Center Control Coordinator

Andrea Zaimes
Facilities Coordinator

Leo Lynch
Inventory Assistant/Driver

Jason Walsh
Temporary/Seasonal

Office Assistants
Rachel Ciaramitaro
Lyn Fragala
Jennifer Ricupero
Dianne Anciello
Anna Scapicchio

**Department of Municipal Services
(cont.)**

Office Assistants
Rachel Ciaramitaro
Lyn Fragala
Jennifer Ricupero
Dianne Anciello
Anna Scapicchio

Security Guards
Timothy McLaughlin
Jonathan Pacquette

Tree Climbers
Peter Gallant
Randy Willis
Justin Connors

*Water Distribution Maintenance
Specialists*
Michael Caulfield
Shawn Daly
Charles Kearns
Justin O'Hagan
Luis Resendes
David Tiney

Water Treatment Plant Operators
Paul Hinds
Kurt Kefferstan
James Misenti
James Spalding
Jerome Welch

Major projects completed in 2017:

Schools

- AHS - LED lighting in hallways, new freezer installation, snack bar door, create new office with heat and ventilation, sound absorption paneling and speaker installation, painting of classrooms, 81 exterior doors, flooring and carpeting, fence repairs at Lovely Field, and renovations in various classrooms and library areas.
- AHS/Collins Center - Façade replacement, LED stage lighting and controls upgrade, new hallway ceiling tiles, steam cleaned auditorium carpeting, new carpeting in band and choral rooms, bathroom and dressing rooms renovation, painting of hallways, ticket booth and auditorium cloud panels.
- Doherty Middle School – Created four offices from viewing room including heat and air conditioning, kiln installation, generator replacement, resurfaced tile in three restrooms, painting of classrooms, hallway, and stairwell, wiring for TV cameras in auditorium, replacement of exterior doors, re-design of energy management system zones.
- West Middle School – Door replacement, LED foyer lights, sound panels, new sink and counter, painting.
- Wood Hill Middle/High Plain Elementary Schools – New storage shed construction, audio speaker installation in all classrooms, added parking, design for full air-conditioning and ADA ramp to fields, door replacement and painting.
- Bancroft Elementary School – Audio speakers installed, data acquisition system repaired, stone wall repairs after accident.
- Sanborn Elementary School – LED lighting retrofit for hallways, café, gym and exterior, ceiling tile replacement, audio speakers in classrooms.
- South Elementary School – Renovation of library and creation of new spaces, new driveway lighting, audio speaker installation, secondary exit installation.
- West Elementary School – Repair of auditorium seating, walkway repair, water filling stations and filters installation, design and installation of new ventilation hoods.
- Shawsheen Elementary School – Generator repair, variable frequency drive pumps to boiler plant, stair repairs at entry.
- School Administration – HVAC upgrades to Business Office, storm window installations, renovation of School Committee room.

Town

- Ballardvale Fire Station – Exterior ramp and stairs repaired, gutter and roof repairs.
- Balmoral – Dam removal and painting of garage building.
- Blanchard Street Field – Field lighting installation, scoreboard installation, and playground repair to panel.
- Senior Center at Punchard – Storm windows installed, exterior door masonry repairs, camera installation, and foundation wall repairs.
- Central Fire Station – LED lighting retrofit to apparatus deck, sidewalk, masonry, and gutter repairs, and lindle painting.
- Memorial Hall Library – Variable air volume retrofit to HVAC system, masonry repaired in basement, and bathroom renovations.
- Penguin Park – Play structure replaced.
- Poms Pond – Storm damage repair, call box footing installation.

- Public Safety Center – LED retrofit in dispatch area, electric charging station installation, repair of chimney leak.
- Red Spring Road Shop – LED retrofit, fence repair.
- Town House – Boilers replaced, camera installation, LED retrofit to hallways, Bridal Room created, and upgrade to multi-purpose room.
- Town Offices – New full standby generator installed to serve Town Offices, School Administration and Senior Center at Punchard.
- Water Treatment Plant – New windows, and LED retrofit to parking lot lights.
- Youth Center – Repair to damaged gym wall due to vehicle accident.

Engineering

In 2017 the Engineering Division performed design and construction work for various projects such as: new water mains on Park Street, Florence Street, Whittier Street, Summer Street, Walcott Avenue, and portions of Elm Street and Dascomb Road; drainage improvements on Chandler Road, Red Spring Road, Ballardvale Road, Sherbourne Street, Cornell Road, Nob Hill Circle, Cheever Circle, Amherst Road, Juniper Road, Park Street, Greenwood Road and River Street; new sidewalks on a portion of River Street.

Assistance was provided to the Water/Sewer Division during the various water and sewer repairs and also to the Highway Division during paving work on 16 various streets, miscellaneous drainage, and sidewalk repairs. Staff also coordinated with MADOT on the proposed reconstruction of the North Main Street Bridge over the MBTA railroad. Work continued for compliance with EPA Stormwater Management regulations, including performing activities and coordinating with various other departments; participation in the MVPC Stormwater Collaborative; and preparing the Town's annual report submitted to EPA in April. Maintenance of the GIS system was performed to continue updating the drainage, water, and sewer utility layers; and also creating various maps for other Town departments.

The design of proposed roads and utilities on new Subdivision and Site Plans were checked for the Planning Board and inspections of road and utility construction was performed in new developments such as Robert Drive Stonehill, The Bridges, Riverside Woods, 30 Shattuck Road, and Pulte Holmes. Street opening permits for various utility installations and repairs by Columbia Gas, Verizon, National Grid, Comcast and other private contractors were issued and utility markouts and inspections were performed. This year included new gas mains on Frontage Road/Osgood Street, Hickory Lane/Wild Rose Drive, Lumpine Road/Marion Avenue, Lowell Street (Rte. 28 to Lincoln Street), Iceland Road, Canterbury Street, Porter Road, Hidden Road, Hidden Way, Summer Street, Whittier Street, Florence Street, and Park Street; new underground electric and communication lines were inspected on a portion of Main Street, Forest Hill Drive, Brierwood Circle, Mulberry Circle, Sandalwood Lane, Alpine Drive, Pepperidge Circle, Sugarbush Lane, and Brady Loop. Also, Trench Permits were issued, as required by state law, for various trench excavations.

The Engineering Division also provided and maintained records of various utilities, street excavations, residential and industrial site development, street layouts and Chapter 90 road paving.

Engineering		2015	2016	2017
Storm Drain Design & Construction (ft.)		350	467	526
Sewer Main Design & Construction (ft.)		160	110	0
Water Main Design & Construction (ft.)		17,250	6,053	6,150
Sidewalk Design & Construction (ft.)		1,320	2,607	909
Streets Resurfaced (miles)		8.5	8.7	6.8
Street Opening Permits Issued & Inspected		219	235	158
Subdivision/Site Plans reviewed (# plans/# lots)		12/77	12/66	9/59
Subdivision/site Construction Inspections/Tests:				
Water mains (ft.)		2,956	4,994	10,886
Sewer mains (ft.)		3,803	1,975	5,140
Drain lines (ft.)		5,562	1,406	11,154
Sidewalks (ft.)		3,890	367	2,643
Roads Paved:	Binder coarse (ft.)	1,054	0	0
	Top coarse (ft.)	5,065	1,236	5,058
Trench Permits issued		52	52	62
Gas main inspections (ft.)		12,330	8,695	11,208
Electric & communications conduit inspections (ft.)		3,700	202	8,940

Facility and Field Rentals

Facility and field rentals include sports leagues, civic groups, scouts, residents, town and school departments, private parties, businesses and theater groups.

In 2017 some of our major accomplishments included:

- Facilitate a makeover of the upper floor of the Town House including a bridal room and the balcony for use of private functions, furthering the beautification of the Town House.
- Continued increased use of the Town House by many private residents for birthdays, weddings and fundraising efforts for schools and not-for-profit organizations. The Town House constituted 130 uses of the 284 Town “no-field” rentals.

Fields and Facility Rentals	2015	2016	2017
Schools	3,506	4,001	4,016
Town	198	255	284
Field rentals	2,063	2,054	2,154
<i>Total Rentals</i>	<i>5,767</i>	<i>6,310</i>	<i>6,454</i>

Highway

In 2017 some of our major accomplishments included:

- Paved nearly 7 miles of roadways.
- Coordinated the hauling of approx. 13,000 cubic yards of loam from 5 Campanelli Drive to the Bald Hill Composting Facility and Spring Grove Cemetery for use in future projects.
- Managed the Ledge Road Landfill Cap and Closure Project. The project is in final design and awaiting final permits.
- Assumed the management of the Vehicle Maintenance Division.
- Continued to train staff in new NPDES regulations and the inspection and cleaning of stormwater structures.
- Purchased a new Prinoth sidewalk machine.

Highway	2015	2016	2017
Total number of feet of curbs constructed	2,500	1,975	2,200
Catch basins cleaned	2320	2172	901
Storm drains/culverts cleaned	22	52	40
Catch basins repaired	51	35	42
Storm drains repaired	24	15	10
Snow storms	9	6	8
Sanding events	22	13	23
Signs repaired/installed	214	225	242
Masonry wall repairs	5	4	6

Parks, Grounds & Forestry

In 2017 some of our major accomplishments included:

- Baseball infield rebuilding and reconditioning at various athletic fields in town.
- Assisted with special events including Andover Day, holiday events, and parades.
- Planted trees in the Senior Center at Punchard Garden and Spring Grove Cemetery.
- Removal of approximately 56 mature dead or declining trees by Forestry staff and outside vendors.
- Purchased a new Freightliner hook lift truck, the first in our fleet, with various attachments that has significantly improved our operational efficiency and our ability to assist and work with other departments.
- Received the Tree City USA designation for the 18th consecutive year.
- Continued to improve operations at the Bald Hill Composting Facility, processing over 10,000 cubic yards of leaf and yard waste into finish compost for use by Town residents and providing free wood chips for use by residents and other entities in Town.
- Hosted an Arbor Day celebration where we distributed 200 seedlings and planted trees in the Senior Center at Punchard Garden and Spring Grove Cemetery.
- Installed and decorated a 35' tall holiday tree at The Park for the holiday season.
- Assisted with special events including Andover Day, holiday events, and parades.

Vehicle Maintenance

Vehicle Maintenance	2015	2016	2017
Gallons			
Gasoline	74,828	74,485	80,467
Diesel	56,848	48,560	53,452
Total	131,676	123,045	133,919
Dollars			
Gasoline	\$179,895	\$130,160	\$154,479
Diesel	\$144,721	\$80,745	\$109,181
Total	\$324,616	\$210,905	\$263,660



Solid Waste & Recycling

Solid Waste & Recycling	2015	2016	2017
Tons of residential refuse collected	9,325	9,668	9,495
Tons of mixed residential paper	1,607	1,594	1,720
Tons of glass, plastic, aluminum	283	399	1,526
Tons of leaves & grass clipping composted	6,775	6,850	6,975

Spring Grove Cemetery

Spring Grove Cemetery	2015	2016	2017
Transactions			
Lots Sold	46	91	28
Full Burials	23	48	42
Cremations	25	25	27
Disinterment	0	1	0
Repurchase of lots	0	6	2
Revenue			
Lots sales	\$35,740	\$78,670	\$30,486
Full Burials	\$18,650	\$43,550	\$15,134
Cremations	\$8,300	\$10,100	\$33,225
Disinterment's	\$0	\$150	\$9,500
Repurchase of lots	\$0	(\$4,300)	(\$540)

Water & Sewer

During 2017 the Water Treatment Plant processed more than 2.4 billion gallons of water at a daily average of 6.8 million gallons, to produce over 2.3 billion gallons of finish water which was delivered to the distribution system. To augment available water supplies, 1.5 billion gallons were diverted from the Merrimack River to Haggetts Pond through the Fish Brook pump station. The Fish Brook station was online for a total of 208 days over the course of the year. The chart below illustrates the breakdown of total water consumption.

Projects initiated in FY 2017 included: the design and replacement of three 600 horsepower pumps, to supply water to the central area of Town; and the design and replacement of the electrical substation at the Water Treatment Plant. The Water Treatment Plant continues to provide free indoor and outdoor water conservation kits featuring EPA certified WaterSense products for all Andover residents. The kits are available at the Water Treatment Plant, and are given away at annual family events such as Vehicle Night sponsored by Memorial Hall Library. The availability of the kits is also advertised in the annual Water Quality Report. The Water Division has continued its partnership with Greenscapes North Shore, which offers workshops focused on water conservation and green landscaping practices, and offer school programs geared toward fifth graders on keeping water clean.

Water Treatment	2015	2016	2017
Gallons of water treated (in millions)	2840	2710	2481
Average daily gallons pumped (in million gal.)	7.7	7.424	6.525
Maximum day (in million gallons)	13.95	13.3	11.47

Water Distribution	2015	2016	2017
Hydrants Repaired	41	29	34
Hydrants Replaced	15	16	11
Hydrants Inspected & Serviced	81	117	252
Hydrants Flushed	479	302	516
Water Main Breaks Repaired	27	30	19
House Service Leaks Repaired	7	11	19
House Services Renewed	26	21	10
New Water Meter Accounts/Installations	47	52	71
Old Water Meters Replaced (Town)	144	163	87
Water Meters bench checked	7	3	4
Water Shut Offs/Turn On	72	130	148
Gate & Service Boxes Adjusted	100	130	120

Sewer	2015	2016	2017
Sewer Main Blocks Cleared	5	7	6
Sewer Main Rodded – Regular Maintenance	82	92	71
Sewer Mains Repaired/Replaced	1	1	1
Sewer Mains Rodded	0	5	3
Sewer manholes repaired /replaced	0	0	0

Andover Public Schools

The 2016-17 school year was an exciting and positive time for the Andover Public Schools (APS.) We are pleased to have this opportunity to share with the Town leaders and the entire community some details about what was accomplished. This information helps to shape our plans for the years ahead as we continue to align our recommendations and resources in a way that best addresses the needs and interests of the students of the Andover Public Schools.

Andover Public Schools
 Sheldon H. Berman, Ed. D
Superintendent of Schools

The day-to-day operations of APS are under the leadership and supervision of the Superintendent, Dr. Sheldon Berman. Policies are enacted by the Andover School Committee, whose members were: Susan K. McCready, Chair; Shannon Scully, Vice Chair; Joel Blumstein; Paul D. Murphy; and Ted Teichert.

The following report highlights the initiatives and strategies that APS undertook during school year 2016-17. The report is organized according to the major goals we established for that year and discusses the progress we made in attaining them.

Status Report

Goal 1: Launch the development of a new strategic plan designed around agile strategic planning principles with defined targets for improvement.

At the end of the 2015-16 school year, administrators in the district began developing a new strategic plan utilizing an “agile strategic planning” model, which is very different from traditional strategic planning. Rather than developing a long-range plan with specific goals and action steps laid out across the years, agile planning begins with more general targets and “sprints,” which are the first steps in a series of actions that will achieve the goal. Each sprint in an agile plan is undertaken by a team and is designed to build on the district's existing work while moving forward aggressively. This approach focuses our energy on the few strategic actions that will have the most immediate and beneficial impact. Agile strategic planning is a creative endeavor that promotes collaboration and an evolving process of solving problems. The object is to remain flexible in pursuit of the target while taking manageable, time-limited steps toward that target. Agile development allows for “just-in-time” adjustments and changes based on the analysis of progress and impact.

During five days of summer meetings, the entire team of more than forty administrators drafted a theory of action to guide the work on our agile strategic plan.

ANDOVER'S THEORY OF ACTION

When we collaborate to:

- *Create safe, caring, and culturally responsive classrooms and schools, and partner with families and the community to support students' academic growth and their social, physical and emotional wellbeing;*
- *Ensure that every student engages in a rigorous curriculum that is implemented consistently within and across schools;*
- *Provide inclusive instruction that engages every student in authentic learning experiences, demonstrates the power of effective effort and fosters inquiry, creativity and positive risk taking; and*
- *Monitor student progress diagnostically and plan instruction after thorough and thoughtful data analysis to ensure each student reaches proficiency . .*

Then all students will:

- *Demonstrate academic growth in foundational content and skills;*
- *Communicate effectively, think critically, problem solve creatively, work collaboratively, and evaluate objectively;*
- *Be self-directed and persevering agents of their own learning; and*
- *Demonstrate cultural awareness, an appreciation of self, empathy toward others, a sense of responsibility, and commitment to civic engagement . . .*

So that all students are prepared to:

- *Be lifelong learners able to pursue their personal and professional goals;*
- *Face adversity and ambiguity with intellectual skill, open-mindedness, adaptability, courage and confidence;*
- *Make informed, just and ethical decisions; and*
- *Be connected and compassionate citizens who contribute to a diverse and global society.*

The team also designed an opening day activity that engaged all staff in articulating the commitments that they felt were vital to moving the district forward. The “We Won’t Stop Until...” statement that evolved from opening day and the theory of action became cornerstones of the new plan.

WE WON'T STOP until all students...

- ***FEEL*** safe, connected, confident, valued and honored for their uniqueness.
 - ***THINK*** globally, deeply, creatively, and take ownership of their learning.
 - ***BELIEVE*** they can achieve their goals and their growth is unlimited.
 - ***KNOW*** they are the center of a collaborative team of caring adults.
 - ***SHOW PRIDE*** to be part of the APS community.

Throughout the year, we shared and discussed the theory of action in small groups and refined the wording and the action steps designed to achieve our goals. Four key strategies emerged as the levers to improve results for students: caring and culturally responsive classrooms and

schools, inclusive and engaging instruction, consistent and rigorous curricula, and progress monitoring to fine-tune our efforts toward success.

After defining the targets and strategies of our agile plan, we identified the next-step “sprints” to begin progressing toward our goals. Then we developed seven sprint teams, which began meeting on a regular basis.

- A. A literacy sprint to address reading challenges and select a new approach to teaching literacy as the next step in advancing inclusive instruction and curricular rigor.
- B. An Andover High School (AHS) schedule implementation sprint as the next step in advancing caring and culturally responsive classrooms and schools and curricular rigor at the high school.
- C. A comprehensive mental and behavioral health sprint focused on the restructuring of services in these areas as another step in advancing caring and culturally responsive classrooms and schools.
- D. A social-emotional learning and culturally responsive pedagogy sprint to focus on professional development for staff in order to advance the goal of caring and culturally responsive classrooms and schools.
- E. An accessible digital media sprint that builds on our 1:1 initiative; on the purchases of digital applications, texts and media; and on our professional development in blended learning in order to support inclusive instructional practices.
- F. A diagnostic data and progress monitoring sprint that focuses the district on creating a data-reflective culture in which we use a variety of diagnostic assessments and data analyses to ensure we are adjusting instruction to most effectively meet students’ individual needs and are monitoring student progress.
- G. An innovation sprint that fosters authentic student learning experiences in order to move curricular rigor forward.

The heart of the agile strategic planning process is to make next-step gains toward our goals, reflect on progress, make appropriate adjustments to ensure success, and determine the next step in the sprint. We also actively engaged the faculty in the development of the plan through small group and faculty meeting discussions. Not only did this year's work on agile strategic planning enable us to identify key areas that are instrumental to our progress as a district, it also generated strong internal commitment and leadership for achieving our goals.

Goal 2: Ensure a smooth and effective transition in the high school schedule so that the high school’s instructional program is strengthened.

After postponing the implementation of the new high school schedule during the previous year’s budget process, the School Committee, the high school administration, the Andover Education Association (AEA) leadership, and central office administration remained committed to moving the schedule forward for implementation in September 2017. The high school administration, faculty and staff worked throughout the year to address the financial, logistical, and operational aspects to achieve a successful implementation.

The high school administrative team convened an implementation team that created a Gantt chart defining the tasks to be completed before the end of the school year and those that would need to be addressed over the summer. The implementation team worked with the members of their departments in re-imagining and restructuring semester courses to ones that are taught

across a full year. In addition, the team of teachers working on H Block wrote instructional units for the first block of the sequence. They developed the H1 classes, and they polled the faculty around potential H2 – H5 student opportunities.

Because the AEA's poll of faculty on the schedule indicated mixed feelings about the new schedule, the high school administration surveyed faculty about their concerns. Concerns emerged about having sufficient time to revise courses to fit into the new schedule, the differences in total time for various blocks, the positioning of H block within the schedule, the curriculum to be used during H1, etc. The implementation team and the high school administration then made adjustments to the schedule and provided time and resources to address many of these concerns. Schedule change is never easy for faculty because they have to make changes in the organization of their courses. However, given the commitment of the administration, association and School Committee to move forward, high school faculty members worked diligently to prepare for a successful implementation.

The FTE requirements to meet additional staffing needs in both regular and special education were provided through the FY18 budget. In addition, the budget provided seed money and staffing necessary to begin a freshman year AVID course and for membership in an online learning consortium for those students who wish to accelerate or enrich their learning. The first student schedule for 2017-18 was run and adjustments were made to ensure that as many students as possible receive their required and desired courses and that faculty are appropriately scheduled for collaboration time.

Goal 3: Refine the district's facility plan and begin the process of submission of a Statement of Interest for the renovation or replacement of the first facility identified in the plan.

We made exceptional progress on the district's facility plan. After thorough consideration of input provided by parents and staff in a series of forums in the fall, the School Committee voted to move forward in submitting a Statement of Interest (SOI) to the Massachusetts School Building Authority (MSBA) for West Elementary. In addition, the Committee decided to move forward with renovations to Andover High School without the support of MSBA.

Since that time, we collected an extensive amount of data and prepared and submitted the West Elementary SOI. This work required revisiting our enrollment projections, assessing areas of West Elementary that are problematic, and determining which MSBA priority areas enabled us to make the best case.

In addition to the work on the West Elementary SOI, we continued to move forward on a potential high school renovation/addition. After a recruitment process in which 24 parents and community members applied, the School Committee appointed an Andover High School Facility Study Committee to be led by former School Committee chair Annie Gilbert. This committee met throughout the spring and during the summer as well. The AHS Facility Study Committee reviewed enrollment projections prepared by MGT, NESDEC and MSBA in preparation for making a determination about the target enrollment that should be accommodated by any renovation/addition. Because of the differences among the studies, the Committee proposed and the School Committee approved a new demographic analysis for the district. In addition, the Committee held a forum on new high school designs and surveyed faculty on facility concerns and interests.

Finally, to better address facility issues across the district, staff prepared a ten-year analysis of the work that needs to be done in each school.

Goal 4: Address students' reading issues, including issues related to dyslexia, by putting in place systems for early identification, early intervention and progress monitoring, as well as the professional development needed for all elementary faculty to be better able to identify and address reading issues.

Our work this year set the stage for long-term structural changes and initiatives to improve and expand the services we offer to students with learning disabilities, particularly students who are in the various stages of learning to read. We made significant progress in providing early screening and progress monitoring for students, along with professional development for both regular and special education teachers. We were able to expand our investments in this effort when the School Committee approved the allocation of savings in personnel to funding for additional materials and professional development. One of the significant benefits of this effort was the collaboration between regular education and special education staff in addressing needs in this area and the collaboration among our curriculum, student services, and technology departments.

To focus only on dyslexia would be to oversimplify a more complex and systemic need to look deeply at our approach to literacy in general. Thus, we approached this initiative on multiple fronts, including: a) training for regular education teachers on both dyslexia and literacy development, b) specific training for special education teachers, reading teachers, and specialists on assessment and intervention methods for various subtypes of reading disorders, c) universal screening to identify students who may have reading challenges, plus progress monitoring systems for students who have exhibited difficulty learning to read, d) community education and outreach, and e) the restructuring of in-district programs. In addition, we formed partnerships with both the Landmark and Carroll schools and with Tufts University Center for Reading and Language Research, the Harvard Medical School, and Hill for Literacy to provide first-class professional development and support in reading data analysis.

In the area of general education, we increased districtwide awareness and understanding of reading challenges, particularly with regard to dyslexia. For example, 54 teachers participated in a course on dyslexia, 28 teachers attended a conference at Harvard Medical School on dyslexia, and even more teachers participated in a yearlong expert speaker series. Another 51 regular education middle school teachers participated in a course on language-based learning disabilities through Landmark Outreach. The purposes of this course were to ensure our regular education middle school teachers are equipped to work with students identified with language-based learning disabilities in the general education content classrooms, to provide our teachers with techniques and methods that are beneficial to all students in inclusionary classrooms, and to promote a co-teaching model between regular and special education staff.

In the area of interventions to address language-based learning disabilities, we trained 43 teachers and specialists in the Lindamood Phoneme Sequencing program (LiPS), 15 teachers in the Wilson Language method, 25 teachers in the Story Grammar Marker program, and 13 teachers in the Orton-Gillingham method. In June, 25 more teachers participated in an introductory Wilson training and 12 of those teachers will continue as our second year-long

cohort. Besides the formal workshops, teachers worked with consultants and coaches from Landmark Outreach, Commonwealth Learning, Assistive Technology for Education, and Tufts University.

In addition, our elementary, middle school, and high school special education program heads and curricular program coordinators worked with the student services director and with our consultants from Landmark Outreach and Tufts Center for Reading and Language Research to restructure our programs for students with learning disabilities in the Language Enriched Academic Program (LEAP). For the first time, we are working in vertical teams to ensure continuity of programming from grade to grade as well as the application of interventions that are specifically mapped to the developmental reading stages of our students.

One of the most significant developments this year was the implementation of a universal screening and progress monitoring program across elementary schools. Using a multi-tiered system of supports model (MTSS), we established universal screening, progress monitoring and data teams in all elementary schools. Consultants from Hill for Literacy and Tufts developed a collaborative model to work with regular and special education teachers at each grade level to establish monitoring protocols, analyze data, and determine appropriate interventions. Our consultants from Tufts University also worked with both special and regular education staff to develop a protocol for understanding and responding to different patterns of reading disabilities. At the same time, we reviewed the fidelity and consistency with which we approach prevention programs such as Foundations, which is a Wilson-based phonics program now in all schools.

Finally, we recognize the importance of including not only the local community, but also the wider community, in the discussion of appropriate responses to literacy challenges. To that end, we sought out partnerships with researchers in the field of reading and provided an expert speaker series that was open to parents as well as interested parties from the surrounding communities. We also participated in the broader conversation about dyslexia at conferences and joined experts and advocates to lobby for strong dyslexia legislation in our state.

Goal 5: Assess Andover's performance relative to other comparable communities, assess curricular strengths and areas requiring growth related to student academic performance, and set baselines for future student outcome targets.

Not having the advantage of a full-time research and data analyst this year, we had to rely on a one-day-a-week intern, whom we lost in February, plus our own internal resources. Despite these limitations, our work in this area is helping to create a culture that better utilizes data to advance student performance and address policy issues.

The data intern focused primarily on an assessment of our PARCC and MCAS results. The detailed report prepared by the intern was reviewed by the administrative team and by staff at each school to determine areas in which we could improve. The complete document was uploaded to the district's website and is available to the general public. The report allows schools and the district to examine data on the performance of sub-group populations, especially the results of those students who are economically disadvantaged and those who have a learning disability. It also provides some comparative data with our set of comparison districts.

In addition to the state assessment data, the elementary level made a concerted effort to collect and analyze literacy data that had never before been collected. The district developed a relationship with Hill for Literacy to provide teachers with the appropriate training to administer the Dynamic Indicators of Basic Early Literacy Skills (DIBELS) in all grades K through 5, as well as to provide additional professional development in how to analyze the results and how to best utilize data team meetings to review the results and determine interventions.

At the central office level, we focused on several areas of data analysis, primarily focused on facilities and budget issues. These analyses included such comparative financial data as tax effort to support education and per-pupil spending. In addition, we updated the enrollment and other data reports provided as part of our budget and prepared data analyses to support our Statement of Interest for West Elementary.

The Vice Chair of the School Committee stepped forward to conduct a comprehensive analysis of the financing of full-day kindergarten, as well as an analysis of the building projects MSBA decided to support. At the end of the year, we identified an in-district individual with data analysis experience and expanded her assignment by .25 FTE so that she can tackle some of these important tasks in the future.

Goal 6: Enhance communication both within the district and in the community.

In spite of the staffing limitations in communications, our administrative team paid greater attention this year to communicating effectively with our parents, staff and community and made a number of significant improvements. First, we launched a new website and a mobile application to improve our connectedness with parents and community. Second, we established a regular practice of issuing press releases on the accomplishments of the district, many of which became the basis of articles in the Andover Townsman. Through the encouragement of the Townwide PTO, the Townsman featured a number of positive developments and initiatives such as the middle school science fair, the Design Day at Sanborn, and the Senior Showcase. Third, we continued work on an informational brochure about the district that will be posted on our website as well as provided to local realtors and others. Fourth, we continued to provide regular Connect5 messages to parents and staff. Some of these messages addressed significant issues such as our commitment to safety and support for students from other countries, the results of lead and copper testing, and the developments in our facility plan. Fifth, we prepared a “year in review” video that was shown to staff on the closing day and then posted to the website that highlights the exciting work done by our staff. Finally, we continued to submit opinion editorials to the Townsman.

The Andover Coalition for Education (ACE) was very helpful in supporting our communications efforts this year. They collaborated with the district in hosting two evening events for the community to learn about the innovations the district is pursuing. In addition, they organized a meeting of area business leaders to share the partnerships we’ve developed and to invite new local companies to join those partnerships. They sponsored an exceptional Senior Showcase evening event that drew a significant audience and extensive coverage in the Andover Townsman. Finally, they committed to supporting the development and publication of the brochure on the district.

Goal 7: Support collaborative relationships and cooperative initiatives with the Town Manager and town department leaders to advance the interests of the schools, secure an adequate budget to accomplish district goals, and effectively communicate developments with the community.

The District Administration and the Town Manager maintained a positive and collaborative relationship throughout the year. The district prepared in-depth presentations and support materials for the Finance Committee and the Tri-Board to explain the rationale for our budget recommendations as well as our facility plan. The Town Manager was intimately involved in the AEA negotiations process as well. In the end, we were successful in passing our budget and warrant articles at Town Meeting.

The district's total student enrollment in October 2016 was 6,106 (compared with 6,162 in October 2015), but grew to 6,066 by April 2017. Our English language learner (ELL) population increased by 42 (23% growth in one year), bringing our total number of ELL students to 228 and requiring a .5 FTE increase in staffing. Approximately one-third of the students who entered the district since October 1 required ELL services. The most significant driver of increased costs in FY17 was in the area of special education. Due to a number of students moving into the district who were already in high-cost private placements and fewer students graduating or aging out of district responsibility than in prior years, the cost for out-of-district placements in FY17 increased substantially.

The major contribution of the FY2017 budget was reducing elementary class size back to the levels of the two prior years. The FY2017 budget added five elementary teachers. These additional teachers made a significant impact on elementary class size and improved our ability to address the needs of a more diverse student population.

Our particularly strong relationship with Municipal Services resulted in collaborative work not only on maintenance but also on addressing such issues as lead and copper testing and the SOI for West Elementary. The Community Development and Planning department was especially helpful in providing information on new and planned housing developments in the community. We attended some of the meetings of the Economic Development Council and gained their support for our facility plan. We worked extensively with Community Services, assisting in the development of an after-school program and strengthening our relationship with Youth Services and our utilization of the Cormier Youth Center. We continued our collaboration with Police and Fire on the opioid issue as well as on investigations of incidents affecting our students. Finally, we continue to have a highly supportive and integrative relationship with the shared departments of Human Resources and Technology. In essence, the School Department continues to be a team player with other town departments to the benefit of our students and the community as a whole.

Goal 8: Provide the contract negotiating teams with effective support and data in order for them to pursue productive negotiations.

We prepared well for the negotiations by identifying issues that needed to be discussed and by developing analyses to better assess our relative position among comparative communities. Our Finance Office provided data to the School Committee to use in developing financial analyses of various settlement options.

The results of the contract discussions were highly positive. As a result of their collaboration, the School Committee and Town Manager were able to secure long-term savings for the town on health insurance plus additional instructional time. The AEA contract settlement will also enhance our performance by enabling administrators to work more closely with teachers on curricular and instructional improvement, and by providing faculty with a reasonable and responsible salary increase over the next three years.

By the Numbers – Selected Statistical Information

The 2016 district enrollment for APS totaled 6,106. This figure includes 2,691 students in pre-kindergarten through grade five; 1,512 students in grades six through eight; 1,788 students in grades nine through twelve; and 18 students in the post-twelfth grade transition opportunities program. Also included are 97 students who were served through out-of-district placements.

APS consists of one preschool, five elementary schools, three middle schools and one high school. In addition, APS is a member of the Collaborative for Regional Educational Services and Training (CREST) for special education, and the Town of Andover is one of the founding members of the Greater Lawrence Regional Vocational Technical School.

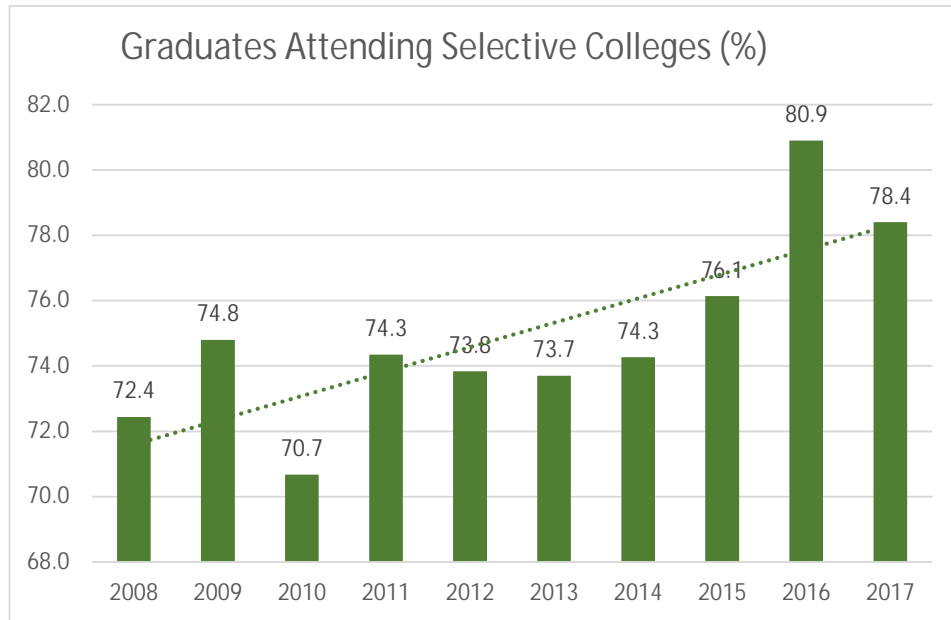
Enrollment

- October 1, 2017 – 6,017
- October 1, 2016 – 6,106
- October 1, 2015 – 6,167
- October 1, 2014 – 6,157

Class of 2017

- Class size – 451
- Adjusted cohort graduation rate – 96.7%
- Post-high school plans
 - Enroll in a four-year college 90.0%
 - Enroll in a two-year college 5.5%
 - Post-graduate year 1.5%
 - Employment or gap year 0.9%
 - Enter military service 0.7%
 - Other 1.4%

Of the 96.3% enrolled in postsecondary education, 62% are attending their first-choice school.



SAT Scores – Class of 2017

- 426 students tested in the class of 2017.
- Average results were:
 - Critical Reading 611
 - Math 612

Advanced Placement – May 2017

- 474 students took 911 exams.
- 83% of exams yielded a score of 3 or higher (for which most colleges award college credit).
- 154 AP Scholars achieved an average score of 4.17 out of a possible 5.0.

National Merit Scholarship Program

- 4 Finalists
- 36 Commended Students

Financial Data and Ranks*

- Andover’s FY17 rank in net school spending above foundation: 87th among 309 non-vocational districts
- Andover’s FY16 rank in per-pupil expenditure: 80th among 294 non-vocational districts
- Andover’s average property tax as a percent of median income: 9th among 11 comparison communities
- Andover’s rank for starting teacher salary: 8th among 11 comparison communities
- Andover’s rank for the highest teacher salary without a doctorate: 5th among 11 comparison communities
- * Comparison districts based on demographics and socio-economic status include: Arlington, Chelmsford, Franklin, Holliston, Natick, Needham, North Andover, Wellesley, Westwood and Winchester.

Recognitions

APS students and staff distinguished themselves in the 2016-2017 school year through an array of awards, recognitions, and other outstanding academic accomplishments, some of which are listed here.

Elementary Schools

- **Math Leagues:** More than 200 fourth- and fifth-grade students representing all elementary schools participated in Math Olympiad. Several schools also participated in Continental Math League for second- and third-grade students. Andover schools consistently score in the top 10% of all schools in the worldwide Math Olympiad programs.
- **Jump Rope for Heart:** All elementary schools participated in the Jump Rope for Heart in memory of beloved PE teacher Art Iworsley, who brought this program to Andover over 30 years ago. Collectively, the schools raised \$50,000.
- **Destination Imagination:** More than 40 teams of elementary students participated in the Destination Imagination program. Several teams moved on to the state finals and one team earned a trip to global competition by placing 1st in the engineering challenge.
- **Design Thinking:** Ten Andover elementary teachers and administrators participated in the Henry Ford Learning Institute on Design Thinking in Detroit, Michigan.
- **High Plain Elementary reading teacher Colleen Dolan** was awarded the Sontag Prize for Urban Education, which recognizes outstanding teaching in mathematics, English language arts (ELA) and other disciplines. Educators chosen for the Sontag Prize will lead classes as part of the Acceleration Academy, a program designed to provide targeted small-group support for students in schools north of Boston.
- **Marika Lyons**, assistant principal at High Plain Elementary School, received a Biogen Foundation Grant: Ignite the Power of STEM Grant Program. The grant funded our project entitled “The Nature Program from Four Winds Nature Institute.”
- **West Elementary physical education teacher Kevin Tiller** made several presentations: at the New Hampshire Association of Health, Physical Education, Recreation & Dance (HPERD) annual conference—a workshop on “Theme-Based Physical Education;” at the Massachusetts Association of HPERD annual conference—a workshop on “Organization in Physical Education;” and in Asheville, North Carolina, at the National P.E. Institute—two workshops entitled “Why Every P.E. Program Needs A Projector” and “Great Games.”
- **Three PreK and elementary teachers**, Jess Scarfo from Bancroft, Jordan Ricciardi from Sanborn, and Katie Bickford from West, were joined by Doherty Middle School art teacher Ronnie Pennick to co-present at the Literacy and Arts Conference.

Middle Schools

- Doherty Middle School digital learning teacher Barbara Murray worked with four students as part of the NASA Design Challenge. Stephen Zhang, Chad Cao, Lucas Bacchi, and Davis Blanch were recognized at the MassCue Conference at Gillette Stadium in the fall. They designed a model of an adaptive vehicle to assist people with physical handicaps.
- West Middle School 8th grade student Kelsey Dennehy was chosen as Andover's Project 351 Ambassador for 2016-17. Project 351 is a statewide youth-driven organization that convenes an eighth grader from each of the 351 cities and towns in the state for a year of development, enrichment, and impact through unique service opportunities.
- Several students from West Middle School achieved impressive results on the AMC8 Math Contest. Top scorers who received additional honors, including honor roll for nationwide achievement, included 6th grader Alex Tong, 7th grader Ryan Zhu, and 8th grader Kevin Guo. Bronze and silver medalists included 6th graders Rishika Argawal and Neil Chowdhury; 7th graders Naren Savkur, Jade Nair, and Alexandra Zetea; and 8th graders Oren Cohen, Jackson DeSanto, William Hung, Ariel Kim, and Kirsten Muscat.
- Wood Hill Middle School student Kelly Carzo won the middle school level of the 2016 Annual Massachusetts Foreign Language Association Essay Contest. The following students received Honorable Mention: Gyuchan (John) Lee, Abigail Chou, Namya Saini, Rohini Josh, and Polina Malinovskaya.
- The work of Wood Hill Middle School student Namya Saini was selected as Poster of the Year by the Massachusetts Foreign Language Association. In addition, the following students received recognition: Lizzie Gilmartin and Olivia Dionisio Honorable Mention, and Eunchai Kang (first prize in the 7th grade category).
- A video jointly produced by Wood Hill students Simran Bajaj and Isabel Tu won first place in the Massachusetts Foreign Language Association seventh grade category.
- Social worker David Hughes and ELA teacher Shannon Witman, both of West Middle School, presented on "Mindful Studies" at the 2017 New England League of Middle Schools (NELMS) Conference in Providence, RI.
- Health Educators Cheryl Todisco (Doherty), Kelly O'Donnell (West Middle), and Stacey Consiglio (Wood Hill) delivered a presentation at the annual Massachusetts Association for Health, Physical Education, Recreation and Dance (MAPHERD) Convention.
- Spanish teacher Diana Newell and ELA teacher Colleen McCormick, both of West Middle School, were accepted as partner teachers in the UMass Lowell Teaching Excellence and Achievement (TEA) Program. As a result of this honor, WMS welcomed Girja Kanagaratnam, an educator from Sri Lanka, and Mehrangez Navuzmamadova, a teacher from Tadjikistan. Combined, these two professionals have over 35 years of teaching experience with secondary students.

- West Middle School Spanish teacher Timothy Chavez was one of only five teachers recognized at the Massachusetts Foreign Language Association’s luncheon with the state’s “New Teacher Commendation.”

High School

- In the highly competitive 12th Chinese Bridge Speech Contest for U.S. High School Students, hosted by The Confucius Institute at the University of Massachusetts Boston, Andover student Rachel McIntosh earned third place. This competition is the most prestigious and widely-recognized Chinese speech contest for high school students in the U.S.
- The New England Scholastic Press Association recognized the Warrior Weekly, Andover High School’s student newspaper, in a handful of categories and awarded the paper a certificate for overall Superior Achievement in the organization’s Class I Print/Online category.
- The Andover High School innovation lab was awarded a gold medal at the 37th annual Beijing Youth Science Creation Competition at the University of the Chinese Academy of Science in Beijing, China, for research and development on a food computer, aka the Smart Garden.
- Dan Donovan, science teacher at AHS, was named Outstanding Science Teacher by the North Shore Science Supervisors’ Association.

Music

- 38 students from grades 8-12 were selected to participate in Northeast Music Districts.
- Andover High School’s Show Choir participated in six festivals and earned a number of medals. Show Choir also hosted a National Conference in Andover.

Visual Arts

- 33 students from Doherty Middle School, West Middle School, and Andover High School received Gold, Silver, and Honorable Mention awards for art in the state Scholastic Awards competition.
- Junior Charlotte Guterman received a National Gold Medal from Scholastic Awards for her charcoal drawing.
- 31 Andover High School students displayed their original artwork in numerous community, college, and university exhibits.
- Several teachers received grants from various organizations to enhance the visual arts program.

Theatre Arts

- Andover High School's drama "True Places" advanced to the final round of the Massachusetts Drama Festival in Boston, capturing many awards along the way.
- 60 students participated in South Elementary School's musical production of "The Little Mermaid."

Friends of The Arts

- Andover Coalition for Education (ACE) received the Outstanding Parent Arts Advocate Award from Arts/Learning, a state networking and advocacy group of arts educators.

New England Arts for Literacy Project

- 33 APS teachers from a variety of disciplines and grade levels participated in NEAL's second cohort and 950 students were served by the project in Andover classrooms.
- Bancroft Elementary School teachers Vivian McNeeley and Molly Swanson presented on the NEAL pedagogy and practice at the MATSOL conference.

Central Office

- This year's Unsung Hero, Candace Hall, Director of Human Resources, was honored at the annual Town Founders' Day event in May.
- Patricia Croteau in the Food Services department was named School Lunch Hero by the School Nutrition Association of Massachusetts.
- Prior to his retirement as PE/Health Program Coordinator, Brian McNally was named by the Massachusetts Interscholastic Athletic Association as a 2017 Distinguished Service Award Winner and was honored as Rotary Educator of the Year.

Preservation Commission

The Andover Preservation Commission endeavors to fulfill its mission to advise the Town concerning the preservation of its historic and archeological resources. The Preservation Commission meets monthly to review applications from the Building Department in the following categories: Review of Plans for Historic Buildings, Demolition Delay of Historically Significant Buildings (Section 33) and Dimensional Special Permit-Historic Preservation (Section 7.9).

Applications submitted	<u>2015</u>	<u>2016</u>	<u>2017</u>
Review of Plans	38	39	30
Demolition Delay–HSB	6	14	4
Dimensional Special Permit-HP	1	3	3
Total Applications	40	56	37

Review of Plans

Thirty applications were formally reviewed for architectural compatibility. Seven additional applications required no formal review by the Commission.

Demolition Delay of Historic Buildings (Section 33)

The Commission reviewed demolition requests for four historic properties. Four structures were deemed historically significant and preferably preserved. One building was razed due to condition issues. Demolition is pending for one building. Demolition requests for two buildings were withdrawn for reconsideration.

Dimensional Special Permit

The Commission reviewed and approved three applications for recommendation to the Zoning Board of Appeals for consideration of a Special Permit for Historic Preservation. The Zoning Board of Appeals approved all three proposals. The Zoning Board of Appeals also revoked one Special Permit because of failure to successfully relocate a house that resulted in its destruction.

Preservation Restrictions

The Commission continues to develop goals and pursue opportunities to better preserve Andover’s historic architectural resources. Preservation restrictions are a requirement for Dimensional Special Permit for Historic Preservation projects approved by the Zoning Board of Appeals. The Commission encourages individual homeowners to consider preservation restrictions or easements for the protection of their historic properties. The Town now oversees thirteen preservation restrictions with three restrictions in process.

Historic Building Survey – www.mhl.org/historicpreservation/

The historic preservation website is a digitized version of the general survey of Andover's historic buildings from the late 17th century through the early 20th century. The website, hosted by Memorial Hall Library, allows researchers and Town departments online access to this information as well as maps of the Town’s historic districts and links to other resources. As a work in progress it is modified when new information becomes available. Phase 2 of this project will broaden the

survey of 20th century buildings. Use the *Contact Us* tab on the website for inquiries. Eighty-five inquiries were answered in 2017.

Historic Restoration Information

Acting in an advisory capacity, the Commission may recommend educational material to the public and advise owners on their historic restoration projects, including the selection of appropriate building materials and possible alternatives when cost is an issue. Such resources are intended to help historic building owners understand the value of historic preservation for themselves and the community. The Andover Historical Society archive and library at 97 Main Street has a large collection of historic building photographs and information available to researchers. Jim Batchelder, the Preservation Commission's Emeritus member, serves as the website's historian and research expert. All new information will be made available on the Historic Preservation website.

Ballardvale Historic District Commission

Joanna Reck is the Preservation Commission's representative on the Ballardvale Historic District Commission on which she serves as Chair. The Preservation Commission and the Ballardvale Historic District Commission work cooperatively on issues of mutual interest.

Design Review Board

Craig Gibson is the Design Review Board Chairman and serves as the Preservation Commission's representative on that board. The Commission remains vitally interested in the historic buildings and character of Andover's downtown and Main Street corridor to Rte. 495.

Historic Mill District

Karen Herman, Preservation Commission Chair, serves as a member of the Historic Mill District Task Force, created in 2016. This Committee is charged with developing design review standards for the Historic Mill District, approved at the 2015 Annual Town Meeting.

Zoning Board of Appeals

The Andover Zoning Board of Appeals operates pursuant to the General Laws of the Commonwealth of Massachusetts (Ch. 40A) and the Town's Zoning Bylaw. The Board's powers are to hear and decide applications related to the following:

- Applications for a variance from the requirements of the Zoning Bylaw.
- Applications for a special permit under the Zoning Bylaw.
- Appeals by a person aggrieved by the decision of the Inspector of Buildings or other Administrative Official.
- Applications for a modification or an extension of a decision.
- Applications for a Comprehensive Permit to construct low or moderate-income housing within the Town of Andover, pursuant to M.G.L. Chapter 40B.

The Board holds open public hearings on new and continued applications on the first Thursday of each month in the Selectmen's Conference Room on the 3rd floor of the Town Offices at 36 Bartlett Street. Prior to the hearings, applications are reviewed, legal advertisements are published and abutters are notified as required by law. The public hearings are conducted according to the Board's Rules and Regulations, and members of the public are given the opportunity to pose questions or comments about each application. Following the public hearings, the Board deliberates each case and renders a decision. In most cases, the law requires the affirmative votes of four members to grant the requested relief. The Board's written decision, setting forth the facts presented and the findings and decisions of the Board, is filed with the Town Clerk and the abutters are notified. Upon completion of the statutory appeal period, the decision is recorded at the Registry of Deeds.

The Board of Appeals consists of five regular members and four associate members who are appointed by the Board of Selectmen to staggered 3-year terms. The Board welcomed one new regular member and one new associate member this year.

The Board continues its efforts to streamline the application and permitting process by working in conjunction with other Town Boards and Commissions and encouraging a more collaborative process for applicants. In accordance with open meeting laws, Board members draft decisions after the public hearing for an application is closed and vote to confirm the decision during continued deliberations, typically held at the next regular monthly meeting. The Board also continues to use several standard decision templates to help speed the process for common types of applications considered by the Board. It is the Board's goal to have every application resolved in a timely manner while remaining in compliance with open meeting requirements and upholding the intent and purpose of the Town of Andover Zoning Bylaw.

Zoning Board meetings are televised over Andover's Community Access television channels (Comcast 22 and Verizon 44.) Videos of the meetings are archived and may be viewed on the Andover Community Access and Media website (www.andovertv.org).

ZBA Meetings	2015	2016	2017
Public Hearing Meetings	13	10	13
Deliberations Only	0	2	0
Cases Filed	40	31	49
Cases Approved	37	31	35
Cases Denied	2	0	5
Cases Withdrawn	3	5	5
Continuances	15	5	78
Zoning Verifications	114	114	117
<i>Fees Collected</i>	\$20,752.95	\$26,075	\$15,885

Commission on Disability

The mission of the Andover Commission on Disability is to address Andover's needs for the town, its residents, visitors, friends, employers and families relative to disability. The Commission is an advisory board of nine volunteers serving three-year terms appointed by the Board of Selectmen to advocate on disability-related issues. Most of the Commission members must be disabled or directly related to disability. Included in the Commission's goals are enhancing the participation of persons with disabilities in Town activities, research into the needs and problems of residents with disabilities, matters pertaining to disability, the monitoring of local, region, State and Federal programs for disabled residents and the support of training related to disability to people who reside or work in the Town of Andover.

In 2017 our areas of concentration were:

1. Monitored sidewalks and curb-cuts for Americans with Disabilities Act (ADA) compliance. Worked with Department of Public Works to have any problems corrected.
2. The Commission introduced the Town to the grant funds available at the Massachusetts Office on Disability. The Town received two Municipal Americans with Disabilities Act Improvement Grants: Audio Accessibility project (\$54,000.00) and Update our Transition and Self Evaluation Plan (\$30,000.00).
3. The Town Manager requested our participation in a meeting with the neighbors regarding a group home moving into their neighborhood. Residents of the group home are people with a disability who can live independently but under supervision. The Deputy Town Manager presided over the meeting with the Town Counsel, Police Chief, and Director of Public Health in attendance.
4. The Commission helped persons with disabilities by providing free Photo ID's through TRIAD and the Senior Center at Punchard.
5. Granted funds to Andover's Community Support Services Coordinator to be used at his discretion for community assistance programs for children and teens.
6. Had a booth at Andover Day at which we handed out material on disabilities, resources, and easy access in the construction of new homes.
7. Filled two vacancies of the three open positions on the Commission.
8. Invited Frank O'Connor, Vice-Chair of the Andover Housing Authority, to speak to us on what his job is and how it affects people with disabilities. We attended forums regarding a five-year housing plan for Andover and needed the status of Andover Housing Authority.
9. Members attended the Merrimack Valley Regional Housing Commission meeting for defining our position on the needs of Andover's persons with disabilities and helping to define what Andover Affordable Housing needs will be. We also attended several Merrimack Valley Regional Housing Commission open houses at which we heard what other towns in the Valley were focusing on and provided our feedback.
10. Met with the Town Manager and he gave the Commission an overview of some upcoming projects that would be of interest to or involve the Commission.
11. Added the Handicap Parking component to the Downtown Parking Study plan. HP Parking maps are available on the Town's website.
12. The Commission heard from the proponent of the Wood Middle School and High Plain Elementary School playground ramp project and are now involved in the project having reviewed the design and commented on it.

13. Supported “My Own Voice” which is a choir of children with disabilities who participate in the Treble Chorus of New England Choir Concerts to obtain funding for the Annual Tanglewood Concert.
14. We accepted an invitation to attend the Andover Community Trust Open House at 68 Haverhill St. It was reported that the home seemed well designed with “visitability” features enabling a person with a wheelchair to live there.
15. Our website has been updated (acod.mhl.org). We added “Accessible Andover” section defining resource available to residents.
16. Received state and federal updates via webinar with the Massachusetts Office on Disability. This enables us to keep the Selectmen and Town Manager current with changes to the disability laws, and other matters such as available grant funds.

In its advisory capacity, the Commission on Disability advocates for the inclusivity of all Town residents and guests with equal access to Town facilities, programs and experiences.

Design Review Board

The Design Review Board (DRB) works to preserve and enhance Andover's visual character by providing professional design guidance on municipal and private applications for new construction, exterior alterations, and signage.

Jurisdiction

The DRB meets monthly to review applications for building permits, special permits, or variances for proposals in General Business and Mixed Use Districts involving new construction, exterior alteration, or a sign larger than four square feet. The Board also reviews new structures built by or for the use of the Town of Andover regardless of district. In addition, the DRB reviews applications for outdoor dining in GB and MU districts, private property on Town sidewalks on or near Main Street, special permits for attached cluster multi-family dwellings, development projects in the Historic Mill District, and elderly housing. At the discretion of the Planning Board, the DRB evaluates applications for special permits in the ID2 district as well as major non-residential projects in LS, OP, and IG districts.

Review of Private Applications and Projects

In 2017 the DRB reviewed 20 signage applications, one signage plan, three applications for new construction/exterior alterations, and one application for outdoor dining.

Review of Municipal Applications and Projects

In 2017 the DRB reviewed the following municipal projects:

- 100 Shawsheen Road (Collins Center)
- 5 Campanelli Drive (Town Yard)
- 5 Blanchard Street (Andover Little League scoreboards)

Town Meeting

The DRB sponsored Article 73, which was approved at the 2017 Annual Town Meeting. Article 73 modified the Board's jurisdiction with regard to elderly housing in residential districts and major non-residential projects in LS, OP, and IG districts in order to facilitate professional review of projects likely to affect Andover's visual character in a significant and lasting manner.

Task Forces and Committees

Paul Maue served as the DRB's representative on the Dascomb Road Task Force. Suzanne Korschun represented the DRB on the Historic Mill District Task Force and the Parking Implementation Committee.

Preservation Commission

Craig Gibson serves as the DRB's representative on the Preservation Commission.

Margaret G. Towle Fund

Under the terms of her will, the late Margaret G. Towle, long-time resident of Andover, bequeathed the residue of her estate to the Town of Andover, to be held and administered by it as a permanent trust fund. This trust is now known as the Margaret G. Towle Fund. Mrs. Towle stipulated in her will that the income from this fund "be devoted to the assistance or the procurement of assistance for worthy persons residing in the Town of Andover who may be in need of aid, comfort or support on account of old age, disability or unemployment."

The Fund is administered by a group of three Trustees, chosen by the Town Manager with the approval of the Board of Selectmen, which has disbursed the income from the Fund in accordance with the terms of Mrs. Towle's will. The cases are referred to the Trustees by private charitable groups and organizations, the Clergy and interested individuals.

During 2017 the Trustees acted on ten cases, disbursing \$13,583.06. Only the income of the Fund is available. The principal of \$345,825.50 and a substantial portion of the current income are invested under the direction of the Trustees. All disbursements are made by the Town Treasurer upon vouchers approved by the Trustees.

Balance of Income as of Dec. 31, 2016	\$71,567.40
Receipts – 2017	<u>\$6,345.43</u>
	\$76,346.59
Disbursements – 2016	<u>\$13,583.06</u>
Balance of Income as of Dec. 31, 2016	\$62,763.53

John Cornell Fuel Assistance Fund

The John Cornell Fuel Assistance Fund was established by Article 17 of the 1893 Annual Town Meeting. Five thousand dollars was left to the Town to be used for the needy and poor to purchase wood or coal. In 1995 the trust documents were modified by the Probate Court of Massachusetts to permit the use of all types of fuel for heating, cooking or electrical purposes. Three Trustees, with staggered terms approved by vote at the Annual Town Meeting, administer the funds. The Trustees approved one applications during the year.

Balance on hand 6/30/16	\$59,622.55
Income – FY- 2017	\$608.94
Donations – FY- 2017	0
Expenditures – FY- 2017	<u>600.00</u>
Balance as of 6/30/17	\$59,631.49

16.	FY 2018 Revolving Accounts	Approved
17.	General Bylaw – Department Revolving Funds	Approved
18.	Establish a PEG Access and Cable Related Fund	Approved
19.	Transfer from Cable Revolving Account To PEG Access and Cable Related Fund - \$690,781	Approved
20.	Elderly/Disabled Transportation Program - \$12,000	Approved
21.	Support for Civic Events - \$5,000	Approved
22.	Spring Grove Cemetery Maintenance - \$6,000	Approved
23.	Application of Bond Premium - \$289,000	Approved
24.	Insurance Recovery Transfer	Withdrawn
25.	Stabilization Fund Bond Premium - \$100,000	Approved
26.	Water and Sewer Vehicles – \$100,000	Approved
27.	Water Main Replacement Project - \$3,000,000	Approved
28.	Hydrant Replacement Program - \$100,000	Approved
29.	Enmore Street Reconstruction - \$1,230,000	Approved
30.	Water Treatment Plant Electrical Substation - \$500,000	Approved
31.	Bancroft High Lift Pumps - \$750,000	Approved
32.	Minor Sanitary Sewer Collection System Improvements - \$50,000	Approved

June 6, 2017
(Posted June 9, 2017)

<u>WARRANT ARTICLE NO. & DESCRIPTION</u>	<u>ACTION TAKEN</u>	<u>ATTY. GENERAL APPROVED</u>
33. Municipal Services Facility - \$17,500,000	Approved	
34. Street Acceptance of Campanelli Drive	Approved	
35. Sale or Lease of Town Yard Property and Portion of Lewis Street	Failed	
36. Discontinuance of a Portion of Lewis Street as a Public Way and Taking by Eminent Domain	Withdrawn	
37. Sewer Inflow and Infiltration Reduction Program - \$500,000	Approved	
38. Water Treatment Plant Heating System - \$300,000	Approved	
39. Purchase of Conservation Land from Genetics Institute/Pfizer 83 Lowell Junction Road and Application for LAND Grant Funds - \$500,000	Withdrawn	
40. Accept Municipal Modernization Act Revisions to Chapter 32B Section 20	Approved	
41. Public Works Vehicles – Large - \$450,000	Approved	
42. Fire Apparatus Replacement – Ambulance 2 - \$270,000	Approved	
43. Major Town Building Projects - \$320,000	Approved	
44. Town and School Energy Efficiency Initiatives - \$420,000	Approved	
45. High Plain/Wood Hill Air Conditioning Upgrade - \$775,000	Approved	

<u>WARRANT ARTICLE NO. & DESCRIPTION</u>	<u>ACTION TAKEN</u>	<u>ATTY. GENERAL APPROVED</u>
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46.	Safety and Communications Upgrade Phase 2 - \$300,000	Approved	
47.	Major School Projects - \$770,000	Approved	
48.	Parking Study Implementation - \$123,000	Approved	
49.	Rec Park/Pomps Pond Security Monitoring - \$65,000	Approved	
50.	Amend General Bylaws Article XII Section 11 – Dogs	Approved	June 6, 2017 (Posted June 9, 2017)
51.	Redundant Fiber - \$300,000	Approved	
52.	Selectmen and School Committee Room Upgrades - \$50,000	Approved	
53.	Ballardvale Fire Station Design - \$300,000	Approved	
54.	Wood Hill High Plain Accessibility Project - \$200,000	Approved	
55.	Preserving the History of Andover	Withdrawn	
56.	Create ID3 Zoning District	Withdrawn	
57.	Establish a New ID3 Industrial – Mixed Use District with Associated Revisions	Withdrawn	
58.	Amend Zoning Map ID3 – Dascomb Road	Withdrawn	
59.	LED Street Light Purchase	Approved	
60.	Street Acceptance and Taking of Christian Way	Approved	
61.	Street Acceptance and Taking of Charles Circle	Approved	

**WARRANT
ARTICLE NO. & DESCRIPTION**

**ACTION
TAKEN**

**ATTY. GENERAL
APPROVED**

62.	Street Acceptance of Gregory	Approved	
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Circle

63.	Water Treatment Plant Maintenance -\$300,000	Approved	
64.	Amend Section 7.4.3.10 of the Zoning Bylaw	Approved	June 6, 2017 (Posted June 9, 2017)
65.	Amend Section 8.8.5.7 of the Zoning Bylaw	Approved	June 6, 2017 (Posted June 9, 2017)
66.	Amend Section 8.8.5.8.h of the Zoning Bylaw	Approved	June 6, 2017 (Posted June 9, 2017)
67.	Add New Section 4.1.4.3.h to the Zoning Bylaw	Approved	June 6, 2017 (Posted June 9, 2017)
68.	Amend ID2 Zoning District – Residential Use	Withdrawn	
69.	Amend ID2 Zoning District – Residential Use	Withdrawn	
70.	Amend ID2 Zoning District – Restaurant Drive Thru	Withdrawn	
71.	Amend ID2 Zoning District -Restaurant Drive Thru	Failed	
72.	Marijuana Moratorium Bylaw - Amend Zoning	Approved	June 30, 2017 (Posted July 6, 2017)
73.	Amend Article VIII of the Zoning Bylaw	Approved	June 6, 2017 (Posted June 9, 2017)
74.	Streamgage Station on the Shawsheen River - \$75,000	Approved	
75.	Resolution on Anti-Corruption Laws	Approved	
76.	Ledge Road Landfill Post Closure Use	Approved	
77.	Ledge Road Landfill Emissions Standards	Withdrawn	
78.	Aggregate Electrical Load	Withdrawn	
79.	Elected Board of Water Commissioners	Withdrawn	

80.	Abandonment of Sewer Easement	Approved	
81.	Town Yard Fence - \$4,000	Withdrawn	
82.	Amend General Bylaws Article XII, Section 11 – Dogs	Failed	
83.	Amend General Bylaws Article XII, Section 11 – Dogs	Approved	June 6, 2017 (Posted June 9, 2017)

ANNUAL TOWN MEETING WARRANT

Agreeably to a Warrant signed by the Selectmen on April 3, 2017, to notify and warn the Inhabitants of said Town who are qualified to vote in Town Affairs to meet and assemble at the J. Everett Collins Center Auditorium, Andover High School, Shawsheen Road, in said Andover, on

MONDAY, THE FIRST DAY OF MAY, 2017

at seven o'clock P.M. to act upon the following articles:

Pursuant to the foregoing Warrant, I the subscriber, one of the Constables of the Town of Andover, have notified the Inhabitants of said Town to meet at the time and place and for the purposes stated in said Warrant, by posting a true and attested copy of the same on the Town Hall, on each school house and in no less than five other public places where bills and notices are usually posted and by publication in the *Eagle Tribune*. Said Warrants have been posted and published fourteen days.

Ronald Bertheim, Constable
April 5, 2017

ANNUAL TOWN MEETING

MAY 1, 2017

The check lists were used at the entrance and Eight Hundred and Eighty Two (882) voters admitted to the meeting on the first night of the meeting.

Sheila M. Doherty, Moderator, called the meeting to order at 7:00 P.M.

The American Legion Post 8 presented and posted the Colors.

The Pledge of Allegiance to the Flag was led by Paul J. Salafia, Chair of the Board of Selectmen.

The invocation was given by Reverend Jon Paul, Senior Pastor, Free Christian Church

The Moderator took a moment to remember those citizens of the Town who have passed on in the past year.

The Song "America," written by Samuel Francis Smith in Andover was sung by Andover High School students Edward Lu, Deanna Clarke-Campbell and Stephenie Emerhi.

Upon motion made and duly seconded it was VOTED to admit non-voters to the meeting, some of whom may be speaking. Seventy (70) non-voters were admitted during the first night of the meeting.

The Moderator asked that all cell phones be silenced so as not to disturb the meeting.

Upon motion made and duly seconded, it was VOTED by majority consent to dispense with the reading of the Warrant and return of service of the Constable and to refer to the Warrant Articles by number and subject matter.

The Moderator announced the voting sections of the Hall.

The Moderator introduced the stage participants to meeting members.

The Moderator introduced Atty. Christopher Vrontas as the Town Meeting “Ombudsman”, and reminded meeting members that he would help them with questions on Town Meeting procedures and amendments to articles.

The Moderator outlined the Rules and Procedures of Town meeting to the Members, including that voters must be seated to be counted and must have their voter stickers visible and the use of Pro, Con and Point of Order microphones during the meeting.

The Moderator took a vote to limit presenters of articles to five minutes of speaking time and speakers to three minutes. The Motion passed by a majority vote.

The Moderator then took up the Warrant.

After the vote on the Budget, Article 4, the Moderator acknowledged the enormous contributions of Joanne Marden who has served as a member of the Finance Committee continuously since 1978. Ms. Marden is leaving Andover to move out of state to live with her daughter and grandchildren. Ms. Marden received a lengthy standing ovation.

ARTICLE 1. Annual Town Election

Annual Town Election: Moderator for one year, one Selectman for three years, one School Committee member for three years, and two PUNCHARD Free School Trustees for three years.

On request of the Town Clerk

The Town Clerk reported the following were elected:

Moderator	One For One Year	Sheila M. Doherty 9 Juniper Road
Board of Selectmen	One For Three Years	Laura M. Gregory 5 Embassy Lane
School Committee	One For Three Years	Joel G. Blumstein 3 Athena Circle
Trustees of the Punchard Free School	Two For Three Years	Donald F. Schroeder 204 Haggetts Pond Road Cynthia J. Milne 124 High Street

ARTICLE 2. Election Not Required by Ballot

To elect all other officers not required by law to be elected by ballot, or take any other action related thereto.

On request of the Town Clerk

Upon motion made and duly seconded it was VOTED by a majority vote that **Richard J. Bowen, 15 Stevens Street, #139**, be elected Trustee of the Cornell Fund for three years.

ARTICLE 3. Salaries of Elected Officials

To establish the salaries of the elected officers for the ensuing year, or take any other action related thereto.

On request of the Town Clerk

Upon motions made and duly seconded it was VOTED by Majority vote that the salaries of the elected Town Officers be established as follows:

Town Moderator -	\$250.00 for each Annual Town Meeting and \$60.00 for each Special Town Meeting except when it falls within the Annual Town Meeting.
Selectmen -	Chairman - \$1,800.00 Members - \$1,500.00
School Committee -	Chairman - \$1,800.00 Members - \$1,500.00

The Town Clerk presided over the vote for the Moderator’s compensation. The Moderator presided over the vote for the Selectmen and School Committee compensation

Finance Committee Report: Approval as to all

ARTICLE 4. Fiscal Year 2018 Budget

To see if the Town will vote to determine what sums of money the Town will raise and appropriate, including appropriations from available funds, to defray charges and expenses of the Town, including debt and interest, and to provide for a reserve fund for the Fiscal Year beginning July 1, 2017 and ending June 30, 2018, or take any other action related thereto.

On request of the Town Manager

The FY 2018 Budget was presented and Line Items moved as follows. A motion to amend Line Item 13 to reduce the appropriation to \$79,143,171 was Defeated on a standing count of 270 YES to 519 NO.

The FY 2018 Budget was approved as follows:

LINE ITEM	DEPARTMENT	APPROVED FY 2018
Upon Motion made and duly seconded, it was VOTED to raise and appropriate the following sums of money for PUBLIC SAFETY by a Majority Vote:		
	PUBLIC SAFETY	
1	PERSONAL SERVICES	14,491,898
2	OTHER EXPENSES	<u>1,564,390</u>
	TOTAL	16,056,288

Includes \$170,816 - parking receipts, \$75,000 - detail fees, and \$1,300,000 - ambulance collections

Finance Committee Report: Approval

Selectmen Report: Approval

Upon Motion made and duly seconded, it was VOTED to raise and appropriate the following sums of money for GENERAL GOVERNMENT/IT/CD&P by a Majority Vote:

	GENERAL GOVERNMENT/IT/CD&P	
3	PERSONAL SERVICES	5,744,762
4	OTHER EXPENSES	<u>2,109,131</u>
	TOTAL	7,853,893

Includes \$25,000 in receipts from wetland filing fees.

Finance Committee Report: Approve

Selectmen Report: Approve

Upon Motion made and duly seconded, it was VOTED to raise and appropriate the following sums of money for MUNICIPAL SERVICES (DPW/P&F) by a Majority Vote:

	MUNICIPAL SERVICES	
5	PERSONAL SERVICES	5,528,270
6	OTHER EXPENSES	<u>6,292,534</u>
	TOTAL	11,820,804

Includes \$47,600 in rental receipts; \$46,000 cemetery revenue and \$8,000 Andover Youth Foundation Gift.

Finance Committee Report: Approval

Selectmen Report: Approval

Upon Motion made and duly seconded, it was VOTED to raise and appropriate the following sums of money for LIBRARY by a Majority Vote:

	LIBRARY	
7	PERSONAL SERVICES	2,011,697

8	OTHER EXPENSES	<u>655,825</u>
	TOTAL	2,667,522

Finance Committee Report: Approval
 Selectmen Report: Approval

Upon Motion made and duly seconded, it was VOTED to raise and appropriate the following sums of money for COMMUNITY/YOUTH/ELDER SERVICES by a Majority Vote:

	COMMUNITY, YOUTH & ELDER SERVICES	
9	PERSONAL SERVICES	1,622,941
10	OTHER EXPENSES	<u>649,485</u>
	TOTAL	2,272,426

Includes \$582,930, \$4,482 and \$38,000 in user fees, \$59,000 in grants and \$22,000 Andover Youth Foundation Gift

Finance Committee Report: Approval
 Selectmen Report: Approval

Upon Motion made and duly seconded, it was VOTED to raise and appropriate the following sums of money for UNCLASSIFIED by a Majority Vote:

	UNCLASSIFIED EXPENSES	
11	COMPENSATION FUND	1,140,000
12	RESERVE FUND	<u>200,000</u>
	TOTAL	1,340,000

Finance Committee Report: Approval
 Selectmen Report: Approval

Upon Motion made and duly seconded, it was VOTED to raise and appropriate the following sums of money for ANDOVER SCHOOL DEPT. by a Majority Vote:

13	ANDOVER SCHOOL DEPARTMENT	<u>79,337,171</u>
	TOTAL	79,337,171

Finance Committee Report: Disapproval
 Selectmen Report: Approval
 School Committee Report: Approval

Upon Motion made and duly seconded, it was VOTED to raise and appropriate the following sums of money for SEWER by a Majority Vote:

	SEWER	
14	PERSONAL SERVICES	313,280

15	OTHER EXPENSES	<u>2,484,105</u>
	TOTAL	2,797,385

Finance Committee Report: Approval
 Selectmen Report: Approval

Upon Motion made and duly seconded, it was VOTED to raise and appropriate the following sums of money for WATER by a Majority Vote:

	WATER	
16	PERSONAL SERVICES	1,969,534
17	OTHER EXPENSES	<u>3,100,619</u>
	TOTAL	5,070,153

Finance Committee Report: Approval
 Selectmen Report: Approval

Upon Motion made and duly seconded, it was VOTED to raise and appropriate the following sums of money for TECHNICAL SCHOOLS by a Majority Vote:

18	TECHNICAL SCHOOLS	<u>610,000</u>
	TOTAL	610,000

Finance Committee Report: Approval
 Selectmen Report: Approval

Upon Motion made and duly seconded, it was VOTED to raise and appropriate the following sums of money for FIXED EXPENSES by a Majority Vote:

	FIXED EXPENSES	
19	DEBT SERVICE	14,048,907
20	GENERAL INSURANCE	901,405
21	UNEMPLOYMENT COMPENSATION	160,000
22	RETIREMENT FUND	9,428,488
23	HEALTH INSURANCE FUND	19,257,000
24	OPEB FUND	<u>1,264,338</u>
	TOTAL	45,060,138

Includes \$321,838 from Cable Funds

Finance Committee Report: Approval
 Selectman Report: Approval

GRAND TOTAL	174,885,780
<i>less dedicated Revenues</i>	<u>(2,700,666)</u>
NET TOTAL	172,185,114

2017 ANNUAL TOWN MEETING SPECIAL ARTICLES

SPECIAL ARTICLES FROM FREE CASH

Article 7	From Free Cash	
	- to Municipal Services Snow and Ice	\$ 850,000.00
	- to General Insurance	\$ 400,000.00
Article 53	Ballardvale Fire Station Design	\$ 300,000.00
Article 54	Wood Hill High Plain Accessibility Project	\$ 200,000.00
Article 74	Streamgage Station on Shawsheen River	\$ 75,000.00
	TOTAL	\$1,825,000.00

SPECIAL ARTICLES – TRANSFER OF FUNDS

Article 6	From the 2016 Annual Town Meeting Article 4 Budget Appropriations - Debt Service to Retirement	\$ 220,712.00
Article 19	Transfer existing balance on June 30, 2017 from Cable Revolving Fund to PEG Access and Cable Related Fund	\$ 690,781.00
Article 22	From Spring Grove Cemetery Perpetual Care Reserve Account for the purpose of Cemetery Maintenance including costs incidental and related thereto	\$ 6,000.00
Article 25	From the Bond Premium Stabilization Fund To the General Fund	\$ 100,000.00
Article 29	Enmore Street reconstruction:	
	- transferred from amounts borrowed and no longer needed to complete the project approved by the Town under Article 31 of the 1998 Annual Town Meeting	\$ 188,964.13
	- transferred from amounts borrowed and no longer needed to complete the project approved by the Town under Article 34 of the 1998 Annual Town Meeting	\$ 32,528.44
	-transferred from amounts borrowed and no longer needed to complete the project approved by the Town under Article 44 of the 1999 Annual Town Meeting	\$ 26,516.30
	-transferred from amounts borrowed and no longer needed to complete the project approved by the Town under Article 41 of the 1999 Annual Town Meeting	\$ 84,744.96
	-transferred from amounts borrowed and no longer needed to complete the project approved by the Town under Article 2 of the 2004 Special Town Meeting	\$ 192,246.17

Article 37	Sewer Inflow and Infiltration Reduction Project – transferred from amounts borrowed and no longer needed to complete the project approved by the Town under Article 2 of the 2004 Special Town Meeting	\$ 149,598.27
	– transferred from amounts borrowed and no longer needed to complete the project approved by the Town under Article 33 of the 2006 Annual Town Meeting	\$ 64,878.43
	– transferred from amounts borrowed and no longer needed to complete the project approved by the Town under Article 36 of the 2007 Annual Town Meeting	\$ 45,257.64
	– transferred from amounts borrowed and no longer needed to complete the project approved by the Town under Article 32 of the 2010 Annual Town Meeting	\$ 240,265.66
Article 48	From Parking Funds for the purpose of purchasing services and materials related to the Parking Study Implementation Project including any other costs incidental and related thereto	\$ 123,000.00
Article 49	From PEG Access and Cable Related Fund for the purpose of purchasing services and materials related to Rec Park/Pomps Pond Security Monitoring Project	\$ 65,000.00
Article 51	From PEG Access and Cable Related Fund for the purpose of purchasing services and materials related to completing the Redundant Fiber Project, including any other costs incidental and related thereto	\$ 300,000.00
Article 52	From PEG Access and Cable Related Fund for the purpose of purchasing services and materials related to completing Selectmen and School Committee Room upgrades, including any other costs incidental and related thereto	\$ 50,000.00
	TOTAL	<u>\$ 2,580,492.60</u>

SPECIAL ARTICLES – GENERAL FUND BORROWING

Article 27	Water Main Replacement Projects	\$ 3,000,000.00
Article 29	Enmore Street Reconstruction	\$ 655,000.00
Article 30	Water Treatment Plant Electrical Substation Replacement	\$ 500,000.00
Article 31	Bancroft High Lift Pumps	\$ 750,000.00
Article 33	Municipal Services Facility	\$17,500,000.00
Article 38	Water Treatment Plant Heating System	\$ 300,000.00

Article 41	Public Works Vehicles - Large	\$ 450,000.00
Article 42	Fire Apparatus Replacement – Ambulance 2	\$ 270,000.00
Article 43	Major Town Building Projects	\$ 320,000.00
Article 44	Town and School Energy Initiatives	\$ 420,000.00
Article 45	High Plain/Wood Hill Air Conditioning Upgrade	\$ 775,000.00
Article 46	Safety and Communication Upgrade Phase 2	\$ 300,000.00
Article 47	Major School Projects	\$ 770,000.00
	TOTAL	\$26,010,000.00

WATER ENTERPRISE FUND

Article 63	Water Distribution System and Water Treatment Plant Maintenance	\$ 300,000.00
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SPECIAL ARTICLES – FISCAL YEAR 2018 REVOLVING ACCOUNTS

Article 16	Community Development & Planning Department	\$ 20,000.00
Article 16	Memorial Hall Library – Lost/Damaged Materials	\$ 20,000.00
Article 16	Health Clinic	\$ 60,000.00
Article 16	Division of Community Recreation	\$ 625,000.00
Article 16	Division of Youth Services	\$ 400,000.00
Article 16	Field Maintenance	\$ 150,000.00
Article 16	Division of Elder Services	\$ 225,000.00
Article 16	Police Communications	\$ 50,000.00
Article 16	School Photocopy Fees	\$ 10,000.00
Article 16	Compost Program	\$ 60,000.00
Article 16	Offset Trash & Recycling Costs	\$ 40,000.00
Article 16	Stormwater Management	\$ 5,000.00
Article 16	Fire Rescue	\$ 100,000.00
Article 16	Health Services	\$ 75,000.00
	TOTAL	\$ 1,840,000.00

SPECIAL ARTICLES FROM TAXATION

Article 5	Capital Projects Fund Appropriation	\$ 3,678,875.00
Article 15	Jerry Silverman Fireworks	\$ 14,000.00
Article 20	Elderly/Disabled Transportation Program	\$ 12,000.00
Article 21	Support for Civic Events	\$ 5,000.00
	TOTAL	\$ 3,709,875.00

SPECIAL ARTICLES FROM WATER RESERVES

Article 26	Water and Sewer Vehicles	\$ 100,000.00
Article 28	Hydrant Replacement Program	\$ 100,000.00
Article 29	Enmore Street Reconstruction	\$ 50,000.00
	TOTAL	\$ 250,000.00

Board of Selectmen Report: Approval
School Committee Report: Approval

NOTE: Due to a scrivener's error in drafting the motion which was read at Town Meeting the motion referenced FY 2016 Debt Service. The motion clearly identified the Budget adopted at the 2016 Annual Town Meeting which was the FY 2017 Budget. The purpose of the motion was understood by the Meeting and intended to transfer funds from the current fiscal year Debt Service to Retirement.

ARTICLE 7. Supplemental Budget Appropriations

To see if the Town will vote to transfer from available funds a sum of money to supplement appropriations voted at the May 2016 Annual Town Meeting, or take any other action related thereto.

On request of the Finance Director

Upon motion made and duly seconded it was VOTED to appropriate \$1,250,000 from Free Cash and to transfer \$850,000 to Municipal Services Snow and Ice and to transfer \$400,000 to General Insurance.

VOTE: A simple majority vote required for passage, the Moderator declared the Motion PASSED by a Majority vote.

Finance Committee Report: Approval
Board of Selectmen Report: Approval

ARTICLE 8. Stabilization Fund

To see if the Town will vote to appropriate and raise from taxation or available funds a sum of money to the Stabilization Fund in accordance with Massachusetts General Laws Chapter 40, Section 5B, as amended by Chapter 46, Sections 14 and 50 of the Acts of 2003, or take any other action related thereto.

On request of the Town Manager

Upon motion made and duly seconded it was VOTED to Withdraw Article 8 from the Warrant.

VOTE: A simple majority vote required for passage, the Moderator declared the Motion PASSED by a Majority vote.

ARTICLE 9. Free Cash

To see what amount the Town will vote to permit the Assessors to use in Free Cash to reduce the Fiscal Year 2018 tax rate and to affect appropriations voted at the 2017 Annual Town Meeting, or take any other action related thereto.

On request of the Finance Director

Upon motion made and duly seconded it was VOTED to Withdraw Article 9 from the Warrant.

VOTE: A simple majority vote required for passage, the Moderator declared the Motion PASSED by a Majority vote.

ARTICLE 10. Unexpended Appropriations

To see what disposition shall be made of unexpended appropriations and Free Cash in the treasury, or take any other action related thereto.

On request of the Finance Director

Upon motion made and duly seconded it was VOTED to Withdraw Article 10 from the Warrant.

VOTE: A simple majority vote required for passage, the Moderator declared the Motion PASSED by a Majority vote.

ARTICLE 11. General Housekeeping Articles (A through G)

To see if the Town will vote the following consent articles, or take any other action related thereto:

- A. Grant Program Authorization** To see if the Town will vote to authorize the Board of Selectmen and/or the Town Manager to apply for, accept and enter into contracts from time to time for the expenditure of any funds allotted to Andover by the Commonwealth of Massachusetts or the U. S. Government under any State or Federal grant program, or take any other action related thereto.

On request of the Town Manager

- B. Road Contracts** To see if the Town will vote to authorize the Town Manager to enter into a contract with the Massachusetts Highway Department Commissioners or the Federal Government for the construction and maintenance of public highways in the Town of Andover for the ensuing year, or take any other action related thereto.

On request of the Town Manager

- C. Town Report** To act upon the report of the Town officers, or take any other action related thereto.

On request of the Town Manager

- D. Property Tax Exemptions** To see if the Town will vote to accept the provisions of Section 4, Chapter 73 of the Acts of 1986 as amended by Chapter 126 of the Acts of 1988 to allow an additional property tax exemption for Fiscal Year 2018 for those persons who qualify for property tax exemptions under Massachusetts General Laws Chapter 59, Section 5, or take any other action related thereto.

On request of the Board of Assessors

E. Contracts in Excess of Three Years To see if the Town will vote in accordance with the provisions of Massachusetts General Laws Chapter 30B, Section 12(b) to authorize the Town Manager or the Superintendent of Schools to solicit and award contracts for terms exceeding three years but no greater than five years, including any renewal, extension or option, provided in each instance the longer term is determined to be in the best interest of the Town by a vote of the Board of Selectmen or the School Committee, as appropriate, or take any other action related thereto.

On request of the Town Manager

F. Accepting Easements To see if the Town will vote to authorize the Board of Selectmen and the School Committee to accept grants of easements for streets, water, drainage, sewer and utility purposes or any public purpose on terms and conditions the Board and the Committee deem in the best interests of the Town, or take any other action related thereto.

On request of the Town Manager

G. Rescinding of Bond Authorizations To see if the Town will vote to rescind unissued bond authorizations from prior Town Meetings, or take any other action related thereto.

On request of the Finance Director

Articles 11.A through 11.F: Upon motions made and duly seconded it was VOTED to approve the consent agenda, Articles 11.A through 11.F as printed in the Warrant. There were two votes. The first vote was for Articles 11.A, B, C, D & F. Article 11.E was voted separately after discussion

VOTE: A simple majority vote required for passage, the Moderator declared the Motions PASSED by a Majority vote on each.

Finance Committee Report: Approval, except No Position on 11.C
Board of Selectmen Report: Approval
School Committee Report: Approval 11.E
Board of Health Report: Approval 11.A

Article 11.G: Upon motion made and duly seconded it was VOTED to Withdraw Article 11.G from the Warrant

VOTE: A simple majority vote required for passage, the Moderator declared the Motion PASSED by a Majority vote

ARTICLE 12. Granting Easements

To see if the Town will vote to authorize the Board of Selectmen and the School Committee to grant easements for water, drainage, sewer and utility purposes or any public purpose on terms and conditions the Board and the Committee deem in the best interests of the Town, or take any other action related thereto.

On request of the Town Manager

Upon motion made and duly seconded it was VOTED to approve Article 12 as printed in the Warrant.

Vote: A 2/3 vote being required for passage, the Moderator declared the Motion PASSED by more than a 2/3 vote.

Finance Committee Report: Approval

Board of Selectmen Report: Approval

ARTICLE 13. Unpaid Bills

To see if the Town will vote to transfer from available funds a sum of money to pay unpaid bills for which obligation was incurred in prior fiscal years, or take any other action related thereto.

On request of the Town Accountant

Upon motion made and duly seconded it was VOTED to Withdraw Article 13 from the Warrant.

VOTE: A simple majority vote required for passage, the Moderator declared the Motion PASSED by a Majority vote.

ARTICLE 14. Chapter 90 Authorizations

To see if the Town will vote to authorize the Town to acquire any necessary easements by gift, by purchase or by right of eminent domain for Chapter 90 Highway Construction or any other federal or state aid program for road or sidewalk improvements, or take any other action related thereto.

On request of the Town Manager

Upon motion made and duly seconded it was VOTED to approve Article 14 as printed in the Warrant.

Vote: A 2/3 vote being required for passage, the Moderator declared the Motion PASSED by more than a 2/3 vote.

Finance Committee Report: Approval

Board of Selectmen Report: Approval

ARTICLE 15. Jerry Silverman Fireworks

To see if the Town will vote to appropriate and raise by taxation or available funds the amount of \$14,000 for the Jerry Silverman Fireworks Program as part of the Fourth of July festivities, or take any other action related thereto.

On request of the Town Manager

Upon motion made and duly seconded it was VOTED to appropriate and raise by taxation the amount of \$14,000 for the Jerry Silverman Fireworks Program as part of the Fourth of July festivities.

VOTE: A simple majority vote required for passage, the Moderator declared the Motion PASSED by a Majority vote.

Finance Committee Report: Approval

Board of Selectmen Report: Approval

ARTICLE 16. Fiscal Year 2018 Revolving Accounts

To see if the Town will vote to authorize the following revolving funds for certain Town departments under Massachusetts General Laws, Chapter 44, Section 53E½ for the fiscal year beginning July 1, 2017, or take any other action related thereto:

Revolving Fund	Authorized to Spend	Use of Fund	Revenue Source	FY-2018 Limit
Community Development & Planning Department	Division Heads	Advertising legal hearing notice expenses for permit applications	Applicant Fees	\$20,000
Memorial Hall Library- Lost/Damaged Materials	MHL Director	Replacement of lost/damaged library materials	Restitution payments /charges to borrower or patron	\$20,000
Health Clinic	Public Health Director	Clinic supplies and other expenses	Clinic participant fees	\$60,000
Division of Recreation	Recreation Director	Trips, ticket sales and special programs and activities	Participant fees	\$625,000
Division of Youth Services	Youth Services Director	All programs and activities expenses, part-time help	Participant fees	\$400,000
Field Maintenance	Plant and Facilities Director	Field maintenance, upgrade and related expenses	Field rental fees	\$150,000
Division of Elder Services	Elder Services Director	Senior programs, classes and activities	Participant fees	\$225,000
Police Communications	Chief of Police	Maintenance and purchase of public safety radio and antennae equipment	Lease agreements for antenna users	\$50,000
School Photocopy Fees	School Dept.	Photocopy Center Costs	External Private Groups	\$10,000
Compost Program	Municipal Services – Plant & Facilities Director	Offset Compost Monitoring and Cleanup Expenses	Contractor permit fees, revenues from sale of compost	\$60,000
K. Solid Waste	Municipal Services – Public Works Director	Offset Trash & Recycling Costs	CRT, HHW & Trash fees	\$40,000
Stormwater Management	Planning Director	Consulting and environmental monitoring of Stormwater Management applications and permits	Applicant	\$5,000
Fire Rescue	Fire Chief	Training and Equipment	Service Fees	\$100,000
Health Services	Public Health Director	Health Dept. Inspections	Inspection Fees	\$75,000

On request of the Finance Director

Upon motion made and duly seconded it was VOTED that Article 16, Revolving Accounts, be approved printed in the Warrant.

VOTE: A simple majority vote required for passage, the Moderator declared the

Motion PASSED by a Majority vote.

Finance Committee Report: Approval
Board of Selectmen Report: Approval
School Committee Report: Approval
Board of Health Report: Approval

ARTICLE 17. General Bylaw - Department Revolving Funds

To see if the Town will vote to amend the general bylaws by adding a new Section 48 in Article XII to establish and authorize revolving funds for use by certain town/city departments, boards, committees, agencies or officers under Massachusetts General Laws Chapter 44, Section 53E½, or take any other action related thereto.

SECTION 48 DEPARTMENTAL REVOLVING FUNDS

1. Purpose. This bylaw establishes and authorizes revolving funds for use by Town departments, boards, committees, agencies or officers in connection with the operation of programs or activities that generate fees, charges or other receipts to support all or some of the expenses of those programs or activities. These revolving funds are established under and governed by Massachusetts General Laws Chapter 44, Section 53E½.
2. Expenditure Limitations. A department or agency head, board, committee or officer may incur liabilities against and spend monies from a revolving fund established and authorized by this bylaw without appropriation subject to the following limitations:
 - A. Fringe benefits of full-time employees whose salaries or wages are paid from the fund shall also be paid from the fund, except for those employed as school bus drivers.
 - B. No liability shall be incurred in excess of the available balance of the fund.
 - C. The total amount spent during a fiscal year shall not exceed the amount authorized by Town Meeting on or before July 1 of that fiscal year, or any increased amount of that authorization that is later approved during that fiscal year by the Board of Selectmen and Finance Committee.
3. Interest. Interest earned on monies credited to a revolving fund established by this bylaw shall be credited to the general fund.
4. Procedures and Reports. Except as provided in Massachusetts General Laws Chapter 44, Section 53E½ and this bylaw, the laws, charter provisions, bylaws, rules, regulations, policies or procedures that govern the receipt and custody of town/city monies and the expenditure and payment of Town funds shall apply to the use of a revolving fund established and authorized by this bylaw/ordinance. The town accountant shall include a statement on the collections credited to each fund, the encumbrances and expenditures charged to the fund and the balance available for expenditure in the regular report the town accountant/city auditor provides the department, board, committee, agency or officer on appropriations made for its use.
5. Authorized Revolving Funds.
The Table establishes:
 - A. Each revolving fund authorized for use by a Town department, board, committee, agency or officer.
 - B. The department or agency head, board, committee or officer authorized to spend from each fund.

- C. The fees, charges and other monies charged and received by the department, board, committee, agency or officer in connection with the program or activity for which the fund is established that shall be credited to each fund by the town accountant.
- D. The expenses of the program or activity for which each fund may be used.
- E. Any restrictions or conditions on expenditures from each fund.
- F. Any reporting or other requirements that apply to each fund, and
- G. The fiscal years each fund shall operate under this bylaw.

A. Revolving Fund	B. Department, Board, Committee, Agency or Officer Authorized to Spend from Fund	C. Fees, Charges or Other Receipts Credited to Fund	D. Program or Activity Expenses Payable from Fund	G. Fiscal Years
Community Development & Planning Department	CD&P Division Heads	Applicant Fees	Advertising legal hearing notice expenses for permit applications	Fiscal Year 2018 and subsequent years
Memorial Hall Library-Lost/Damaged Materials	MHL Director	Restitution payments /charges to borrower or patron	Replacement of lost/damaged library materials	Fiscal Year 2018 and subsequent years
Health Clinic	Public Health Director	Clinic participant fees	Clinic supplies and other expenses	Fiscal Year 2018 and subsequent years
Division of Recreation	Recreation Director	Participant fees	Trips, ticket sales and special programs and activities	Fiscal Year 2018 and subsequent years
Division of Youth Services	Youth Services Director	Participant fees	All programs and activities expenses, part-time help	Fiscal Year 2018 and subsequent years
Field Maintenance	Plant and Facilities Director	Field rental fees	Field maintenance, upgrade and related expenses	Fiscal Year 2018 and subsequent years
Division of Elder Services	Elder Services Director	Participant fees	Senior programs, classes and activities	Fiscal Year 2018 and subsequent years
Police Communications	Chief of Police	Lease agreements for antenna users	Maintenance and purchase of public safety radio and antennae equipment	Fiscal Year 2018 and subsequent years
School Photocopy Fees	School Dept.	External Private Groups	Photocopy Center Costs	Fiscal Year 2018 and subsequent years
Compost Program	Municipal Services – Plant & Facilities Director	Contractor permit fees, revenues from sale of compost	Offset Compost Monitoring and Cleanup Expenses	Fiscal Year 2018 and subsequent years
Solid Waste	Municipal Services – Public Works Director	CRT, HHW & Trash fees	Offset Trash & Recycling Costs	Fiscal Year 2018 and subsequent years
Stormwater Management	Planning Director	Applicant	Consulting and environmental monitoring of Stormwater Management applications and permits	Fiscal Year 2018 and subsequent years
Fire Rescue	Fire Chief	Service Fees	Training and Equipment	Fiscal Year 2018 and subsequent years
Health Services	Public Health Director	Inspection Fees	Health Dept. Inspections	Fiscal Year 2018 and subsequent years

And further that non-substantive changes to the numbering of this by-law be permitted in order that it be in compliance with the numbering format of the Andover Code of By-laws, or take any other action related thereto

On request of the Finance Director

Upon motion made and duly seconded it was VOTED to approve Article 17 as printed in the Warrant.

VOTE: A simple majority vote required for passage, the Moderator declared the Motion PASSED by a Majority vote.

Finance Committee Report: Approval

Board of Selectmen Report: Approval

ARTICLE 18. Establish a PEG Access and Cable Related Fund

To see if the Town will accept Massachusetts General Laws Chapter 44, Section 53F³/₄, which establishes a special revenue fund known as the PEG Access and Cable Related Fund, to reserve cable franchise fees and other cable-related revenues for appropriation to support PEG access services and oversight and renewal of the cable franchise agreement, the fund to begin operation for fiscal year 2018, which begins on July 1, 2017, or take any other action relative thereto.

On request of the Finance Director

Upon motion made and duly seconded it was VOTED to approve Article 18 as printed in the Warrant.

VOTE: A simple majority vote required for passage, the Moderator declared the Motion PASSED by a Majority vote.

Finance Committee Report: Approval

Board of Selectmen Report: Approval

ARTICLE 19. Transfer from Cable Revolving Account to PEG Access and Cable Related Fund

To see if the Town will vote to transfer the existing balance on June 30, 2017 from Cable Revolving Fund to PEG Access and Cable Related Fund.

On request of the Finance Director

Upon motion made and duly seconded it was VOTED to approve Article 19 as printed in the Warrant and further that the Town appropriate \$690,781 for cable related purposes.

VOTE: A simple majority vote required for passage, the Moderator declared the Motion PASSED by a Majority vote.

Finance Committee Report: Approval
Board of Selectmen Report: Approval

ARTICLE 20. Elderly/Disabled Transportation Program

To see if the Town will vote to appropriate and raise by taxation a sum not to exceed \$12,000 for the purpose of continuing to provide for an elderly and disabled transportation subsidy program, or take any other action related thereto.

On request of the Council on Aging

Upon motion made and duly seconded it was VOTED to approve Article 20 as printed in the Warrant.

VOTE: A simple majority vote required for passage, the Moderator declared the Motion PASSED by a Majority vote.

Finance Committee Report: Approval
Board of Selectmen Report: Approval

ARTICLE 21. Support for Civic Events

To see if the Town will vote to appropriate and raise by taxation or transfer from available funds a sum not to exceed \$5,000 for the purpose of paying a portion of the municipal costs associated with civic events in the downtown, or take any other action related thereto.

On request of the Town Manager

Upon motion made and duly seconded it was VOTED to appropriate and raise by taxation the sum of \$5,000 for the purpose of paying a portion of the municipal costs associated with civic events in the downtown.

VOTE: A simple majority vote required for passage, the Moderator declared the Motion PASSED by a Majority vote.

Finance Committee Report: Approval
Board of Selectmen Report: Approval

ARTICLE 22. Spring Grove Cemetery Maintenance

To see if the Town will vote to transfer the sum of \$6,000 from the Spring Grove Cemetery Perpetual Care reserve account and appropriate the sum of \$6,000 for the purpose of cemetery maintenance including costs incidental and related thereto, or take any other action related thereto.

On request of the Director of Municipal Services

Upon motion made and duly seconded it was VOTED to approve Article 22 as printed in the Warrant.

VOTE: A simple majority vote required for passage, the Moderator declared the Motion PASSED by a Majority vote.

Finance Committee Report: Approval

Board of Selectmen Report: Approval

ARTICLE 23. Application of Bond Premium

To see if the Town will supplement each prior vote of the Town that authorizes the borrowing of money to pay costs of capital projects to provide that, in accordance with Chapter 44, Section 20 of the Massachusetts General Laws, the premium received by the Town upon the sale of any bonds or notes thereunder, less any such premium applied to the payment of the costs of issuance of such bond or notes, may be applied to pay project costs and the amount authorized to be borrowed for each such project shall be reduced by the amount of any such premium so applied, or take any other action related thereto.

On request of the Finance Director

Upon motion made and duly seconded it was VOTED that the Town appropriate \$289,000 from the premium paid to the Town upon the sale of bonds issued for various projects to pay the costs of the projects being financed by such bonds and to reduce the amount authorized to be borrowed for such projects, but not yet issued by the Town, by the same amount.

VOTE: The Moderator declared the Motion PASSED by a Majority vote. Following the vote on Article 25 the Finance Committee questioned if this Article required a 2/3 vote for passage. The Finance Director reported that she had been advised by Bond Counsel that a simple majority vote was sufficient. The Moderator took the sense of the meeting which was to re-vote the motion. The Moderator then took a second vote and declared that the motion PASSED by more than a 2/3 vote.

Finance Committee Report: Approval

Board of Selectmen Report: Approval

ARTICLE 24. Insurance Recovery Transfer

To see if the Town will vote to transfer the sum of \$___ from the Insurance Proceeds in Excess of \$150,000 Account and appropriate it to the _____, said sum being the amount received for insurance reimbursement, or take any other action related thereto.

On request of the Finance Director

Upon motion made and duly seconded it was VOTED to Withdraw Article 24 from the Warrant.

VOTE: A simple majority vote required for passage, the Moderator declared the Motion PASSED by a Majority vote.

ARTICLE 25. Stabilization Fund Bond Premium

To see if the Town will vote to transfer the sum of \$ __, ___ from the Bond Premium Stabilization Fund to the General Fund to offset non-exempt debt interest payments, or take any other action related thereto.

On request of the Finance Director

Upon motion made and duly seconded it was VOTED to transfer the sum of \$100,000 from the Bond Premium Stabilization Fund to the General Fund to offset non-exempt debt interest payments.

Vote: A 2/3 vote being required for passage, the Moderator declared the Motion PASSED by more than a 2/3 vote.

Finance Committee Report: Approval

Board of Selectmen Report: Approval

ARTICLE 26. Water and Sewer Vehicles

To see if the Town will vote to raise by taxation, borrowing, or transfer from available funds or by any combination thereof and appropriate the sum of \$100,000 for the purpose of purchasing Water and Sewer Vehicles, including any other costs incidental and related thereto, or to take any other action related thereto.

On request of the Director of Municipal Services

Upon motion made and duly seconded it was VOTED to transfer the sum of \$100,000 from water reserves and appropriate the sum of \$100,000 for the purpose of purchasing Water and Sewer Vehicles, including any other costs incidental and related thereto.

VOTE: A simple majority vote required for passage, the Moderator declared the Motion PASSED by a Majority vote.

Finance Committee Report: Approval

Board of Selectmen Report: Approval

ARTICLE 27. Water Main Replacement Projects

To see if the Town will vote to raise by taxation, borrowing, or transfer from available funds or by any combination thereof and appropriate the sum of \$3,000,000 for the purpose of purchasing services and materials related to completing water main replacement projects, including any other costs incidental and related thereto, or to take any other action related thereto.

On request of the Director of Municipal Services

Upon motion made and duly seconded it was VOTED that the Town appropriates \$3,000,000 to pay costs of purchasing services and materials related to completing water main replacement

projects, including the payment of all costs incidental and related thereto; and that to meet this appropriation, the Treasurer, with the approval of the Selectmen, is authorized to borrow said amount pursuant to M.G.L. c. 44, s. 8(5), or pursuant to any other enabling authority, and to issue bonds or notes of the Town therefor. Any premium received by the Town upon the sale of any bonds or notes approved by this vote, less any such premium applied to the payment of the costs of issuance of such bonds or notes, may be applied to the payment of costs approved by this vote in accordance with Chapter 44, Section 20 of the General Laws, thereby reducing the amount authorized to be borrowed to pay such costs by a like amount.

Vote: A 2/3 vote being required for passage, the Moderator declared the Motion PASSED by more than a 2/3 vote.

Finance Committee Report: Approval

Board of Selectmen Report: Approval

ARTICLE 28. Hydrant Replacement Program

To see if the Town will vote to raise by taxation, borrowing, or transfer from available funds or by any combination thereof and appropriate the sum of \$100,000 for the purpose of purchasing services and materials related to the fire hydrant replacement program, including any other costs incidental and related thereto, or to take any other action related thereto.

On request of the Director of Municipal Services

Upon motion made and duly seconded it was VOTED to transfer the sum of \$100,000 from water reserves and appropriate the sum of \$100,000 for the purpose of purchasing services and materials related to the hydrant replacement program, including any other costs incidental and related thereto.

VOTE: A simple majority vote required for passage, the Moderator declared the Motion PASSED by a Majority vote.

Finance Committee Report: Approval

Board of Selectmen Report: Approval

ARTICLE 29. Enmore Street Reconstruction

To see if the Town will vote to raise by taxation, borrowing or transfer from available funds and appropriate the sum of \$1,230,000 for the purpose of paying costs of engineering and construction associated with major maintenance and repairs to Town water lines, sewer line, sidewalks and the resurfacing of Enmore Street and for the payment of all other costs incidental thereto, or to take any other action related thereto.

On request of the Director of Municipal Services

Upon motion made and duly seconded it was VOTED that the sum of \$1,230,000 is appropriated to pay the costs of engineering and construction associated with major maintenance and repairs to Town water lines, sewer lines, sidewalks and the resurfacing of Enmore Street and for the payment

of all other costs incidental thereto and that to meet this appropriation (i) transfer \$50,000 from water reserves, (ii) \$188,964.13 shall be transferred from amounts borrowed and no longer needed to complete the project approved by the Town under Article 31 of the 1998 Annual Town Meeting, (iii) \$32,528.44 shall be transferred from amounts borrowed and no longer needed to complete the project approved by the Town under Article 34 of the 1998 Annual Town Meeting, (iv) \$26,516.30 shall be transferred from amounts borrowed and no longer needed to complete the project approved by the Town under Article 44 of the 1999 Annual Town Meeting, (v) \$84,744.96 shall be transferred from amounts borrowed and no longer needed to complete the project approved by the Town under Article 41 of the 1999 Annual Town Meeting, (vi) \$192,246.17 shall be transferred from amounts borrowed and no longer needed to complete the project approved by the Town under Article 2 of the 2004 Special Town Meeting, and (vii) the Treasurer, with the approval of the Selectmen, is authorized to borrow \$655,000 under and pursuant to Chapter 44 Section 7(1) of the General Laws, or pursuant to any other enabling authority, and to issue bonds or notes of the Town therefor. Any premium received by the Town upon the sale of any bonds or notes approved by this vote, less any such premium applied to the payment of the costs of issuance of such bonds or notes, may be applied to the payment of costs approved by this vote in accordance with Chapter 44, Section 20 of the General Laws, thereby reducing the amount authorized to be borrowed to pay such costs by a like amount.

Vote: A 2/3 vote being required for passage, the Moderator declared the Motion PASSED by more than a 2/3 vote.

Finance Committee Report: Approval

Board of Selectmen Report: Approval

ARTICLE 30. Water Treatment Plant Electrical Substation Replacement

To see if the Town will vote to raise by taxation, borrowing, or transfer from available funds or by any combination thereof and appropriate the sum of \$500,000 for the purpose of purchasing services and materials related to the water treatment plant electrical substation replacement project, including any other costs incidental and related thereto, or to take any other action related thereto.

On request of the Director of Municipal Services

Upon motion made and duly seconded it was VOTED that the Town appropriates \$500,000 to pay costs of purchasing services and materials related to the water treatment plant electrical substation replacement project, including the payment of all costs incidental and related thereto; and that to meet this appropriation, the Treasurer, with the approval of the Selectmen, is authorized to borrow said amount pursuant to M.G.L. c. 44, s. 8(4), or pursuant to any other enabling authority, and to issue bonds or notes of the Town therefor. Any premium received by the Town upon the sale of any bonds or notes approved by this vote, less any such premium applied to the payment of the costs of issuance of such bonds or notes, may be applied to the payment of costs approved by this vote in accordance with Chapter 44, Section 20 of the General Laws, thereby reducing the amount authorized to be borrowed to pay such costs by a like amount.

Vote: A 2/3 vote being required for passage, the Moderator declared the Motion PASSED

by more than a 2/3 vote.

Finance Committee Report: Approval
Board of Selectmen Report: Approval

ARTICLE 31. Bancroft High Lift Pumps

To see if the Town will vote to raise by taxation, borrowing, or transfer from available funds or by any combination thereof and appropriate the sum of \$750,000 for the purpose of purchasing services and materials related to replacing the Bancroft high lift pumps, including any other costs incidental and related thereto, or to take any other action related thereto.

On request of the Director of Municipal Services

Upon motion made and duly seconded it was VOTED that the Town appropriates \$750,000 to pay costs of purchasing services and materials related to replacing the Bancroft High lift pumps, including the payment of all costs incidental and related thereto; and that to meet this appropriation, the Treasurer, with the approval of the Selectmen, is authorized to borrow said amount pursuant to M.G.L. c. 44, s. 7(1), or pursuant to any other enabling authority, and to issue bonds or notes of the Town therefor. Any premium received by the Town upon the sale of any bonds or notes approved by this vote, less any such premium applied to the payment of the costs of issuance of such bonds or notes, may be applied to the payment of costs approved by this vote in accordance with Chapter 44, Section 20 of the General Laws, thereby reducing the amount authorized to be borrowed to pay such costs by a like amount.

Vote: A 2/3 vote being required for passage, the Moderator declared the Motion PASSED by more than a 2/3 vote.

Finance Committee Report: Approval
Board of Selectmen Report: Approval

ARTICLE 32. Minor Sanitary Sewer Collection System Improvements

To see if the Town will vote to raise by taxation, borrowing, or transfer from available funds or by any combination thereof and appropriate the sum of \$50,000 for the purpose of services and materials related to completing minor sanitary sewer collection system improvements, including any other costs incidental and related thereto, or to take any other action related thereto.

On request of the Director of Municipal Services

Upon motion made and duly seconded it was VOTED to transfer the sum of \$50,000 from sewer reserves and appropriate the sum of \$50,000 for the purpose of services and materials related to completing minor sanitary sewer collection system improvements, including any other costs incidental and related thereto.

VOTE: A simple majority vote required for passage, the Moderator declared the Motion PASSED by a Majority vote.

Finance Committee Report: Approval
Board of Selectmen Report: Approval

ARTICLE 33. Municipal Services Facility

To see if the Town will vote to raise by taxation, borrowing, or transfer from available funds or by any combination thereof and appropriate the sum of \$17,500,000 for the purpose of designing, constructing, equipping and furnishing a new Municipal Services Facility at 5 Campanelli Drive, including the payment of any other costs incidental and related thereto, or to take any other action related thereto.

On request of the Town Manager

Upon motion made and duly seconded it was VOTED that the Town appropriates \$17,500,000 to pay costs of designing, constructing equipping and furnishing a new Municipal Services Facility at 5 Campanelli Drive, including the payment of all costs incidental and related thereto; and that to meet this appropriation, the Treasurer, with the approval of the Selectmen, is authorized to borrow said amount pursuant to M.G.L. c. 44, s. 7(1), or pursuant to any other enabling authority, and to issue bonds or notes of the Town therefor. Any premium received by the Town upon the sale of any bonds or notes approved by this vote, less any such premium applied to the payment of the costs of issuance of such bonds or notes, may be applied to the payment of costs approved by this vote in accordance with Chapter 44, Section 20 of the General Laws, thereby reducing the amount authorized to be borrowed to pay such costs by a like amount.

Vote: A 2/3 vote being required for passage, the Moderator declared the Motion PASSED by more than a 2/3 vote.

Finance Committee Report: Approval
Board of Selectmen Report: Approval
Planning Board Report: Approval

ARTICLE 34. Street Acceptance of Campanelli Drive

To see if the Town will vote to accept Campanelli Drive as a public way and authorize the Board of Selectmen to acquire by eminent domain, gift, purchase or otherwise any fee, easement or other interest in the following described roadway and easements related thereto, and to accept the sewer lines and drainage facilities located within said roadway and related easements as shown on the following described Plan:

A certain street or way located off River Road in Andover, Essex County, Massachusetts and being shown as Campanelli Drive on a plan of land entitled, "Definitive Subdivision Plan, River Road Business Center, Andover, Mass." Owner & Applicant: Campanelli Realty Trust, Date: February 5, 1986; Scale: 1"=40', prepared by Bradford Saivetz & Associates, Inc., which plan is recorded with the Essex North District Registry of Deeds as Plan Number 10256 ("Plan").

Related Easements described as follows:

1. Two easements shown as "Drain Easement" on Lot 1 on said Plan;
2. Four easements shown as "Drain Easement" on Lot 3 on said Plan.

or take any other action related thereto.

Upon motion made and duly seconded it was VOTED to approve Article 34 as printed in the Warrant.

On request of the Municipal Services Director

Vote: A 2/3 vote being required for passage, the Moderator declared the Motion PASSED by more than a 2/3 vote.

Board of Selectmen Report: Approval

Planning Board Report: Approval

ARTICLE 35. Sale or Lease of Town Yard Property and Portion of Lewis Street

To see if the Town will vote to transfer the care, custody, management and control of the land and buildings known as the Town Yard and the Public Safety Parking Lot, identified on the Town's Assessors Maps as:

Map 38, Parcel 14 (11 Lewis Street); Map 38, Parcel 32 (15 Buxton Court); Map 38, Parcel 18 (8-12 Buxton Court); Map 38, Parcel 17 (6 Buxton Court); Map 38, Parcel 2 (41 Pearson Street); Map 38, Parcel 3 (37 Lewis Street); Map 38, Parcel 6 (27-29 Pearson Street), and Map 38, Parcel 8 (19 Pearson Street)

and the portion of the land known as Lewis Street which is described as follows:

The area shown as "Portion of Lewis Street to be Discontinued 6,722 S.F. +/-" on Plan of Land entitled "Discontinuance Plan, Portion of Lewis Street, Andover, Mass. Prepared for: Town of Andover, Date: March 2, 2017, Scale 1" = 40', Andover Consultants, Inc., 1 East River Place, Methuen, Mass. 01844," a copy of which Plan is on file in the Office of the Town Clerk, from the Board of Selectmen for the purposes for which such land is currently held to the Board of Selectmen for the purposes of sale or lease of said land and buildings, and to authorize the Board of Selectmen to sell or lease said land or portions of such land at such time as said land and buildings are no longer used by the Town for the Town Yard, according to the provisions of Massachusetts General Laws Chapter 30B, and further that the Board of Selectmen approve any other restrictions, including restrictions on use, that are in the best interests of the Town, upon such terms and conditions as the Board of Selectmen may deem appropriate and necessary, and that the Board of Selectmen determine whether all or a portion of the above-described property shall be sold or leased, and the boundaries of the property to be sold,

On request of the Town Manager

It was moved and duly seconded to approve Article 35 as printed in the Warrant.

VOTE: A 2/3 votes vote required for passage, the Moderator declared the Motion FAILED on a standing count of 125 YES to 364 NO.

Finance Committee Report: Approval

Board of Selectmen Report: Approval

Planning Board Report: Approval

ARTICLE 36. Discontinuance of a Portion of Lewis Street as a Public Way and Taking by Eminent Domain

To see if the Town will vote to discontinue as a public way and authorize the Board of Selectmen to acquire by eminent domain, gift, purchase or otherwise the fee interest or any other interest in that portion of Lewis Street which is described as follows:

The area shown as “Portion of Lewis Street to be Discontinued 6,722 S.F.+/-“ on Plan of Land entitled “Discontinuance Plan, Portion of Lewis Street, Andover, Mass. Prepared For: Town of Andover, Date: March 2, 2017, Scale 1” = 40’, Andover Consultants, Inc., 1 East River Place, Methuen, Mass., 01844” a copy of which Plan is on file in the Office of the Town Clerk, and to award no damages for said taking or payment for said acquisition, or take any other action related thereto.

On request of the Town Manager

Upon motion made and duly seconded it was VOTED to Withdraw Article 36 from the Warrant.

VOTE: A simple majority vote required for passage, the Moderator declared the Motion PASSED by a Majority vote.

At 10:08PM on Motion of Town Counsel Thomas J. Urbelis made and duly seconded, it was VOTED by a Majority vote to adjourn the meeting to May 2, 2017 at the same hour and place.

ANNUAL TOWN MEETING - SECOND SESSION – May 2, 2017

The check lists were used at the entrance and One Thousand and Nineteen (1,019) voters admitted to the meeting on the second night of the meeting.

Sheila M. Doherty, Moderator, called the meeting to order at 7:00 P.M.

Upon motion made and duly seconded it was VOTED to admit non-voters to the meeting, some of whom may be speaking. Sixty Eight (68) non-voters were admitted during the second night of the meeting.

Upon motion made and duly seconded, it was VOTED by majority consent to dispense with the reading of the Warrant and return of service of the Constable and to refer to the Warrant Articles by number and subject matter.

The Moderator asked that all cell phones should be silenced so as not to disturb the meeting.

The Moderator introduced the stage participants to meeting members.

The Moderator introduced Atty. Christopher Vrontas as the Town Meeting “Ombudsman,” and reminded meeting members that he would help them with questions on Town Meeting procedures and amendments to articles.

The Moderator explained the use of the Pro and Con microphones during the meeting

Virginia Cole Community Service Award:

The late Rosalyn Wood was posthumously awarded the Virginia Cole Community Service Award in recognition of her philanthropy, her deep sense of civic commitment and desire to give back to the community with a particular focus on women's issues. The award was introduced by Moderator Sheila M. Doherty and presented by Paul J. Salafia Chair of the Board of Selectmen. Mrs. Wood's daughter Claire Wilkes accepted the award on behalf of her late mother.

The Moderator outlined the Rules and Procedures of Town Meeting to the Members and reminded the members of the Meeting of the time limits voted on presenters and speakers on the first day of the Meeting

The Moderator then took up the Warrant.

ARTICLE 37. Sewer Inflow and Infiltration Reduction Project

To see if the Town will vote to appropriate the sum of \$500,000 to pay costs of the Sewer Inflow and Infiltration Project, including all costs incidental and related thereto, to determine whether this amount shall be raised by taxation, transfer from available funds, borrowing or otherwise, and authorize the Board of Selectmen to apply for and accept any state or federal grant or assistance, or both, that may be available to pay for the above project, or take any other action related thereto.

On request of the Director of Municipal Services

Upon motion made and duly seconded it was VOTED that the sum of \$500,000 is appropriated to pay the costs of the Sewer Inflow and Infiltration Reduction Project, including the payment of any other costs incidental thereto, and that to meet this appropriation (i) \$149,598.27 shall be transferred from amounts borrowed and no longer needed to complete the project approved by the Town under Article 2 of the 2004 Special Town Meeting (ii) \$64,878.43 shall be transferred from amounts borrowed and no longer needed to complete the project approved by the Town under Article 33 of the 2006 Annual Town Meeting (iii) \$45,257.64 shall be transferred from amounts borrowed and no longer needed to complete the project approved under Article 36 of the 2007 Annual Town Meeting, and (iv) \$240,265.66 shall be transferred from amounts borrowed and no longer needed to complete the project approved under Article 32 of the 2010 Annual Town Meeting. Any premium received by the Town upon the sale of any bonds or notes approved by this vote, less any such premium applied to the payment of the costs of issuance of such bonds or notes, may be applied to the payment of costs approved by this vote in accordance with Chapter 44, Section 20 of the General Laws, thereby reducing the amount authorized to be borrowed to pay such costs by a like amount.

VOTE: A simple majority vote required for passage, the Moderator declared the Motion PASSED by a Majority vote.

Finance Committee Report: Approval

Board of Selectmen Report: Approval

ARTICLE 38. Water Treatment Plant Heating System

To see if the Town will vote to raise by taxation, borrowing, or transfer from available funds or by any combination thereof and appropriate the sum of \$300,000 for the purpose of purchasing services and materials related to replacing the heating system for the Water Treatment Plant, including any other costs incidental and related thereto, or to take any other action related thereto.

On request of the Director of Municipal Services

Upon motion made and duly seconded it was VOTED that the Town appropriates \$300,000 to pay costs of purchasing services and materials related to replacing the heating system for the Water Treatment Plant, including the payment of all costs incidental and related thereto; and that to meet this appropriation, the Treasurer, with the approval of the Selectmen, is authorized to borrow said amount pursuant to M.G.L. c. 44, s. 8(4), or pursuant to any other enabling authority, and to issue bonds or notes of the Town therefor. Any premium received by the Town upon the sale of any bonds or notes approved by this vote, less any such premium applied to the payment of the costs of issuance of such bonds or notes, may be applied to the payment of costs approved by this vote in accordance with Chapter 44, Section 20 of the General Laws, thereby reducing the amount authorized to be borrowed to pay such costs by a like amount.

Vote: A 2/3 vote being required for passage, the Moderator declared the Motion PASSED by more than a 2/3 vote.

Finance Committee Report: Approval

Board of Selectmen Report: Approval

ARTICLE 39. Purchase of Conservation Land from Genetics Institute/Pfizer
83 Lowell Junction Road and Application for LAND Grant Funds

To see if the Town will vote to authorize the sum of \$500,000 appropriated by vote under Article 12 of the 2001 Annual Town Meeting, as amended by vote under Article 56 of the 2014 Annual Town Meeting for the acquisition by gift, negotiated purchase or eminent domain of a parcel of land of approximately 3.08+/-acres at 83 Lowell Junction Road, now or formerly owned by Genetics Institute, Inc. / Pfizer as described on Assessors Map 183, Parcel 11, and for expenses incidental and related thereto, to be managed and controlled by the Conservation Commission of the Town of Andover in accordance with Chapter 40, Section 8C of Massachusetts General Laws for conservation and passive outdoor recreation purposes, and to meet said appropriation, to authorize the Treasurer, with the approval of the Board of Selectmen to borrow said sum under and pursuant to Chapter 44, Section 7, Clause (3) and/or Chapter 44, Section 8C of Massachusetts General Laws, or any other enabling authority, issue bonds or notes of the Town therefor or to take any other action related thereto that may be necessary for that purpose, and that the Town Manager, Conservation Commission and Board of Selectmen on behalf of the Town be authorized to acquire said land or any portion thereof by gift, purchase, or eminent domain, including but not limited to using an appropriation made at the 2001 Town Meeting, Article 12 as amended by the 2014 Town Meeting, Article 56 for said acquisition and related expenses, and that the Town Manager and the Board of Selectmen and the Conservation Commission be authorized, as they deem appropriate,

to enter into all agreements and execute any and all instruments as may be necessary on behalf of the Town of Andover to effect said purchase, and that the Conservation Commission be authorized to file on behalf of the Town any and all applications deemed necessary to seek reimbursements or grants under the Local Acquisitions for Natural Diversity (LAND) Grant Program, Chapter 132A, Section 11 and/or other reimbursement or grant programs in any way connected with the scope of this article and to enter into agreements and execute any and all instruments as may be necessary on behalf of the Town to affect said purchase or grant, and take any other action related to the conveyance of said land to the Town under the provisions of Chapter 40, Section 8C of the Massachusetts General Laws and as it may hereafter be amended and other Massachusetts statutes relating to Conservation to be managed and controlled by the Conservation Commission, or take any other action related thereto.

On request of the Director of Conservation

Upon motion made and duly seconded it was VOTED to Withdraw Article 39 from the Warrant.

VOTE: A simple majority vote required for passage, the Moderator declared the Motion PASSED by a Majority vote.

ARTICLE 40. Accept Municipal Modernization Act Revisions to Chapter 32B Section 20

To see if the Town will vote to see if the Town will vote to re-accept the provisions of Chapter 479 of the Acts of 2008 – An Act Providing for the Establishment of Other Post Employment Liability Trust Funds in Municipalities, or take any other action related thereto.

On request of the Finance Director

Upon motion made and duly seconded it was VOTED to approve Article 40 as printed in the Warrant.

VOTE: A simple majority vote required for passage, the Moderator declared the Motion PASSED by a Majority vote.

Finance Committee Report: Approval

Board of Selectmen Report: Approval

ARTICLE 41. Public Works Vehicles - Large

To see if the Town will vote to raise by taxation, borrowing, or transfer from available funds or by any combination thereof and appropriate the sum of \$450,000 for the purpose of purchasing public works vehicles, including any other costs incidental and related thereto, or to take any other action related thereto.

On request of the Director of Municipal Services

Upon motion made and duly seconded it was VOTED that the Town appropriates \$450,000 to pay costs of purchasing public works vehicles, including the payment of all costs incidental and related thereto; and that to meet this appropriation, the Treasurer, with the approval of the Selectmen, is authorized to borrow said amount pursuant to M.G.L. c. 44, s. 7(1), or pursuant to

any other enabling authority, and to issue bonds or notes of the Town therefor. Any premium received by the Town upon the sale of any bonds or notes approved by this vote, less any such premium applied to the payment of the costs of issuance of such bonds or notes, may be applied to the payment of costs approved by this vote in accordance with Chapter 44, Section 20 of the General Laws, thereby reducing the amount authorized to be borrowed to pay such costs by a like amount.

Vote: A 2/3 vote being required for passage, the Moderator declared the Motion PASSED by more than a 2/3 vote.

Finance Committee Report: Approval
Board of Selectmen Report: Approval

ARTICLE 42. Fire Apparatus Replacement – Ambulance 2

To see if the Town will vote to raise by taxation, borrowing, or transfer from available funds or by any combination thereof and appropriate the sum of \$270,000 for the purpose of purchasing an ambulance, including any other costs incidental and related thereto, or to take any other action related thereto.

On request of the Fire Chief

Upon motion made and duly seconded it was VOTED that the Town appropriates \$270,000 to pay costs of purchasing an ambulance, including the payment of all costs incidental and related thereto; and that to meet this appropriation, the Treasurer, with the approval of the Selectmen, is authorized to borrow said amount pursuant to M.G.L. c. 44, s. 7(1), or pursuant to any other enabling authority, and to issue bonds or notes of the Town therefor. Any premium received by the Town upon the sale of any bonds or notes approved by this vote, less any such premium applied to the payment of the costs of issuance of such bonds or notes, may be applied to the payment of costs approved by this vote in accordance with Chapter 44, Section 20 of the General Laws, thereby reducing the amount authorized to be borrowed to pay such costs by a like amount.

Vote: A 2/3 vote being required for passage, the Moderator declared the Motion PASSED by more than a 2/3 vote.

Finance Committee Report: Approval
Board of Selectmen Report: Approval

ARTICLE 43. Major Town Building Projects

To see if the Town will vote to raise by taxation, borrowing, or transfer from available funds or by any combination thereof and appropriate the sum of \$320,000 for the purpose of purchasing services and materials related to reconstructing, making extraordinary repairs to, and equipping various town buildings, including any other costs incidental and related thereto, or to take any other action related thereto.

On request of the Director of Municipal Services

Upon motion made and duly seconded it was VOTED that the Town appropriates \$320,000 for the purpose of purchasing services and materials related to reconstructing, making extraordinary repairs to, and equipping various town buildings, including costs incidental and related thereto; and that to meet this appropriation, the Treasurer, with the approval of the Selectmen, is authorized to borrow said amount pursuant to M.G.L. c. 44, s. 7(1), or pursuant to any other enabling authority, and to issue bonds or notes of the Town therefor. Any premium received by the Town upon the sale of any bonds or notes approved by this vote, less any such premium applied to the payment of the costs of issuance of such bonds or notes, may be applied to the payment of costs approved by this vote in accordance with Chapter 44, Section 20 of the General Laws, thereby reducing the amount authorized to be borrowed to pay such costs by a like amount.

Vote: A 2/3 vote being required for passage, the Moderator declared the Motion PASSED by more than a 2/3 vote.

Finance Committee Report: Approval
Board of Selectmen Report: Approval

ARTICLE 44. Town and School Energy Efficiency Initiatives

To see if the Town will vote to raise by taxation, borrowing, or transfer from available funds or by any combination thereof and appropriate the sum of \$420,000 for the purpose of purchasing services and materials related to completing Town and School energy efficiency initiatives, including any other costs incidental and related thereto, or to take any other action related thereto.

On request of the Director of Municipal Services

Upon motion made and duly seconded it was VOTED that the Town appropriates \$420,000 to pay costs of purchasing services and materials related to completing Town and School energy efficiency initiatives, including the payment of all costs incidental and related thereto; and that to meet this appropriation, the Treasurer, with the approval of the Selectmen, is authorized to borrow said amount pursuant to M.G.L. c. 44, s. 7(1), or pursuant to any other enabling authority, and to issue bonds or notes of the Town therefor. Any premium received by the Town upon the sale of any bonds or notes approved by this vote, less any such premium applied to the payment of the costs of issuance of such bonds or notes, may be applied to the payment of costs approved by this vote in accordance with Chapter 44, Section 20 of the General Laws, thereby reducing the amount authorized to be borrowed to pay such costs by a like amount.

Vote: A 2/3 vote being required for passage, the Moderator declared the Motion PASSED by more than a 2/3 vote.

Finance Committee Report: Approval
Board of Selectmen Report: Approval
School Committee Report: Approval

ARTICLE 45. High Plain/Woodhill Air Conditioning Upgrade

To see if the Town will vote to raise by taxation, borrowing, or transfer from available funds or by any combination thereof and appropriate the sum of \$775,000 for the purpose of purchasing services and materials related to completing the air conditioning projects at the High Plain and Woodhill schools, including any other costs incidental and related thereto, or to take any other action related thereto.

On request of the Director of Municipal Services

Upon motion made and duly seconded it was VOTED that the Town appropriates \$775,000 to pay costs of purchasing services and materials related to completing the air conditioning upgrade projects at the High Plain and Woodhill schools, including the payment of all costs incidental and related thereto; and that to meet this appropriation, the Treasurer, with the approval of the Selectmen, is authorized to borrow said amount pursuant to M.G.L. c. 44, s. 7(1), or pursuant to any other enabling authority, and to issue bonds or notes of the Town therefor. Any premium received by the Town upon the sale of any bonds or notes approved by this vote, less any such premium applied to the payment of the costs of issuance of such bonds or notes, may be applied to the payment of costs approved by this vote in accordance with Chapter 44, Section 20 of the General Laws, thereby reducing the amount authorized to be borrowed to pay such costs by a like amount.

Vote: A 2/3 vote being required for passage, the Moderator declared the Motion PASSED by more than a 2/3 vote.

Finance Committee Report: Approval
Board of Selectmen Report: Approval
School Committee Report: Approval

ARTICLE 46. Safety and Communications Upgrade Phase 2

To see if the Town will vote to raise by taxation, borrowing, or transfer from available funds or by any combination thereof and appropriate the sum of \$300,000 for the purpose of purchasing services and materials related to completing safety and communications upgrades, including any other costs incidental and related thereto, or to take any other action related thereto.

On request of the Chief Information Officer

Upon motion made and duly seconded it was VOTED that the Town appropriates \$300,000 to pay costs of purchasing services and materials related to completing safety and communications upgrades, including the payment of all costs incidental and related thereto; and that to meet this appropriation, the Treasurer, with the approval of the Selectmen, is authorized to borrow said amount pursuant to M.G.L. c. 44, s. 7(1), or pursuant to any other enabling authority, and to issue bonds or notes of the Town therefor. Any premium received by the Town upon the sale of any bonds or notes approved by this vote, less any such premium applied to the payment of the costs of issuance of such bonds or notes, may be applied to the payment of costs approved by this vote in accordance with Chapter 44, Section 20 of the General Laws, thereby reducing the amount authorized to be borrowed to pay such costs by a like amount.

Vote: A 2/3 vote being required for passage, the Moderator declared the Motion PASSED by more than a 2/3 vote.

Finance Committee Report: Approval
Board of Selectmen Report: Approval

ARTICLE 47. Major School Projects

To see if the Town will vote to raise by taxation, borrowing, or transfer from available funds or by any combination thereof and appropriate the sum of \$770,000 for the purpose of purchasing services and materials related to reconstructing making extraordinary repairs to, and equipping school buildings, including any other costs incidental and related thereto, or to take any other action related thereto.

On request of the Director of Municipal Services

Upon motion made and duly seconded it was VOTED that the Town appropriates \$770,000 to pay costs of purchasing services and materials related to completing reconstructing and making extraordinary repairs to school buildings, exterior accessibility improvements and the payment of all costs incidental and related thereto; and that to meet this appropriation, the Treasurer, with the approval of the Selectmen, is authorized to borrow said amount pursuant to M.G.L. c. 44, s. 7(1), or pursuant to any other enabling authority, and to issue bonds or notes of the Town therefor. Any premium received by the Town upon the sale of any bonds or notes approved by this vote, less any such premium applied to the payment of the costs of issuance of such bonds or notes, may be applied to the payment of costs approved by this vote in accordance with Chapter 44, Section 20 of the General Laws, thereby reducing the amount authorized to be borrowed to pay such costs by a like amount.

Vote: A 2/3 vote being required for passage, the Moderator declared the Motion PASSED by more than a 2/3 vote.

Finance Committee Report: Approval
Board of Selectmen Report: Approval
School Committee Report: Approval

ARTICLE 48. Parking Study Implementation

To see if the Town will vote to raise by taxation, borrowing, or transfer from available funds or by any combination thereof and appropriate the sum of \$123,000 for the purpose of purchasing services and materials related to the Parking Study Implementation project, including any other costs incidental and related thereto, or to take any other action related thereto.

On request of the Town Manager

Upon motion made and duly seconded it was VOTED to transfer the sum of \$123,000 from parking funds and appropriate the sum of \$123,000 for the purpose of purchasing services and materials related to the Parking Study Implementation project, including any other costs incidental and related thereto.

VOTE: A simple majority vote required for passage, the Moderator declared the Motion PASSED by a Majority vote.

Finance Committee Report: Approval
Board of Selectmen Report: Approval
Planning Board Report: Approval

ARTICLE 49. Rec Park/Pomps Pond Security Monitoring

To see if the Town will vote to raise by taxation, borrowing, or transfer from available funds or by any combination thereof and appropriate the sum of \$65,000 for the purpose of purchasing services and materials related to Rec Park/Pomps Pond Security Monitoring project, including any other costs incidental and related thereto, or to take any other action related thereto.

On request of the Director of Community Services

Upon motion made and duly seconded it was VOTED to transfer the sum of \$65,000 from the PEG Access and Cable Related Fund and appropriate the sum of \$65,000 for the purpose of purchasing services and materials related to Rec Park/Pomps Pond Security Monitoring project, including any other costs incidental and related thereto.

VOTE: A simple majority vote required for passage, the Moderator declared the Motion PASSED by a Majority vote.

Finance Committee Report: Approval
Board of Selectmen Report: Approval

ARTICLE 50. Amend General Bylaws Article XII Section 11 - Dogs

To see if the Town will vote to amend Section 11 of the Town's Bylaw, Dogs, by deleting Section 11(k) and Section 11(o)(4) and inserting the following new sections:

- (q) **Fines.** Violations of any provision of this bylaw shall be punished by a fine of \$75 for the first and \$100 for a second offense and \$150 for a third and subsequent offense within one calendar year. If any violation is continuing, each day's violation shall be deemed to be a separate violation.
- (r) **Bylaw violation and enforcement.** Enforcement of this section may be pursued through the provisions of Section 21D of Chapter 40 of Massachusetts General Laws which provides for noncriminal disposition. The enforcing persons shall be any police officer of the Town or any animal control officer of the Town.

and further, that non-substantive changes to the numbering of this bylaw be permitted in order that it be in compliance with the numbering format of the Andover Code of Bylaws, or take any other action related thereto.

On request of the Director of Conservation

Upon motion made and duly seconded it was VOTED to approve Article 50 as printed in the Warrant.

VOTE: A simple majority vote required for passage, the Moderator declared the Motion PASSED by a Majority vote.

Board of Selectmen Report: Approval
Conservation Commission Report: Approval

ARTICLE 51. Redundant Fiber

To see if the Town will vote to raise by taxation, borrowing, or transfer from available funds or by any combination thereof and appropriate the sum of \$300,000 for the purpose of purchasing services and materials related to completing the Redundant Fiber project, including any other costs incidental and related thereto, or to take any other action related thereto.

On request of the Chief Information Officer

Upon motion made and duly seconded it was VOTED to transfer the sum of \$300,000 from the PEG Access and Cable Related Fund and appropriate the sum of \$300,000 for the purpose of purchasing services and materials related to completing the Redundant Fiber project, including any other costs incidental and related thereto.

VOTE: A simple majority vote required for passage, the Moderator declared the Motion PASSED by a Majority vote.

Finance Committee Report: Approval
Board of Selectmen Report: Approval

ARTICLE 52. Selectmen and School Committee Room Upgrades

To see if the Town will vote to raise by taxation, borrowing, or transfer from available funds or by any combination thereof and appropriate the sum of \$50,000 for the purpose of purchasing services and materials related to completing Selectmen and School Committee Room upgrades, including any other costs incidental and related thereto, or to take any other action related thereto.

On request of the Chief Information Officer

Upon motion made and duly seconded it was VOTED to transfer from the sum of \$50,000 from the PEG Access and Cable Related Fund and appropriate the sum of \$50,000 for the purpose of purchasing services and materials related to completing Selectmen and School Committee Room upgrades, including any other costs incidental and related thereto.

VOTE: A simple majority vote required for passage, the Moderator declared the Motion PASSED by a Majority vote.

Finance Committee Report: Approval
Board of Selectmen Report: Approval

School Committee Report: Approval

ARTICLE 53. Ballardvale Fire Station Design

To see if the Town will vote to raise by taxation, borrowing, or transfer from available funds or by any combination thereof and appropriate the sum of \$300,000 for the purpose of purchasing professional services related to the design of the Ballardvale Fire Station, including any other costs incidental and related thereto, or to take any other action related thereto.

On request of the Town Manager

Upon motion made and duly seconded it was VOTED to appropriate the sum of \$300,000 from Free Cash for the purpose of purchasing professional services related to the design of the Ballardvale Fire Station, including any other costs incidental and related thereto.

VOTE: A simple majority vote required for passage, the Moderator conducted a standing count and declared the Motion PASSED by a Majority vote of 458 YES to 407 NO.

Finance Committee Report: Approval

Board of Selectmen Report: Approval

ARTICLE 54. Wood Hill High Plain Accessibility Project

To see if the Town will vote to raise by taxation, borrowing, or transfer from available funds or by any combination thereof and appropriate the sum of \$200,000 for the purpose of purchasing services and materials related to completing accessibility improvements at Wood Hill High Plain, including any other costs incidental and related thereto, or to take any other action related thereto.

On request of the Town Manager

Upon motion made and duly seconded it was VOTED to appropriate the sum of \$200,000 from Free Cash for the purpose of purchasing services and materials related to completing accessibility improvements at Wood Hill High Plain, including any other costs incidental and related thereto.

VOTE: A simple majority vote required for passage, the Moderator declared the Motion PASSED by a Majority vote.

Finance Committee Report: Approval

Board of Selectmen Report: Approval

School Committee Report: Approval

ARTICLE 55. Preserving the History of Andover

To see if the Town will vote to raise by taxation or transfer from available funds and appropriate the sum of \$50,000 for the purpose of preserving the history of Andover and providing historic education programming and further to authorize the Town Manager to enter into an agreement or

agreements for the same with the Andover Historical Society, or take any other action related thereto.

On petition of Douglas Mitchell and others

Upon motion made and duly seconded it was VOTED to withdraw Article 55 from the Warrant.

VOTE: A simple majority vote required for passage, the Moderator declared the Motion PASSED by a Majority vote.

ARTICLE 56. Create ID3 Zoning District

To see if the Town will amend Article VIII, Section 2.1 of the Zoning Bylaw by adding at the end of Section 2.1, ID3 Industrial Mixed-Use District and to further amend the bylaw as follows:

Amend Section 9.0 ADMINISTRATION AND PROCEDURES by adding the following:

"9.4.11 Special Permit in the ID3 District

In addition to the criteria contained in Section 9.4.2, 9.4.8 and 9.4.10 of this bylaw the Planning Board may issue a special permit in the ID3 District to allow multiple dwellings (See Appendix A, Table 1) in addition to the allowed uses within the ID2 District only after consideration of the additional special permit criteria outlined below:

- a. The proposed development shall compliment the downtown by collaborating event programming and by providing connectivity between the development and the downtown.
- b. The proposed development shall propose a mix of residential uses that serve the needs of the Town while considering impacts to town services and the schools.
- c. The proposed development shall incorporate areas of recreational space and promote a family friendly environment by providing pedestrian connections throughout the development."

Amend Section 5.0 GENERAL REGULATIONS by revising the language at the end of Section 5.1.9 Special Permit to Reduce Number of Parking Spaces: "In the ID2 and ID3 Districts, the number of parking spaces required by Appendix A, Table 3 may be reduced upon the grant of a special permit by the Planning Board upon finding the special circumstances, such as shared or remote parking opportunities as defined in Section 5.1.12, render a lesser number of spaces adequate for all parking needs."

Amend Section 5.2.14 by replacing:

"5.2.14 Signs in Industrial D (ID) and Industrial 2 (ID2) Districts." with the following:

"5.2.14 Signs in Industrial D (ID), Industrial 2 (ID2), and Industrial Mixed-Use (ID3) Districts."

Amend Appendix A, Table 1 Section 3.1.3 Table of Use Regulations by adding into the Industrial Districts Section a fifth column entitled "ID3", identical in composition to the fourth column entitled "ID2" except that in Subsection A. Residential Uses, the following uses shall require a

special permit from the Planning Board which shall be signified by the use of the designation (“PB”) in the ID3 column as follows:

	Industrial Districts
	ID3
A. Residential Uses	
4. Multiple Dwellings	PB
b. Multiple-dwelling (Apartment Building) (See Section 7.6.3)	PB
c. Planned development, multifamily or mixed-use (See Section 7.2)	PB
e. New multifamily dwelling construction Attached Cluster	PB

Amend Appendix A Table 2 Section 4.1.2 – Table of Dimensional Requirements by adding to the end of the Table a row for the Industrial Mixed-Use District (ID3):

District	Minimum Lot Dimensions (e)		Minimum Yard Depth (f)			Maximum Height (g)		Maximum Coverage
	Area (SF)	Frontage (ft)	Front (ft)	Side (ft)	Rear (ft)	Ft	Stories	Percent
Industrial Mixed-Use (ID3)	----	50	50	40	40	50	4	30(b)

And further that non-substantive changes to the number of this bylaw be permitted in order that it be in compliance with the numbering format of the Andover Code of Bylaws, or take any other action related thereto.

On petition of Wendy Donohue and others

Upon motion made and duly seconded it was VOTED to Withdraw Article 56 from the Warrant.

VOTE: A simple majority vote required for passage, the Moderator declared the Motion PASSED by a Majority vote.

ARTICLE 57. Establish a New ID3 Industrial – Mixed Use District with Associated Revisions

To see if the Town will amend the Zoning By-law by making the following changes necessary to establish a new ID3 Industrial – Mixed Use district with associated revisions:

Item 1. Amend Article VIII, Section 2.1 of the Zoning Bylaw by adding at the end of the Section 2.1 the words

“ID3 - Industrial Mixed-Use District.”

Item 2. Amend Appendix A, Table 1, Section 3.1.3 Table of Use Regulations by adding into the Industrial Districts Section a fifth column entitled "ID3", identical in composition to the fourth column entitled "ID2" except that in Subsection A. Residential Uses, a “Planned Development, multifamily or mixed use (See Section 7.2)” shall require a special permit from the Planning Board which shall be signified by the designation ("PB") in the ID3 column.

Item 3. Amend Appendix A, Table 2, Section 4.1.2 – Table of Dimensional Requirements by adding to the end of the Table a row for the Industrial Mixed-Use District (ID3):

District	Minimum Lot Dimensions (e)		Minimum Yard Depth (f)			Maximum Height (g)		Maximum Coverage
	Area (SF)	Frontage (ft)	Front (ft)	Side (ft)	Rear (ft)	ft	Stories	Percent
Industrial Mixed-Use (ID3)	----	50	20	20	20	50	4	40(b)

Item 4. Amend Section 5.1.9 by revising the last sentence of Section 5.1.9 so that said sentence reads: "In the ID2 and ID3 Districts, the number of parking spaces required by Appendix A, Table 3 may be reduced upon the grant of a special permit by the Planning Board upon finding that special circumstances, such as shared or remote parking opportunities as defined in Section 5.1.12, render a lesser number of spaces adequate for all parking needs."

Item 5. Amend Section 5.2.14 by deleting the caption and substituting the following therefor:

“5.2.14 Signs in Industrial D (ID), Industrial 2 (ID2), and Industrial Mixed-Use (ID3) Districts.”

Item 6. Amend 7.2 Planned Development by replacing all instances of:

“Mixed Use District” with the following:

“Mixed Use District and Industrial Mixed-Use District”

Item 7. Amend 7.2.4 Affordability by adding at the end of Section 7.2.4 “Applications seeking a Planned Development Special Permit within the Industrial Mixed-Use District may be exempt from this provision or subject to the provisions of Section 8.7.4.2 at the discretion of the Planning Board.”

Item 8. Amend Section 9.0 ADMINISTRATION AND PROCEDURES by adding the following:

"9.4.11 Special Permit in the ID3 District

In addition to the criteria contained in Section 9.4.2, 9.4.8, and 9.4.10 of this bylaw, the Planning Board may issue a special permit in the ID3 District to allow multiple dwellings (See Appendix A, Table 1) in addition to the allowed uses within the ID2 District only after consideration of the additional special permit criteria outlined below:

- a. The proposed development shall complement the downtown by collaborating event programming and by providing transportation connectivity between the development and the downtown in the form of a shuttle, trolley, or other means of public transit.
- b. The proposed development shall propose a mix of residential uses that serve the needs of the Town while considering impacts to town services and the schools.
- c. The proposed development shall incorporate areas of recreational space and promote a family friendly environment by providing pedestrian connections throughout the development.
- d. The proposed development shall provide a ratio of 2 square feet of business and commercial uses for every 1 square foot of residential uses.
- e. A minimum of 25% of all proposed residential units shall be age restricted. All age restricted dwellings within the Industrial Mixed Use District shall require at

least one resident to have attained the age of 55 and no resident shall be under the age of 18.

- f. All non-age restricted dwellings shall be studio or 1-bedroom units and shall not exceed 975 square feet.”

And further that non-substantive changes to the number of this bylaw be permitted in order that it be in compliance with the numbering format of the Andover Code of Bylaws, or take any other action related thereto.

On petition of Wendy Donohue and others

It was moved and duly seconded to approve Article 57 as printed in the Warrant (the Main Motion).

Upon motion made and duly seconded it was VOTED to amend the Main Motion as follows:

“Amend Item 8 in the Article to include the following at the end of Section 9.4.11 the following:

- g. No single Retail Sales Establishment as described in *Appendix A Table 1 Section 3.1.3. Table of Uses Regulations C. Business and Commercial Use*, shall exceed 25,000 SF of gross floor area in the ID3 District. A single establishment shall be defined as having independent access, egress and exit ways as required by State Building Code.”

It was moved and duly seconded “to refer Article 57 to a 7 person committee to be appointed by the Town Manager, consisting of 1 member each of ZBA, Planning, Finance and Selectmen and 1 from each of the neighborhood opposition group and 1 from the downtown Business Association.” The motion was ruled out of order by the Moderator.

Upon motion made and duly seconded it was VOTED to further amend the Main Motion as previously amended to “Delete the paragraph concerning ‘Item 7’ in its entirety.”

Upon motion made and duly seconded it was VOTED to Withdraw Article 57 from the Warrant.

VOTE: A simple majority vote required for passage, the Moderator declared the Motion to Withdraw PASSED by a Majority vote.

ARTICLE 58. Amend Zoning Map ID3 – Dascomb Road

To see if the Town will amend the Town of Andover Zoning Map to establish an ID3 District as shown on a plan titled, “Proposed Zoning District ID3 Dascomb Road”, dated January 27, 2017, which is on file in the Office of the Town Clerk and which is hereby made part of the Town Zoning Map and to rezone said area from ID2 to ID3.

And further that non-substantive changes to the numbering of this bylaw be permitted in order that it be in compliance with the numbering format of the Andover Code of ByLaws, or take any other action related thereto.

On petition of Wendy Donohue and others

Upon motion made and duly seconded it was VOTED to Withdraw Article 58 from the Warrant.

VOTE: A simple majority vote required for passage, the Moderator declared the Motion PASSED by a Majority vote.

At 10:02PM on Motion of Town Counsel Thomas J. Urbelis made and duly seconded, it was VOTED by a Majority vote to adjourn the meeting to May 8, 2017 at the same hour and place.

ANNUAL TOWN MEETING – THIRD SESSION – May 8, 2017

The check lists were used at the entrance and Five Hundred and Fifteen (515) voters admitted to the meeting on the second night of the meeting.

Sheila M. Doherty, Moderator, called the meeting to order at 7:00 P.M.

Upon motion made and duly seconded it was VOTED to admit non-voters to the meeting, some of whom may be speaking. Thirty Two (32) non-voters were admitted during the third night of the meeting.

Upon motion made and duly seconded, it was VOTED by majority consent to dispense with the reading of the Warrant and return of service of the Constable and to refer to the Warrant Articles by number and subject matter.

The Moderator asked that all cell phones should be silenced so as not to disturb the meeting.

The Moderator announced the voting sections of the hall.

The Moderator introduced the stage participants to meeting members.

The Moderator introduced Atty. Christopher Vrontas as the Town Meeting “Ombudsman,” and reminded meeting members that he would help them with questions on Town Meeting procedures and amendments to articles.

The Moderator explained the use of the Pro and Con microphones during the meeting

The Moderator outlined the Rules and Procedures of Town Meeting to the Members and reminded the members of the Meeting of the time limits voted on presenters and speakers on the first day of the Meeting

The Moderator then took up the Warrant.

ARTICLE 59. LED Street Light Purchase

To see if the Town will vote as follows:

- (i) to raise by taxation, borrow (including by lease-purchase financing), or transfer from available funds, or by any combination thereof, and to appropriate a sum of money for the purchase and installation of LED streetlights and related equipment, including all incidental and related costs and expenses;
- (ii) to authorize the Board of Selectmen to enter into a lease-purchase financing or similar agreement for such purpose with a term of three or more years; and, to meet such an appropriation;
- (iii) to authorize the Treasurer, with the approval of the Board of Selectmen, to borrow under and pursuant to Chapter 44, Sections 3B, 14 or 21C, of Massachusetts General Laws, or any other enabling authority, and, as applicable, to issue bonds or notes of the Town therefor, or take any other action related thereto.

On request of the Director of Municipal Services

Upon motion made and duly seconded it was VOTED to approve Article 59 as printed in the Warrant.

Vote: A 2/3 vote being required for passage, the Moderator declared the Motion PASSED by more than a 2/3 vote.

Finance Committee Report: Approval

Board of Selectmen Report: Approval

ARTICLE 60. Street Acceptance and Taking of Christian Way

To see if the Town will vote to accept and name Christian Way as a public way and authorize the Board of Selectmen to acquire by eminent domain, gift, purchase or otherwise any fee, easement or other interest in the following described roadway and easements related thereto, and to award no damages for said taking or payment for said acquisition:

1. The street known as Christian Way, as constructed and as shown on a plan entitled “Map 229, Lot 5, Merrimack Estates, River Road, Andover – Tewksbury, MA, Scale 1” = 200’ by Cuoco & Cormier, dated September 4, 2007, rev. June 11, 2008,” and on file in the Office of the Town Clerk, and also shown on plan entitled “Street Acceptance Plan Christian Way, Andover, Mass.; drawn for Town of Andover: scale 1” = 40’ date February 18, 2015, rev. June 12, 2015; by Merrimack Engineering Services,” a copy of which is on file with the Office of the Town Clerk;
2. A Water Utility and Access Easement under, over, across and through the area shown as Proposed Utility Easement 3,531 S.F. on Lot 21 shown on Land Court Plan 14506E;
3. The following Drainage and Access Easements:

A non-exclusive Drainage Easement over Lot 25 shown on Land Court Plan No. 14506E, Lot 28 on Land Court Plan No. 14506F (17,399 +/- sq. ft. – Not a Building Lot) and Lot 30 (area = 12,676 +/- S.F.) on Land Court Plan No. 14506G, and the

area shown as Proposed Utility Easement 3,531 S.F. on Lot 21 shown on Land Court Plan No. 14506E;

A non-exclusive perpetual Access Easement over the area shown as “Proposed 20’ Utility Easement 3,874 S.F. 0.09 AC on Lot 22 on Land Court Plan No. 14506E to pass and repass over said area on foot or by vehicle for the purposes of accessing the drainage facilities located in the Drainage Easement described above;

A Water Utility Easement over a portion of Land Court Lot 27 shown as “Proposed Water Easement “W1” on that certain Plan of Land on file with the Planning Division of the Town and also recorded with the Essex County North District Registry of Deeds as Plan R-76, entitled “Water Main Relocation Easement Plan,” Christian Way, Andover, Mass., prepared for Wiled Realty Trust by Whitman & Bingham Associates, LLC, dated September 29, 2010;

The right and easement to repair, replace, maintain and operate a drainage easement over a portion of said Land Court Lot 27 as shown on the above-referenced Water Main Relocation Easement Plan as “Drainage Easement L.C. Plan 14506 I”;

Proposed Water Easement W 2 over Lot 28 as shown on said Plan R-76; and

Water line traversing Parcel 25, and Lots 21 and 22, to and through “Proposed Christian Way” as shown on said Plan R-76.

or take any other action related thereto.

On request of the Director of Municipal Services

Upon motion made and duly seconded it was VOTED to approve Article 60, the Street Acceptance of Christian Way and to authorize the Board of Selectmen to acquire by eminent domain, gift, purchase or otherwise any fee, drainage and access easements or other interest in this roadway as fully described in this warrant article, subject to satisfactory receipt by Board of Selectmen executed Release and Consent to Taking by all ten homeowners AND all mortgage holders of Christian Way homes.

Vote: A 2/3 vote being required for passage, the Moderator declared the Motion PASSED by more than a 2/3 vote.

Board of Selectmen Report: Approval
Planning Board Report: Approval

ARTICLE 61. Street Acceptance and Taking of Charles Circle

To see if the Town will vote to accept and name Charles Circle as a public way and authorize the Board of Selectmen to acquire by eminent domain, gift, purchase or otherwise any fee, easement or other interest in the following described roadway and easements related thereto, and to award no damages for said taking or payment for said acquisition:

1. The street known as Charles Circle, as constructed and as shown on a plan entitled, “Subdivision Plan of Land in Andover, Mass. entitled Charles Circle, Scale 1” = 40’ dated August 1, 2003, revised July 19, 2004, and recorded at the Essex North District Registry of Deeds as Plan No. 15020, and on file in the Office of the Town Clerk, and also shown on plan entitled “Street Acceptance Plan Charles Circle, Andover, Mass., Prepared for Town of Andover, Date: December 9, 2015, Scale 1” = 40’, Andover Consultants, Inc., Methuen, Mass.,” a copy of which is on file with the Office of the Town Clerk.
2. The easement shown on Lot 2 on said Subdivision Plan and on said Street Acceptance Plan as “Proposed 25’ Wide Watermain Easement.”

or take any other action related thereto.

On request of the Board of Selectmen

Upon motion made and duly seconded it was VOTED to approve Article 61 as printed in the Warrant.

Vote: A 2/3 vote being required for passage, the Moderator declared the Motion PASSED by more than a 2/3 vote.

Board of Selectmen Report: Approval

Planning Board Report: Approval

ARTICLE 62. Street Acceptance of Gregory Circle

To see if the Town will vote to accept and name Gregory Circle as a public way and to acquire the fee or other interest in such roadway and any related easements and open space as shown on a plan entitled “Property Line Plan ‘Gregory Circle’ Andover, Mass.” Date: October 13, 2003, revised through 12-15-03, Scale: 1”=40’, Owner & Applicant: Fieldstone Meadows Development Corp., Prepared By: Andover Consultants, Inc., “which plan is recorded with the Essex North District Registry of Deeds as Plan Number 15228, and “Plan of Land in Andover, Mass.” Prepared for: Fieldstone Meadows Development Corp. Date: September 7, 2011, Scale: 1”=40’ Prepared By: Andover Consultants, Inc., which plan is recorded with the Essex North District Registry of Deeds as Plan Number 16545 and on Street Acceptance Plan entitled “Street Acceptance Plan, Gregory Circle, Andover, Mass., Prepared for Fieldstone Meadows Development Corp., Date: October 31, 2013, Scale 1”=40’” Prepared by Andover Consultants, Inc. which plan is on file with the Office of the Town Clerk, or take any other action related thereto.

On request of the Board of Selectmen

Upon motion made and duly seconded it was VOTED to approve Article 62 as printed in the Warrant.

VOTE: A simple majority vote required for passage, the Moderator declared the Motion PASSED by a Majority vote.

Board of Selectmen Report: Approval
Planning Board Report: Approval

ARTICLE 63. Water Treatment Plant Maintenance

To see if the Town will vote to appropriate the sum of \$300,000 in the Water Enterprise Fund for the purpose of paying various maintenance costs related to the water distribution system and the Water Treatment Plant, including any other costs incidental and related thereto, or take any other action related thereto.

On request of the Director of Municipal Services

Upon motion made and duly seconded it was VOTED to approve Article 63 as printed in the Warrant.

VOTE: A simple majority vote required for passage, the Moderator declared the Motion PASSED by a Majority vote.

Finance Committee Report: Approval
Board of Selectmen Report: Approval

ARTICLE 64. Amend Section 7.4.3.10 of the Zoning Bylaw

To see if the Town will vote to amend Section 7.4.3.10 Open Space of the Town's Zoning Bylaw as follows: In the last sentence after "conservation restriction" add: "as approved by Town Counsel and the Executive Secretary of Energy and Environmental Affairs pursuant to MGL Chapter 184 Section 32" so that the sentence will now state:

"A permanent conservation restriction as approved by Town Counsel and the Executive Secretary of Energy and Environmental Affairs pursuant to Massachusetts General Laws Chapter 184 Section 32 shall be recorded for the common open space area and shall include restrictions that the land be retained in perpetuity for conservation and/or passive recreation."

On request of the Director of Planning

It was moved and duly seconded to approve Article 64 as printed in the Warrant.

A friendly amendment was accepted to strike the word "Executive" from the motion where it appears before the words "Secretary of Energy and Environmental Affairs."

It was VOTED to approve the Main Motion as amended.

Vote: A 2/3 vote being required for passage, the Moderator declared the Main Motion as amended PASSED by more than a 2/3 vote.

Board of Selectmen Report: Approval

Planning Board Report: Approval
Conservation Commission Report: Approval

ARTICLE 65. Amend Section 8.8.5.7 of the Zoning Bylaw

To see if the Town will vote to amend Section 8.8.5.7 Protected Open Space of the Town’s Zoning Bylaw as follows: In the second sentence of the second paragraph, after “as approved by Town Counsel” add: “and approved by the Executive Secretary of Energy and Environmental Affairs pursuant to Massachusetts General Laws Chapter 184 Section 32” so that the sentence will now state:

“In any case where such land is not conveyed to the Town a restriction enforceable by the Town of Andover as approved by Town Counsel and approved by the Executive Secretary of Energy and Environmental Affairs pursuant to Massachusetts General Laws Chapter 184 Section 32 shall be recorded by the applicant prior to the issuance of a building permit, providing that such land shall be kept in an open or natural state in perpetuity and not be built upon or developed for accessory uses such as parking or roadway.”

On request of the Director of Planning

It was moved and duly seconded to approve Article 65 as printed in the Warrant.

A friendly amendment was accepted to strike the word “Executive” from the motion where it appears before the words “Secretary of Energy and Environmental Affairs.”

It was VOTED to approve the Main Motion as amended.

Vote: A 2/3 vote being required for passage, the Moderator declared the Main Motion as amended PASSED by more than a 2/3 vote.

Board of Selectmen Report: Approval
Planning Board Report: Approval
Conservation Commission Report: Approval

ARTICLE 66. Amend Section 8.8.5.8.h of the Zoning Bylaw

To see if the Town will vote to amend the last sentence of Section 8.8.5.8.h of the Zoning Bylaw by inserting “including an affordability restriction executed by the Commonwealth’s Director of Housing and Community Development pursuant to General Laws Chapter 184, Section 32” after “affordability” so that the sentence will now state:

“No clearance certificate shall be issued for any units until (a) all documents necessary to ensure compliance with this subsection including, without limitation, the documents referred to in this Section regarding affordability, including an affordability restriction executed by the Commonwealth’s Director of Housing and Community Development pursuant to General Laws Chapter 184, Section 32, have been executed and recorded at the Registry of Deeds; and (b) any required cash or other contribution has been made to the Town or its designee.”

On request of the Director of Planning

It was moved and duly seconded to approve Article 66 as printed in the Warrant.

A friendly amendment was accepted to amend “Director of Housing and Community Development” to “Secretary of Housing and Community Development.”

It was VOTED to approve the Main Motion as amended.

Vote: A 2/3 vote being required for passage, the Moderator declared the Main Motion as amended PASSED by more than a 2/3 vote.

Board of Selectmen Report: Approval

Planning Board Report: Approval

ARTICLE 67. Add New Section 4.1.4.3.h to the Zoning Bylaw

To see if the Town will vote to amend the Zoning Bylaws by adding a new Section 4.1.4.3.h as follows:

h. Multiple Buildings: In the IA, ID and ID2 Districts more than one building may be erected on a single lot.

On request of the Economic Development Council

Upon motion made and duly seconded it was VOTED to approve Article 67 as printed in the Warrant.

Vote: A 2/3 vote being required for passage, the Moderator declared the Motion PASSED by more than a 2/3 vote.

Board of Selectmen Report: Approval

Planning Board Report: Approval

Economic Development Council Report: Approval

ARTICLE 68. Amend ID2 Zoning District – Residential Use

To amend the ID2 zone to allow, with the granting of a special permit for same from the Planning Board, and in accordance with the density and regulations for same adopted by the Planning Board, residential use in unison with commercial use for a mixed use development.

On petition of Stephen Stapinski and others

Upon motion made and duly seconded it was VOTED to Withdraw Article 68 from the Warrant.

VOTE: A simple majority vote required for passage, the Moderator declared the Motion PASSED by a Majority vote.

ARTICLE 69. Amend ID2 Zoning District – Residential Use

To see if the Town will vote to amend the Andover Zoning Bylaw, Article VIII to:

To amend the Andover Zoning Bylaw Section 9.4.10 (Special Permit in the ID2 District) by adding in the first paragraph after the words: "Commercial Recreation Establishment" the words "Mixed Use" and to add after section 9.4.10.d the following new paragraph (sequentially):

"In the case of Mixed Use Development, no more than three square feet of net residential area shall be permitted for every one square foot of net commercial area provided, no residential unit shall be constructed that is greater than 1100 square feet net floor area in size, be greater than 2 bedrooms in size, and no more than 25% of the residential units shall be 2 bedrooms in size. The Planning Board as part of the evaluation of traffic impacts may grant a special permit to reduce the number of required residential parking spaces if it can be shown that residential parking will occur off peak from the parking for the commercial uses being proposed."

And to further amend Andover Bylaw Appendix A, Table 1 Section 3.1.3 – Table of Use Regulations, section 3.1.3.A.4.c by adding after the words "see Section 7.2" the words "and Section 9.4.10" and replacing the "N" in the ID2 column with "PB."

On petition of Stephen Stapinski and others

Upon motion made and duly seconded it was VOTED to Withdraw Article 69 from the Warrant.

VOTE: A simple majority vote required for passage, the Moderator declared the Motion PASSED by a Majority vote.

ARTICLE 70. Amend ID2 Zoning District – Restaurant Drive Thru

To amend the ID2 zone to allow, with the granting of a special permit for same from the Planning Board, and in accordance with regulations for same adopted by the Planning Board, a drive up window for restaurants.

On petition of Stephen Stapinski and others

Upon motion made and duly seconded it was VOTED to Withdraw Article 70 from the Warrant.

VOTE: A simple majority vote required for passage, the Moderator declared the Motion PASSED by a Majority vote.

ARTICLE 71. Amend ID2 Zoning District – Restaurant Drive Thru

To see if the Town will vote to amend the Andover Zoning Bylaw, Article VIII to:

Amend the Andover Zoning Bylaw Section 10.1, Definitions to add the following definition after "Removal":

"Restaurant, Coffee Shop. A restaurant whose principal product of sale, for consumption and off premises, is coffee and other related beverages with breakfast pastries and sandwiches being the accessory, not principal, sale product. The building cannot exceed 1,400 square feet in size and may not have more than 20% of all building facades

constructed of glass windows or doors and the building may have a Drive Thru Window.”

And further amend the Andover Zoning Bylaw Section 9.4.10 (Special Permit in the ID2 District) by adding in the first paragraph after the words: “Restaurant (fast food)” the words “Restaurant, Coffee Shop” and to add a new section sequentially after section 9.4.10.d as follows:

“In the case of a Restaurant, Coffee Shop the building design and the drive thru design lane shall be subject to the Design Review Requirements of this by law and subject to the review and approval by the Planning Board”

And to further amend Andover Bylaw Appendix A, Table 1 Section 3.1.3 – Table of Use Regulations, section 3.1.3.C.12 “Restaurants” by adding after section 3.1.3.C.12.c a new section 3.1.3.C.12.d.

“3.1.3.C.12.d Restaurant, Coffee Shop” and by inserting ‘N’ in columns SRA, SRB, SRC, APT, LS, OP, GB, MU IG, IA, ID and inserting “PB” in column ID2.”

And further amend Andover Zoning Bylaw Appendix A, Table 3 Section 5.1.4-Table of Off-Street Parking Requirements by adding in Section 5.1.4.C.12 “Restaurants,” a new section c:

“5.1.4.C.12.c Restaurant, Coffee Shop: Required Parking Spaces: “One parking space for each two seats, plus 1.5 parking spaces for each 2 employees.”

And to take any other action thereto.

On petition of Stephen Stapinski and others

It was moved and duly seconded to approve Article 71 as printed in the Warrant. The motion FAILED.

Vote: A 2/3 vote being required for passage, the Moderator declared the Motion FAILED.

Board of Selectmen Report: Approval

Planning Board Report: Approval

ARTICLE 72. Marijuana Moratorium Bylaw – Amend Zoning

To see if the Town will vote to amend the Town of Andover Zoning Bylaw by adding a new Section 8.10: TEMPORARY MORATORIUM ON MARIJUANA ESTABLISHMENTS, MARIJUANA RETAILERS AND OTHER SALE OR DISTRIBUTION OF MARIJUANA AND MARIJUANA PRODUCTS WHICH ARE NOT INCLUDED IN THE DEFINITION OF MEDICAL MARIJUANA TREATMENT CENTERS, as follows:

Section 8.10.1. PURPOSE

By vote at the State election on November 8, 2016, the voters of the Commonwealth approved a law entitled the Regulation and Taxation of Marijuana Act (the “Act”),

regulating the control and production and distribution of marijuana under a system of licenses and regulations. Currently under the Zoning Bylaw, a Marijuana Retailer or Establishment is not a permitted use in the Town and any regulations promulgated by the Cannabis Control Commission under the Act are expected to provide guidance to the Town in regulating marijuana sales and distribution. The regulation of marijuana raises novel and complex legal, planning, and public safety issues and the Town needs time to study and consider the regulation of Marijuana Retail or Distribution centers and Marijuana Establishments and address such novel and complex issues, as well as to address the potential impact of the State regulations on local zoning and to undertake a planning process to consider amending the Zoning Bylaw regarding regulation of Marijuana Retail sales and distribution and other uses related to the regulation of marijuana. The Town intends to adopt a temporary moratorium on the use of land and structures in the Town for Marijuana Retail and Distribution so as to allow the Town sufficient time to engage in a planning process to address the effects of such structures and uses in the Town and to enact bylaws in a manner consistent with sound land use planning goals and objections.

Section 8.10.2. DEFINITIONS

“Marijuana,” “Marijuana Establishment,” “Marijuana Product,” and “Marijuana Retailer” shall have the meaning as set forth in the Act.

Section 8.10.3. TEMPORARY MORATORIUM

For the reasons set forth above and notwithstanding any other provision of the Zoning Bylaw to the contrary, the Town hereby adopts a temporary moratorium on the use of land or structures for a “Marijuana Establishment” and “Marijuana Retailer” which are not included in the definitions for Medical Marijuana Treatment Center or Registered Marijuana Dispensary. The moratorium shall be in effect through December 1, 2018. During the moratorium period, the Town shall undertake a planning process to address the potential impacts of marijuana in Town, consider the Cannabis Control Commission regulations regarding “Marijuana,” “Marijuana Establishment,” “Marijuana Product,” and “Marijuana Retailer” and related uses, and shall consider adopting new Zoning Bylaws to address the impact and operation of Marijuana Establishments and Marijuana Retailers and related uses.

8.10.3.1. INTERIM RESTRICTION

The use of land or structures for a “Marijuana Establishment” or “Marijuana Retailer” which are not included in the definition of Medical Marijuana Treatment Center or Registered Marijuana Dispensary shall not be permitted in any zoning district in the Town of Andover so long as this Section 8.10 is effective, as set forth in Section 8.10.4 below. Use variances shall be strictly prohibited.

Section 8.10.4. EXPIRATION

The Moratorium shall be in effect through December 1, 2018 so that the Town of Andover can enact superseding zoning regulations that set forth requirements applicable to marijuana uses.

On request of the Director of Planning

Upon motion made and duly seconded it was VOTED to approve Article 72 as printed in the Warrant.

Vote: A 2/3 vote being required for passage, the Moderator declared the Motion PASSED by more than a 2/3 vote.

Board of Selectmen Report: Approval
Planning Board Report: Approval

ARTICLE 73. Amend Article VIII of the Zoning Bylaw

To see if the Town will amend Article VIII of the Zoning Bylaw in the following ways:

1.) To see if the Town will amend Article VIII, Section 7.3.8, replace the term “Design Advisory Group” with the term “Design Review Board” and shall read as follows “7.3.8. Board Review. Before acting upon the application, the Planning Board shall submit it to the following boards and agencies which may review it jointly or separately: the Board of Health, the Conservation Commission, the Department of Public Works, the Design Review Board and other boards or agencies the Planning Board may deem appropriate. Any such agency to which applications are referred for review shall submit such recommendations as it deems appropriate to the Planning Board. Failure to make recommendations within 20 days of receipt shall be deemed lack of comment or opposition.”

2.) To see if the Town will amend Article VIII, 7.4 ELDERLY HOUSING, Section 7.4.2. Applicability. The Planning Board may grant a special permit for elderly housing as described in Section 7.4. by inserting in 7.4.2. Applicability “2. Before acting on the application, the Planning Board shall submit it to the Design Review Board, which shall submit such recommendations as it deems appropriate to the Planning Board. Failure to make recommendations within 30 days of receipt shall be deemed lack of comment or opposition. For DRB review of elderly housing in General Business and Mixed Use districts, see also Sections 9.6.2 and 9.6.3.”

3.) To see if the Town will amend Article VIII, by replacing “9.4.8. Major Non-Residential Projects. For any Major Non-Residential Project as defined in Section 10.0:

- a. the provisions of subsections 9.5.3 and 9.5.4.1 and 2 shall apply;
- b. the Planning Board may require the applicant to submit more information about the proposed development within the purposes and guidelines of Section 9.5., or based on the comments of the reviewing boards and agencies. Additional information shall be submitted to the Planning Board within 10 days of written request by the Board.
- c. in reviewing the application, the Planning Board shall, as a minimum, consider staff comments and the items in subsections 9.5.4.3.a through k.
- d. the special permit criteria of subsection 9.4 shall be met.

with the following “9.4.8. Major Non-Residential Projects. For any Major Non-Residential Project as defined in Section 10.0:

- a. the provisions of subsections 9.5.3 and 9.5.4.1 and 2 shall apply;
- b. the Planning Board may require the applicant to submit more information about the proposed development within the purposes and guidelines of Section 9.5., or based

on the comments of the reviewing boards and agencies. Additional information shall be submitted to the Planning Board within 10 days of written request by the Board.

- c. For projects in LS, OP, and IG districts, the Planning Board may at its discretion require the applicant to submit to the Design Review Board, pursuant to Section 9.6.3. of the Zoning Bylaw, for the Design Review Board Report. For DRB review in General Business and Mixed Use districts, see Sections 9.6.2. and 9.6.3. For DRB review in ID2 Districts, see Section 9.4.10.
- d. In reviewing the application, the Planning Board shall, as a minimum, consider staff comments and the items in subsections 9.5.4.3.a through k.
- e. the special permit criteria of subsection 9.4 shall be met.”

4.) To see if the Town will amend Article VIII, by replacing “9.6.3. Mandatory Review. Whether or not requested by the applicant, the DRB shall review all applications for building permits, special permits or variances for proposals located in areas zoned for General Business and Mixed Use if involving new construction, exterior alteration or a sign larger than four square feet, a new structure built by or for the use of the Town of Andover in any district; provided, however, that the lack of a report from the DRB shall not be sufficient reason to delay action on a proposal which otherwise could be acted upon by the Building Inspector, Special Permit Granting Authority or Board of Appeals. An extra copy of all usual submittals required for such proposals shall be provided to the DRB through the Inspector of Buildings. The DRB review shall preferably be done in consultation with the applicant and his designer. The DRB shall provide a report in writing to the applicant and as follows:

- 1. For building permits: to the Inspector of Buildings regarding any relevant changes.
- 2. For special permits: to the Special Permit Granting Authority (SPGA) as provided in Section 9.4.2.
- 3. For variances: to the Board of Appeals as provided in Section 9.2.2.2.”

with the following “9.6.3. Application Review. Whether or not requested by the applicant, the DRB shall review all applications for building permits, special permits or variances for proposals located in areas zoned for General Business and Mixed Use if involving new construction, exterior alteration or a sign larger than four square feet, a new structure built by or for the use of the Town of Andover in any district; provided, however, that the lack of a report from the DRB shall not be sufficient reason to delay action on a proposal which otherwise could be acted upon by the Building Inspector, Special Permit Granting Authority or Board of Appeals. In addition, the DRB shall review applications for outdoor dining in GB and MU districts, private property on Town sidewalks on or near Main Street, special permits for attached clusters, development projects in the Historic Mill District, and elderly housing. At the discretion of the Planning Board, the DRB shall also review applications for special permits in the ID2 district as well as major non-residential projects in LS, OP, and IG districts. An extra copy of all usual submittals required for such proposals shall be provided to the DRB through the Inspector of Buildings. The DRB review shall preferably be done in consultation with the applicant and his designer. The DRB shall provide a report in writing to the applicant and as follows:

- 1. For building permits: to the Inspector of Buildings regarding any relevant changes.
- 2. For special permits: to the Special Permit Granting Authority (SPGA) as provided in Section 9.4.2.

3. For variances: to the Board of Appeals as provided in Section 9.2.2.2.”

And further that non-substantive changes to the numbering of this bylaw be permitted in order that it be in compliance with the numbering format of the Andover Code of Bylaws, or take any other action related thereto.

On request of the Design Review Board

Upon motion made and duly seconded it was VOTED to approve Article 73 as printed in the Warrant.

Vote: A 2/3 vote being required for passage, the Moderator declared the Motion PASSED by more than a 2/3 vote.

Board of Selectmen Report: Approval

Planning Board Report: Approval

ARTICLE 74. Streamgage Station on the Shawsheen River

To see if the Town will appropriate from free cash the sum of \$75,000 for the purpose of operating and maintaining a Streamgage Station on the Shawsheen River in the vicinity of Balmoral Street and further to authorize the Town Manager to enter into an agreement for the same with the United States Geological Survey.

On petition of John Mahoney and others

Upon motion made and duly seconded it was VOTED to approve Article 74 as printed in the Warrant.

VOTE: A simple majority vote required for passage, the Moderator declared the Motion PASSED by a Majority vote.

Finance Committee Report: Disapproval

Board of Selectmen Report: Disapproval

ARTICLE 75. Resolution on Anti-Corruption Laws

Whereas, the current and increasing role of money in politics threatens the democratic ideals upon which our republic was founded; and

Whereas, the Town holds an important position in the historical development of this republic; and

Whereas, it is incumbent upon the inheritors of that history to speak out when this republic is threatened by the accelerated advance of oligarchy, as opposed to government of the people, by the people and for the people.

Now, therefore, be it resolved it is the position of the Town of Andover, Massachusetts, that, in order to ensure our elected officials represent us all, tough, new, anti-corruption laws must be passed by Congress and the Massachusetts General Court, including:

- 1) Legislation to prohibit politicians from taking campaign money from industries they regulate;
- 2) Put limits on unregulated SuperPacs and other groups;
- 3) Increase transparency for campaign funding;
- 4) Stop elected representatives and senior staff from negotiating jobs while in office and bar them from all lobbying activity for 5 years once they leave;
- 5) Empower all voters through a \$100 or more tax rebate voucher to contribute to the candidates they support;
- 6) Strengthen agencies and ethics committees to enforce the rules against politicians and special interests that break campaign finance law.

On petition of Thomas Hartwell and others

It was moved and duly seconded to approve Article 75 as printed in the Warrant.

It was moved and seconded to amend the Main Motion by striking the fourth paragraph and substitute the following:

“Now, therefore, be it resolved it is the position of the Town of Andover, Massachusetts, that, in order to ensure our elected officials represent us all, tough, new, anti-corruption laws must be passed by Congress and the Massachusetts General Court. Laws such as these would 1) Prohibit politicians from taking campaign money from industries they regulate; 2) Put limits on unregulated SuperPacs and other groups; 3) Increase transparency for campaign funding; 4) Stop elected representatives and senior staff from negotiating jobs while in office and bar them from all lobbying activity for 5 years once they leave; 5) Empower all voters through a small donor publicly funded election system; and strengthen agencies and ethics committees to enforce the rules against politicians and special interests that break campaign finance law.”

The Moderator declared the motion to amend the Main Motion passed by Majority vote.

It was VOTED to approve the Main Motion as amended.

VOTE: A simple majority vote required for passage, the Moderator declared the Main Motion as amended PASSED by a Majority vote.

Board of Selectmen Report: No Position

ARTICLE 76. Ledge Road Landfill Post Closure Use

To see if the Town will vote to prohibit the Post Closure Use of the Ledge Road landfill property to include Department of Municipal Services Public Works and/or Plant & Facilities Material Handling Operations and/or Materials/Vehicle/Equipment storage facility following completion of the Ledge Road Landfill Closure Project.

On petition of Joe Albuquerque and others

It was moved and duly seconded to approve Article 76 as printed in the Warrant.

It was moved and seconded to amend the Main Motion to read as follows:

“To prohibit any post closure use of the Ledge Road Landfill property, including but not limited to Department of Municipal Services Public Works and/or Plant and Facilities material handling operations and/or materials/vehicles/equipment storage facility following completion of the Ledge Road Landfill closure project, until after a vote and approval by a future town meeting concerning such post closure use.”

The Moderator declared the motion to amend the Main Motion passed by Majority vote.

It was VOTED to approve the Main Motion as amended.

VOTE: A simple majority vote required for passage, the Moderator declared the Main Motion as amended PASSED on a standing count of 230 YES to 165 NO.

Board of Selectmen Report: Disapproval

ARTICLE 77. Ledge Road Landfill Emissions Standards

To see if the Town will vote to require the Department of Municipal Services and all Contractors on the Ledge Road Landfill Closure Project to use construction equipment with engines manufactured to Tier 4 federal emissions standards or that have been retrofitted with the best available after-engine emission control technology, such as oxidation catalysts or diesel particulate filters.

On petition of Brad Wright and others

Upon motion made and duly seconded it was VOTED to Withdraw Article 77 from the Warrant.

VOTE: A simple majority vote required for passage, the Moderator declared the Motion PASSED by a Majority vote.

ARTICLE 78. Aggregate Electrical Load

To see if the Town will initiate the process to aggregate electrical load pursuant to Section 134 of Chapter 164 of the Massachusetts General Laws, and grant the Board of Selectmen authority to research, develop, and participate in a contract or contracts to aggregate the electricity load of the residents and businesses in the Town, independently, or in joint action with other municipalities, retaining the right of individual residents and businesses to opt out of the aggregation, or take any other action relative thereto.

On petition of Keith Saxon and others

Upon motion made and duly seconded it was VOTED to Withdraw Article 78 from the Warrant.

VOTE: A simple majority vote required for passage, the Moderator declared the Motion PASSED by a Majority vote.

ARTICLE 79. Elected Board of Water Commissioners

To see if the Town will vote to accept the provisions of Section 39A of Chapter 40 of Massachusetts General Laws to elect a Board of Water Commissioners in accordance with Section 69A of Chapter 41 of the Massachusetts General Laws at the next local election and cease having its Board of Selectmen act as such upon election of said Commissioners.

On petition of Keith Saxon and others

Upon motion made and duly seconded it was VOTED to Withdraw Article 79 from the Warrant.

VOTE: A simple majority vote required for passage, the Moderator declared the Motion PASSED by a Majority vote.

ARTICLE 80. Abandonment of Sewer Easement

To see if the Town will vote to authorize, but not require, the Board of Selectmen acting as Selectmen and as Water and Sewer Commissioners to abandon all of the Town's right, title and interest in a fifteen (15) foot wide easement for sewer purposes reserved in a deed by the Inhabitants of the Town of Andover in a conveyance to the American Woolen Company recorded at the Essex North District Registry of Deeds at Book 502, Page 516 and further shown as "Town of Andover - Sewer" on a "Plan of Land in Shawsheen Village, Andover, Mass" drawn by John Franklin, C.E. dated May 1924 and recorded at the Essex North District Registry of Deeds as Plan No. 558, but not to abandon the thirty (30) foot wide right of way which is reserved in said Deed and shown as "Right of Way" on said Plan, upon terms and conditions that the Selectmen determine are in the best interest of the Town.

On petition of Mark B. Johnson and others

Upon motion made and duly seconded it was VOTED to approve Article 80 as printed in the Warrant.

Vote: A 2/3 vote being required for passage, the Moderator declared the Motion PASSED by more than a 2/3 vote.

Board of Selectmen Report: Approval

Planning Board Report: Approval

ARTICLE 81. Town Yard Fence

To see if the Town will vote to raise by taxation, transfer from available funds, borrowing or by any combination thereof and appropriate the sum of \$4,000 for the purpose of paying the cost to construct a solid stockade fence approximately 131 feet in length to serve as a visual barrier, provide buffering and screening, and provide safety to children, between the recently expanded municipal town yard property and operation located at 15 Buxton Court and adjacent residential property located at 98 North Main Street, more specifically shown on Assessors Map 38, Lot 32 and Assessors Map 38, Lot 31 respectively, or take any other action related thereto.

On petition of Monica Morell and others

Upon motion made and duly seconded it was VOTED to Withdraw Article 81 from the Warrant.

VOTE: A simple majority vote required for passage, the Moderator declared the Motion PASSED by a Majority vote.

ARTICLE 82. Amend General Laws Article XII, Section 11 - Dogs

To see if the Town will vote to amend Article XII, Section 11 (Dogs) of the general bylaws by adding subsection (q) as follows:

- (q) Spring Grove Cemetery. Dogs are prohibited in Spring Grove Cemetery. This regulation relating to Spring Grove Cemetery shall not apply to a dog accompanying any handicapped person who, by reason of his/her handicap, is physically unable to comply with the requirements of this regulation or to any individual who utilizes a guide dog.

And further that non-substantive changes to the numbering of this bylaw be permitted in order that it be in compliance with the numbering format of the Andover Code of Bylaws, or take any other action related thereto.

On request of the Town Manager

It was moved and duly seconded to approve Article 82 as printed in the Warrant. The motion FAILED.

VOTE: A simple majority vote required for passage, the Moderator declared the Motion FAILED on a standing count of 150 YES to 254 NO.

ARTICLE 83. Amend General Laws Article XII, Section 11 - Dogs

To see if the Town will vote to amend Article XII, Section 11 (Dogs) of the general bylaws by adding subsection (q) as follows:

- (q) Spring Grove Cemetery. Dogs under restraint shall be permitted in Spring Grove Cemetery subject to the provisions of this bylaw regarding the removal and disposal of canine waste.

And further that non-substantive changes to the numbering of this bylaw be permitted in order that it be in compliance with the numbering format of the Andover Code of Bylaws, or take any other action related thereto.

On request of the Town Manager

Upon motion made and duly seconded it was VOTED to approve Article 83 as printed in the Warrant.

VOTE: A simple majority vote required for passage, the Moderator declared the

Motion PASSED by a Majority vote.

Board of Selectmen Report: Disapproval

NOTE ON ARTICLE 83: The Article as moved purported to create a new subsection (q) in Article XII, Section 11 of the Town Bylaws. Town Meeting approved the addition of new subsections (q) and (r) to Article XII, Section 11 under Article 50 at the second session of this Annual Town Meeting. Therefore, the amendment adopted under this Article 83 will be designated as subsection (s) in the Bylaw per the authority of this vote and under the authority of Article 1, Section 5 of the Town Bylaws.

On motion of Town Counsel, Thomas J. Urbelis, made and duly seconded it was voted by a Majority vote to dissolve the Annual Town Meeting at 9:57 P.M.

A true record
A T T E S T

Lawrence J. Murphy
Town Clerk

**TOWN OF ANDOVER, MASSACHUSETTS
BALANCE SHEET
JUNE 30, 2017**

	GENERAL FUND	ENTERPRISE		CAPITAL PROJECT	SPECIAL REVENUE	INTERNAL SERVICE FD	EXPENDABLE TRUST	LT DEBT	GRAND TOTAL
		WATER	SEWER						
ASSETS									
Cash and Equivalents	20,851,476.60	5,074,810.42	2,705,822.86	19,471,418.58	6,357,129.46	4,311,475.87	18,333,857.20		77,105,990.99
Property Taxes									194,459.97
Personal Property	194,459.97								1,386,322.36
Real Estate	1,386,322.36								522,408.27
Motor Vehicle Excise	522,408.27								1,898,159.73
User Fees		1,142,919.19	755,240.54						5,610,459.33
Special Assessments	6,473.92		5,603,985.41						1,966,499.09
Tax Liens	1,827,348.81	76,912.98							287,232.66
Deferred Tax	265,295.61		21,937.05						259,091.68
Tax Foreclosure	259,091.68								156,000.00
Due from Other Funds			644,188.83		235,940.73	156,000.00			1,315,712.70
Other Receivables	435,583.14								90,702,336.78
Total Cash & Receivables	25,748,460.36	6,294,642.59	9,793,411.99	19,471,418.58	6,593,070.19	4,467,475.87	18,333,857.20	-	
Other Assets									
Amounts to be Provided for:									
Long Term Debt								97,892,326.00	97,892,326.00
Total Assets	25,748,460.36	6,294,642.59	9,793,411.99	19,471,418.58	6,593,070.19	4,467,475.87	18,333,857.20	97,892,326.00	188,594,662.78
LIABILITIES AND RESERVES									
Warrants Payable	965,801.35	160,582.38	11,942.82	175,761.82	126,072.18	883,744.72			2,323,905.27
IBNR						1,927,869.00			1,927,869.00
Due to Other Funds	156,000.00								156,000.00
Withholdings	(1,395.06)								(1,395.06)
Accrued Payroll	5,289,911.07				49,456.45				5,339,367.52
Liabilities Due Depositors	592,310.54		10,022.39						602,332.93
Tailings	33,519.30								33,519.30
Reserve for Abatements	2,438,874.20								2,438,874.20
Deferred Revenue	2,449,222.57	1,219,832.17	7,087,589.13		235,940.73				10,992,584.60
Bond Anticipation Notes Payable				3,130,000.00					3,130,000.00
Bonds Payable								97,892,326.00	97,892,326.00
Total Liabilities	11,924,243.97	1,380,414.55	7,109,554.34	3,305,761.82	411,469.36	2,811,613.72	-	97,892,326.00	124,835,383.76
Fund Balances									
Unreserved	11,741,061.48	4,536,109.31	2,651,889.13	10,925,881.79	5,643,739.65	1,255,955.07	17,084,349.07		53,836,985.50
Reserved for:									
Continued Appropriations	31,936.99								31,936.99
Encumbrances	1,358,117.99	378,118.73	31,968.52	5,239,774.97	537,861.18	401,907.08			7,947,748.47
Res for Debt Service - Premium Amortization	693,099.93								693,099.93
FB Designated for Principal							1,249,508.13		1,249,508.13
Total Fund Balances	13,824,216.39	4,914,228.04	2,683,857.65	16,165,656.76	6,181,600.83	1,655,862.15	18,333,857.20	-	63,759,279.02
Total Liab. & Fund Balance	25,748,460.36	6,294,642.59	9,793,411.99	19,471,418.58	6,593,070.19	4,467,475.87	18,333,857.20	97,892,326.00	188,594,662.78
Total Assets	25,748,460.36	6,294,642.59	9,793,411.99	19,471,418.58	6,593,070.19	4,467,475.87	18,333,857.20	97,892,326.00	188,594,662.78

TOWN OF ANDOVER, MASSCHUSETTS
COMBINED STATEMENT OF REVENUES, EXPENDITURES AND CHANGES IN FUND BALANCES
ALL GOVERNMENTAL FUND TYPES AND EXPENDABLE TRUST FUNDS
FOR THE FISCAL YEAR ENDING JUNE 30, 2017

	General Fund	Water Enterprise	Sewer Enterprise	Capital Projects	Special Revenue	Internal Service	Expendable Trusts	Total
Revenues								
Motor Vehicle Excise	5,860,247.09							5,860,247.09
Meals Taxes	583,007.28							583,007.28
Hotel Motel Taxes	2,004,252.84							2,004,252.84
Penalties and Interest on Taxes and Excises	418,103.72							418,103.72
Payments in Lieu of Taxes	382,000.00							382,000.00
Fees	77,778.80							77,778.80
Charges for Services - Water	-	8,821,209.86						8,821,209.86
Charges for Services - Sewer	-		4,407,644.36					4,407,644.36
Departmental Revenue - School	364,465.20							364,465.20
Departmental Revenue - Library	419.59							419.59
Other Departmental Revenue	359,459.28							359,459.28
Utility Liens	-	115,108.37	83,839.13					198,947.50
Licenses and Permits	3,296,872.03							3,296,872.03
Special Assessments	2,859.27		1,112,005.15					1,114,864.42
Fines and Forfeits	245,974.00							245,974.00
Investment Income	106,074.79	26,274.63	19,153.49			8,368.83		159,871.74
Other								-
Intergovernmental	12,965,256.40							12,965,256.40
Real/Personal Property Taxes	132,202,844.13							132,202,844.13
Tax Titles	184,671.13							184,671.13
Other								-
Transfer from Bond Premium Stabilization	200,000.00						(200,000.00)	-
Offset								-
DCS	550,624.79							550,624.79
Elder Services	106,237.84							106,237.84
Rentals	84,092.87							84,092.87
Off Duty Admin Fee	97,195.00							97,195.00
Cemetery Internment Fees	62,524.00							62,524.00
Ambulance Fees	1,358,274.64							1,358,274.64
Bond Premium & Debt Paydown Proceeds				1,139,000.00				1,139,000.00
Trust Fund and other	-			7,233.29	18,211,187.06	24,948,325.78	887,202.48	44,053,948.61
Total Revenues	161,513,234.69	8,962,592.86	5,622,642.13	1,146,233.29	18,211,187.06	24,956,694.61	687,202.48	219,960,787.12
Expenditures								
General Government	7,735,240.41			15,580,115.53	5,988,495.28	24,198,139.70	32,867.68	53,534,858.60
Community Services	1,981,073.28							1,981,073.28
Municipal Maintenance	11,764,938.99							11,764,938.99
Public Safety	15,581,148.00							15,581,148.00
Water Enterprises	-	4,529,541.96						4,529,541.96
Sewer Enterprise	-		2,374,329.95					2,374,329.95
Library	2,597,028.03							2,597,028.03
School	76,142,739.88				11,799,936.80			87,942,676.68
Technical Schools	578,780.00							578,780.00
Insurance	1,047,615.00							1,047,615.00
Health Insurance	17,905,037.00							17,905,037.00
Debt Service	14,563,999.10							14,563,999.10
Retirement	8,598,420.00							8,598,420.00
State and County Assessments	598,991.00							598,991.00
OPEB Trust Fund Appropriation	-							-
Trust Fund	-							-
Total Expenditures	159,095,010.69	4,529,541.96	2,374,329.95	15,580,115.53	17,788,432.08	24,198,139.70	32,867.68	223,598,437.59
Other Financing Sources (Uses)								
Long Term Bond Issuance	-			6,425,000.00				6,425,000.00
Tax cash to Capital Projects	(2,540,000.00)			2,540,000.00				-
Art 4, 2016 Transfer to OPEB Trust Fund	(1,127,572.00)	(314,945.00)	(60,062.00)				1,502,579.00	-
Art 22, 2017 Spring Grove Cemetery Maintenance	-			6,000.00			(6,000.00)	-
Art 21, 2016 Transfer to Bond Stabilization Fund	-							-
Art 32, 2016 Municipal Services Facility Design	(900,000.00)			900,000.00				-
Art 37, 2016 Annual Laptop Repkaement	(119,007.00)			393,789.00	(274,782.00)			-
Art 26, 2017 Water and Sewer Vehicles	-	(100,000.00)		100,000.00				-
Art 28, 2017 Hydrant Replacement Program	-	(100,000.00)		100,000.00				-
Art 29, 2017 Enmore Streen Reconstruction	-	(50,000.00)		50,000.00				-
Art 32, 2017 Minor Sanitary Sewer Collection System	-		(50,000.00)	50,000.00				-
Art 37, 2017 Sewer L&I Reduction	-			-				-
Art 48, 2017 Parking Study Implementation	-			123,000.00	(123,000.00)			-
Art 49, 2017 Rec Park/Pomps Pond Security	-			65,000.00	(65,000.00)			-
Art 51, 2017 Redundant Fiber	-			300,000.00	(300,000.00)			-
Art 52, 2017 BOS Sch Comm Room Upgrades	-			50,000.00	(50,000.00)			-
Art 53, 2017 Ballardvale Fire Design	(300,000.00)			300,000.00				-
Art 54, 2017 Wood Hill/High Plain Accessibility	(200,000.00)			200,000.00				-
Art 74, 2017 Streamgauging System	(75,000.00)			75,000.00				-
Transfer to Health Insurance Trust Fund	-							-
Transfer to GF from Stabilization	-							-
Deposits to Unemployment Trust	(160,000.00)					160,000.00		-
Deposits to Workers Comp Trust Fund	(136,216.00)						136,216.00	-
Cable to GF	479,561.00				(479,561.00)			-
Water Enterprise Indirects	2,962,747.00	(2,962,747.00)						-
Sewer Enterprise Indirects	2,897,686.00		(2,897,686.00)					-
Wetland Filing Fees	25,000.00				(25,000.00)			-
Parking Fees	210,000.00				(210,000.00)			-
Net Other Financing Sources and Uses	1,017,199.00	(3,527,692.00)	(3,007,748.00)	11,677,789.00	(1,527,343.00)	160,000.00	1,632,795.00	6,425,000.00
Excess (Deficiency) of Revenues over (under) Expenditures and Other Financing Sources (Uses)	3,435,423.00	905,358.90	240,564.18	(2,756,093.24)	(1,104,588.02)	918,554.91	2,287,129.80	3,926,349.53
Fund Balance July 1, 2016	10,388,793.39	4,008,869.14	2,443,293.47	18,921,750.00	7,286,188.85	2,665,176.24	16,046,727.16	61,760,798.25
Fund Balance June 30, 2017	13,824,216.39	4,914,228.04	2,683,857.65	16,165,656.76	6,181,600.83	3,583,731.15	18,333,856.96	65,687,147.78

**TOWN OF ANDOVER, MASSACHUSETTS
RECAP OF GENERAL FUND - BUDGET FUND LEVEL
FISCAL YEAR ENDED JUNE 30, 2017**

	RES FOR ENCUM	APPROP (ORIGINAL)	APPROPRIATION TRANSFER	COMP FUND	RESERVE ACCOUNTS	OTHER (STM)	ATM SUPPL & OTHER	TOTAL AVAILABLE	EXPENDED	RES FOR ENCUM	TRANS TO UNRFD BL
GENERAL GOVERNMENT											
Personal Services	174,699.00	5,607,901.00	-	165,000.00	-	-	-	5,947,600.00	5,696,017.92	39,447.42	212,134.66
Other Expenses	83,795.06	2,170,854.00	-	-	-	-	-	2,254,649.06	2,013,306.47	78,528.75	162,813.84
	258,494.06	7,778,755.00	-	165,000.00	-	-	-	8,202,249.06	7,709,324.39	117,976.17	374,948.50
COMMUNITY SERVICES											
Personal Services	33,561.00	1,419,478.00	-	56,390.00	-	-	-	1,509,429.00	1,509,187.52	-	241.48
Other Expenses	4,204.55	523,570.00	-	-	-	-	-	527,774.55	459,340.26	15,141.89	53,292.40
	37,765.55	1,943,048.00	-	56,390.00	-	-	-	2,037,203.55	1,968,527.78	15,141.89	53,533.88
MUNICIPAL MAINTENANCE											
Personal Services	-	2,499,678.00	-	84,500.00	-	-	-	2,584,178.00	2,577,099.28	-	7,078.72
Other Expenses	61,401.14	1,483,825.00	-	-	-	-	-	1,545,226.14	1,246,271.32	87,365.77	211,589.05
	61,401.14	3,983,503.00	-	84,500.00	-	-	-	4,129,404.14	3,823,370.60	87,365.77	218,667.77
PUBLIC SAFETY											
Personal Services	48,681.97	14,327,319.00	-	51,000.00	-	-	-	14,427,000.97	14,266,840.91	32,791.19	127,368.87
Other Expenses	108,570.50	1,617,864.00	-	-	-	-	-	1,726,434.50	1,314,307.09	156,281.33	255,846.08
	157,252.47	15,945,183.00	-	51,000.00	-	-	-	16,153,435.47	15,581,148.00	189,072.52	383,214.95
DEPARTMENT OF PUBLIC WORKS											
Personal Services	-	2,699,251.00	-	119,300.00	-	-	147,787.78	2,966,338.78	2,963,267.14	3,053.10	18.54
Other Expenses	456,676.15	4,444,154.00	-	-	-	-	702,212.22	5,603,042.37	4,978,301.25	508,438.80	116,302.32
	456,676.15	7,143,405.00	-	119,300.00	-	-	850,000.00	8,569,381.15	7,941,568.39	511,491.90	116,320.86
LIBRARY											
Personal Services	12,088.00	1,996,922.00	-	70,000.00	-	-	-	2,079,010.00	1,975,053.26	2,522.27	98,434.47
Other Expenses	1,045.26	671,575.00	-	-	-	-	672,620.26	672,620.26	621,974.77	12,997.66	37,647.83
	13,133.26	2,668,497.00	-	70,000.00	-	-	-	2,751,650.26	2,597,028.03	15,519.93	136,082.30
SCHOOL											
Personal Services	-	62,088,111.00	(354,731.38)	-	-	-	-	61,733,379.62	61,697,244.16	-	36,135.46
Other Expenses	463,741.69	14,011,092.00	354,731.38	-	-	-	-	14,829,565.07	14,445,495.72	420,204.81	(36,135.46)
	463,741.69	76,099,203.00	-	-	-	-	-	76,562,944.69	76,142,739.88	420,204.81	0.00
UNCLASSIFIED											
Compensation Fund	-	1,110,000.00	-	(697,800.00)	-	-	-	412,200.00	-	-	566,810.00
Reserve Fund	-	200,000.00	-	-	-	-	-	200,000.00	-	-	200,000.00
	-	1,310,000.00	-	(697,800.00)	-	-	-	612,200.00	-	-	766,810.00
FIXED EXPENSES											
GILRTHS	-	610,000.00	-	-	-	-	-	610,000.00	578,780.00	-	31,220.00
Debt Service Stabilization	-	14,790,395.00	(220,712.00)	-	-	-	-	14,569,683.00	14,563,999.10	-	5,683.90
Insurance	-	783,831.00	-	-	-	-	400,000.00	1,183,831.00	1,183,831.00	-	-
OPEB	-	1,127,572.00	-	-	-	-	-	1,127,572.00	1,127,572.00	-	-
Health Insurance Fund	-	17,905,037.00	-	-	-	-	-	17,905,037.00	17,905,037.00	-	-
Unemployment Comp	-	160,000.00	-	-	-	-	-	160,000.00	160,000.00	-	-
Retirement	16,724.00	8,360,984.00	220,712.00	-	-	-	-	8,598,420.00	8,598,420.00	-	-
	16,724.00	43,737,819.00	-	-	-	-	400,000.00	44,154,543.00	44,117,639.10	-	36,903.90
TOTAL	1,465,188.32	160,609,413.00	(0.00)	(151,610.00)	-	-	1,250,000.00	163,172,991.32	159,881,346.17	1,356,772.99	2,086,482.16
SEWER SYSTEM											
Personal Services	-	297,869.00	-	-	-	-	-	297,869.00	310,013.47	48.49	(12,192.96)
Other Expenses	110,672.91	2,376,030.00	-	-	-	-	68,062.00	2,554,764.91	5,072,064.48	31,920.03	(2,549,219.60)
	110,672.91	2,673,899.00	-	-	-	-	68,062.00	2,852,633.91	5,382,077.95	31,968.52	(2,561,412.56)
WATER DEPARTMENT											
Personal Services	10,327.00	1,910,789.00	-	-	-	-	-	1,921,116.00	1,995,441.98	197.41	(74,523.39)
Other Expenses	238,493.62	3,691,873.00	-	-	-	-	602,445.00	4,532,811.62	6,361,791.98	377,921.32	(2,206,901.68)
	248,820.62	5,602,662.00	-	-	-	-	602,445.00	6,435,427.62	8,357,233.96	378,118.73	(2,281,425.07)
TOTAL ENTERPRISE	359,493.53	8,276,561.00	-	-	-	-	670,507.00	9,306,561.53	13,739,311.91	410,087.25	(4,842,837.63)
GRAND TOTAL	1,824,681.85	168,885,974.00	(0.00)	(151,610.00)	-	-	1,920,507.00	172,479,552.85	173,620,658.08	1,766,860.24	(2,756,355.47)

**TOWN OF ANDOVER
GENERAL FUND SPECIAL ARTICLES
JUNE 30, 2017**

ORG CODE	OBJ CODE	ARTICLE NUMBER	ARTICLE TITLE	CONTINUED APPROPRIATION	OTHER ACCOUNTS	APPROPRIATION	TRANSFER FROM OTHER	TOTAL AVAILABLE	EXPENDED	OTHER FINANCING USES	ENCUMB	CONTINUED APPROPRIATION
02133	571064	ANNUAL	FIREWORKS FUND	6,750.00		14,000.00		20,750.00	15,866.02			4,883.98
02133	571083	ANNUAL	SUPPORT FOR CIVIC EVENTS	3,297.86		5,000.00		8,297.86	3,600.00			4,697.86
				10,047.86	-	19,000.00	-	29,047.86	19,466.02	-	-	9,581.84
02133	571072	ANNUAL	OPEB FUNDING	-	-	-	-	-	-	-	-	-
02133	571085	ANNUAL	LEDGE ROAD LANDFILL STABILIZATION	-	-	-	-	-	-	-	-	-
02133	571086	ANNUAL	BOND PREMIUM STABILIZATION FUND	-	-	-	-	-	-	-	-	-
02141	571065	ART 56, 2013	PROPERTY VALUATION	13,028.00	-	-	-	13,028.00	6,450.00	-	200.00	6,378.00
				13,028.00	-	-	-	13,028.00	6,450.00	-	200.00	6,378.00
02171	571012	ART 57, 1995	WETLAND BYLAW	0.19	-	-	-	0.19	-	-	-	0.19
				0.19	-	-	-	0.19	-	-	-	0.19
02541	571080	ANNUAL	ELDERLY DISABLED TRANSPORT (T)	17,667.46	-	12,000.00	-	29,667.46	12,545.50	-	1,145.00	15,976.96
				17,667.46	-	12,000.00	-	29,667.46	12,545.50	-	1,145.00	15,976.96
			TOTAL GENERAL FUND	40,743.51	-	31,000.00	-	71,743.51	38,461.52	-	1,345.00	31,936.99

**TOWN OF ANDOVER
SPECIAL REVENUE/GRANTS ROLLFORWARD
FISCAL YEAR ENDING JUNE 30, 2017**

MUNIS ACCT	FUND/TITLE	Available Balance 06/30/16	Encumbrance	Inter-governmental	Interest	Dept-Mental	Total Available	Personal Services	Other Expenses	Total Expenditures	OFU	Encumbrance	Total OFS/OFU	Available Balance 06/30/17
5248	FY03 TRAFFIC ENFORCEMENT	(1,309.65)	-	5,576.76	-	-	4,267.11	5,983.81	-	5,983.81	-	-	-	(1,716.70)
5284	UNDERAGE ALCOHOL	326.71	-	2,500.42	-	-	2,827.13	2,500.42	-	2,500.42	-	-	-	326.71
	FEDERAL PUBLIC SAFETY GRANTS	(982.94)	-	8,077.18	-	-	7,094.24	8,484.23	-	8,484.23	-	-	-	(1,389.99)
3005	SPEED ENTITLEMENT	(152,952.70)	2,100.00	312,048.00	-	-	161,195.30	147,307.30	13,888.00	161,195.30	-	-	-	(0.00)
3006	SPEED ENTITLEMENT	-	-	1,109,003.00	-	-	1,109,003.00	1,188,679.99	62,482.00	1,251,161.99	-	15,325.00	15,325.00	(157,483.99)
3010	EARLY CHILDHOOD EDUCATION	(4,228.69)	-	4,638.60	-	-	409.91	409.91	409.91	409.91	-	-	-	(0.00)
3011	EARLY CHILDHOOD ALLOCATION	-	-	23,865.10	-	-	23,865.10	23,443.12	-	23,443.12	-	-	-	421.98
3015	SPEED IMPROVEMENT	5,221.00	-	43,928.00	-	-	49,149.00	49,149.00	-	49,149.00	-	-	-	-
3016	SPEED IMPROVEMENT	-	-	48,249.00	-	-	48,249.00	48,249.00	-	48,249.00	-	-	-	-
3030	EC SPEED IMPROVEMENT	-	-	2,250.00	-	-	2,250.00	-	1,930.99	1,930.99	-	330.56	330.56	(11.55)
3031	EC SPEED IMPROVEMENT 298	(0.00)	76.66	-	-	-	76.66	-	76.66	76.66	-	-	-	(0.00)
3060	LEP SUPPORT	2,218.74	508.87	22,444.00	-	-	25,171.61	17,825.65	6,965.40	24,791.05	-	-	-	380.56
3161	TITLE III LEP SUPPORT 180	(0.00)	-	5,775.00	-	-	5,775.00	1,125.00	2,538.87	3,663.87	-	1,075.77	1,075.77	1,035.56
3206	TITLE I READING	(0.00)	-	95,829.00	-	-	95,829.00	118,582.86	2,402.60	120,985.46	-	-	-	(25,156.46)
3225	TITLE I	(16,897.35)	94.95	51,173.00	-	-	34,370.60	30,759.43	3,611.17	34,370.60	-	-	-	0.00
3250	LEAP INCENTIVE 231	-	-	1,250.00	-	-	1,250.00	-	-	1,250.00	-	-	-	1,250.00
3305	PROFESSIONAL DEVELOPMENT	(47,198.71)	30,346.71	49,132.00	-	-	32,280.00	32,280.00	-	32,280.00	-	-	-	-
3306	PROFESSIONAL DEVELOPMENT 140	(300.00)	-	35,871.00	-	-	35,511.00	32,630.00	27,620.45	60,250.45	-	30,629.43	30,629.43	(55,368.88)
3660	ARTS IN EDUCATION	(25,411.76)	13,623.39	621,983.44	-	-	610,195.07	234,314.54	377,022.82	611,337.36	-	15,121.50	15,121.50	(16,263.79)
	FEDERAL EDUCATION GRANTS	(239,609.47)	46,750.38	2,427,439.14	-	-	2,234,580.25	1,843,816.89	579,477.87	2,423,294.76	-	62,482.26	62,482.26	(251,196.77)
5200	HEALTHY COMMUNITY	5,224.32	991.53	104,955.00	-	-	111,170.85	66,414.98	39,013.70	105,428.68	-	-	-	5,742.17
5276	FY09 REG EMERG PREPARDNESS	(2,794.50)	2,147.18	-	-	-	(647.32)	-	-	-	-	-	-	(647.32)
5296	BALMORAL DAM REMOVAL	-	-	297,705.61	-	-	297,705.61	-	330,555.53	330,555.53	-	7,886.17	7,886.17	(40,736.09)
5641	LSTA PRESERVATION	-	-	4,200.00	-	-	4,200.00	-	4,200.00	4,200.00	-	-	-	-
5836	FDA RETAIL STANDARDS	-	-	2,500.00	-	-	2,500.00	587.88	630.00	1,217.88	-	-	-	1,282.12
5837	NAT ASSN CNTY/CITY HEALTH OF	11,236.26	-	-	-	-	11,236.26	-	177.47	177.47	-	-	-	11,058.79
5913	LSTA INNOVATIVE GRANT AUTISM	-	-	-	-	-	-	-	-	-	-	-	-	-
	FEDERAL OTHER GRANTS	13,666.08	3,138.71	409,340.61	-	-	426,165.40	67,002.86	374,576.70	441,579.56	-	7,886.17	7,886.17	(23,300.33)
5257	FEMA COMEMERG MGMT	-	-	-	-	-	-	-	-	-	-	-	-	-
5258	BULLETT VEST PARTNERSHIP	(2,520.00)	-	9,295.09	-	-	6,775.09	-	-	-	-	-	-	6,775.09
5272	STUDENT AWARE OF FIRE EDUCATION	4,703.57	-	5,641.00	-	-	10,344.57	11,200.00	4,656.93	5,776.93	-	-	-	4,567.64
5280	FY09 911 PSAP SUPPORT	(111,606.92)	4,691.16	154,786.22	-	-	47,870.46	79,078.29	4,691.16	83,769.45	-	-	-	(35,898.99)
5281	DEPARTMENT TRAINING GRANT	(9,902.80)	-	20,786.26	-	-	10,883.46	4,561.81	10,829.70	15,391.51	-	675.00	675.00	(5,183.05)
5288	PSAP LEADERSHIP SCHOLARSHIP	0.28	-	-	-	-	0.28	-	-	-	-	-	-	0.28
5306	PEDESTRIAN, BIKE, TRAFFIC ENFORCENT	1,658.11	-	1,144.60	-	-	2,802.71	-	-	-	-	-	-	2,802.71
5525	DISASTER REIMBURSEMENTS	7,873.92	-	-	-	8,120.00	15,993.92	8,120.00	-	8,120.00	-	-	-	7,873.92
5624	ALTERNATIVE SENTENCING	300.00	-	-	-	-	300.00	-	-	-	-	-	-	300.00
5289	SENIOR AWARENESS FIRE EDU	1,881.57	-	2,996.00	-	-	4,877.57	640.00	2,558.37	3,198.37	-	-	-	1,679.20
	STATE PUBLIC SAFETY GRANTS	(107,612.27)	4,691.16	194,649.17	-	-	99,848.06	93,520.10	22,736.16	116,256.26	-	675.00	675.00	(17,083.20)
5000	CHAPTER 90	(357,060.79)	274,035.71	1,238,452.29	-	-	1,155,427.21	-	1,240,208.70	1,240,208.70	-	75,134.05	75,134.05	(159,915.54)
5528	PWED	95,405.56	-	349.19	-	-	95,754.75	-	-	-	-	-	-	95,754.75
5010	WINTER RAPID RECOVERY ROAD PRG	5,520.75	-	-	-	-	5,520.75	-	-	-	-	-	-	5,520.75
5294	SMALL SCALE INITIATIVE GRANT	-	-	-	-	-	-	-	-	-	-	-	-	-
5015	SIDEWALK FUND PLANNING BOARD	101,812.60	-	-	-	8,336.00	110,148.60	-	70,731.50	70,731.50	-	18,025.00	18,025.00	21,392.10
	STATE PUBLIC WORKS GRANTS	(154,321.88)	274,035.71	1,238,452.29	349.19	8,336.00	1,366,851.31	-	1,310,940.20	1,310,940.20	-	93,159.05	93,159.05	(37,247.94)
5840	LIBRARY AID CH 78 SEC 19A	131,843.30	2,375.00	45,843.88	-	-	180,062.18	-	19,105.64	19,105.64	-	6,735.65	6,735.65	154,220.89
5842	LIBRARY AID CH 139	29.83	-	-	-	-	29.83	-	-	-	-	-	-	29.83
	STATE LIBRARY GRANTS	131,873.13	2,375.00	45,843.88	-	-	180,092.01	-	19,105.64	19,105.64	-	6,735.65	6,735.65	154,250.72

**TOWN OF ANDOVER
SPECIAL REVENUE/GRANTS ROLLFORWARD
FISCAL YEAR ENDING JUNE 30, 2017**

5235	RECYCLE INCENTIVE	6,802.84	-	-	6,802.84	-	479.88	-	-	-	-	-	-	-	-	-	-	-	-	6,322.96
5241	NEW HORIZONS FOR YOUTH	7.21	-	-	7.21	-	-	-	-	-	-	-	-	-	-	-	-	-	-	7.21
5247	FY03 COA FORMULA GRANT	(716.53)	11,053.39	64,470.00	-	-	37,792.69	28,020.13	65,812.82	9,632.80	9,632.80	-	-	-	-	-	-	-	-	(638.76)
5254	LAHEY CLINIC NUTRITION GRANT	5,294.73	-	-	5,294.73	-	-	-	-	-	-	-	-	-	-	-	-	-	-	5,294.73
5275	GREATER RIVER VALLEY MRC	3,303.37	-	-	3,303.37	-	-	-	-	-	-	-	-	-	-	-	-	-	-	3,303.37
5277	ENERGY EDUCATION ELDER SERVICES	1,141.10	-	-	1,141.10	-	-	-	-	-	-	-	-	-	-	-	-	-	-	1,141.10
5280	GREEN COMMUNITIES	(143,979.62)	47,496.00	143,925.75	-	-	-	47,442.13	47,496.00	-	-	-	-	-	-	-	-	-	-	(53.87)
5297	43D TECH ASSIST GRANT	10,128.00	-	-	10,128.00	-	6,034.50	-	-	-	-	-	-	-	-	-	-	-	-	10,128.00
5297	INTERGENERATIONAL COLLAB	-	-	-	17,940.00	-	6,034.50	-	-	-	-	-	-	-	-	-	-	-	-	11,905.50
5298	DISABILITIES ACCESSIBILITY	-	-	-	-	-	-	1,975.70	19,455.76	19,455.76	95,344.24	95,344.24	-	-	-	-	-	-	-	(114,800.00)
5301	CLEAN ENERGY CHOICE	1,975.70	-	-	1,975.70	-	-	-	-	-	-	-	-	-	-	-	-	-	-	1,975.70
5633	ARTS LOTTERY COUNCIL	7,763.07	-	-	5,800.00	-	13,563.07	6,390.10	6,390.10	-	-	-	-	-	-	-	-	-	-	7,172.97
5634	RIGHT TO KNOW	973.30	-	-	973.30	-	-	-	-	-	-	-	-	-	-	-	-	-	-	973.30
5839	SECONDHAND SMOKE INITIATIVE	1,000.00	-	-	1,000.00	-	-	-	-	-	-	-	-	-	-	-	-	-	-	1,000.00
	OTHER STATE GRANTS	(106,306.83)	58,549.39	208,395.75	-	-	43,827.19	101,841.87	145,669.06	-	-	104,977.04	104,977.04	-	-	-	-	-	-	(66,267.79)
5500	CEMETERY SALE OF LOTS FUND	5,227.33	-	-	5,227.33	-	-	-	-	-	-	-	-	-	-	-	-	-	-	5,227.33
5501	SALE OF REAL ESTATE	18,321.16	-	-	18,321.16	-	-	-	-	-	-	-	-	-	-	-	-	-	-	18,321.16
5548	BUILD/FIRE CODE Ch. 148A, Sec 5	3,700.00	-	-	3,700.00	-	-	-	-	-	-	-	-	-	-	-	-	-	-	3,700.00
5551	WETLAND FILING FEES	89,469.91	14,416.25	-	58,528.90	-	-	162,415.06	31,478.50	25,000.00	35,762.67	35,762.67	-	-	-	-	-	-	-	95,173.89
5606	OFF STREET PARKING	506,421.59	-	-	303,628.01	-	-	810,049.60	-	333,000.00	477,049.60	477,049.60	-	-	-	-	-	-	-	500.00
5549	INSURANCE RECOVERY >\$20,000	500.00	-	-	500.00	-	-	-	-	-	-	-	-	-	-	-	-	-	-	500.00
5541	WETLAND PROTECTION ACT	31,284.00	-	-	14,245.00	-	45,529.00	-	-	-	-	-	-	-	-	-	-	-	-	45,529.00
	RECEIPTS RESERVED FOR APPROPRIATION	654,923.99	14,416.25	-	376,401.91	-	-	1,045,742.15	31,478.50	358,000.00	368,762.67	368,762.67	-	-	-	-	-	-	-	645,500.98
4010	LEA REVOLVING	27,863.25	-	-	82,054.99	-	36,462.51	-	36,462.51	-	-	-	-	-	-	-	-	-	-	73,455.73
4015	EARLY CHILDHOOD REV	175,414.80	15.04	-	165,572.52	-	341,002.36	2,511.57	142,264.39	-	-	-	-	-	-	-	-	-	-	198,737.97
4111	SCHOOL DAMAGE Ch 55 sec 53 1/2	3,375.02	-	-	3,375.02	-	-	-	-	-	-	-	-	-	-	-	-	-	-	3,375.02
4115	COMMUNITY A.S.K. REVOLVING	2,252.09	-	-	2,252.09	-	-	-	1,089.00	1,089.00	-	-	-	-	-	-	-	-	-	1,163.09
4120	PARENT TO PARENT REVOLVING	17,539.48	-	-	8,020.00	-	25,559.48	-	9,200.19	9,200.19	-	-	-	-	-	-	-	-	-	16,339.29
4125	ANDOVER C.A.R.E.S.	3,271.33	-	-	1,590.00	-	4,861.33	-	2,000.00	2,000.00	-	-	-	-	-	-	-	-	-	2,861.33
4150	ALL DAY KINDERGARTEN	447,921.08	232.68	-	1,249,506.57	-	908,496.69	184,147.25	1,092,643.94	-	-	-	-	-	-	-	-	-	-	605,016.39
4210	EXTRA CURRICULAR REV	16.46	-	-	245,080.72	-	340,418.38	254,128.31	258,149.25	-	-	-	-	-	-	-	-	-	-	82,268.83
4300	INSTRUMENTAL MUSIC REVOLVING	36,319.97	-	-	3,115.00	-	3,131.46	75.00	3,131.46	-	-	-	-	-	-	-	-	-	-	-
4310	FINE ARTS	6,753.53	-	-	55,049.98	-	91,369.95	16,699.36	46,320.30	63,019.66	-	-	-	-	-	-	-	-	-	28,350.29
4315	PHYS ED REVOLVING	-	-	-	2,700.00	-	9,453.53	5,148.96	5,148.96	-	-	-	-	-	-	-	-	-	-	4,304.57
4320	AIRS	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
4350	LOST BOOKS	20,594.53	-	-	3,590.00	-	24,184.53	1,393.42	1,393.42	-	-	-	-	-	-	-	-	-	-	22,791.11
4355	SEPA	3,985.59	-	-	3,985.59	-	-	257.40	257.40	-	-	-	-	-	-	-	-	-	-	3,728.19
4365	TUITION REVOLVING	8,925.00	-	-	23,075.00	-	32,000.00	16,860.52	6,500.00	23,360.52	-	-	-	-	-	-	-	-	-	8,639.48
4370	COLLINS CTR REVOLVING	32,368.22	-	-	263,084.50	-	295,452.72	177,188.49	68,149.53	245,338.02	-	-	-	-	-	-	-	-	-	50,114.70
4375	OUTSIDE ACTIVITIES REV	218,429.60	-	-	151,363.05	-	369,792.65	113,580.18	24,820.30	138,400.48	-	-	-	-	-	-	-	-	-	231,392.17
4400	TRANSPORTATION REVOLVING	224,827.34	-	-	421,631.00	-	647,606.34	397,620.74	397,620.74	-	-	-	-	-	-	-	-	-	-	249,985.60
4511	BANCROFT GIFTS AND DONATIONS	4,411.59	-	-	14,835.96	-	19,267.55	4,457.15	4,457.15	-	-	-	-	-	-	-	-	-	-	14,810.40
4512	SANBORN GIFTS AND GRANTS	5,566.73	-	-	13,417.67	-	18,984.40	2,192.73	2,192.73	-	-	-	-	-	-	-	-	-	-	16,791.67
4513	SHAW'SHEEN GIFTS AND GRANTS	200.00	-	-	-	-	200.00	-	-	-	-	-	-	-	-	-	-	-	-	200.00
4514	SOUTH SCHOOL GIFTS AND GRANTS	30,091.72	221.75	-	10,064.87	-	40,578.34	25,494.93	25,494.93	-	-	-	-	-	-	-	-	-	-	14,883.41
4515	WEST ELEM GIFTS AND GRANTS	161.30	-	-	9,335.95	-	9,335.95	-	-	-	-	-	-	-	-	-	-	-	-	9,335.95
4516	HIGH PLAIN GIFTS AND GRANTS	5,849.47	-	-	13,695.95	-	13,857.25	106.15	106.15	-	-	-	-	-	-	-	-	-	-	13,751.10
4525	WOOD HILL GIFTS AND GRANTS	3,327.81	-	-	10,855.95	-	16,705.42	9,575.20	9,575.20	-	-	-	-	-	-	-	-	-	-	7,130.22
4526	WEST MIDDLE GIFTS AND GRANTS	18,066.66	-	-	29,301.95	-	32,629.76	19,411.55	19,411.55	-	-	-	-	-	-	-	-	-	-	13,218.21
4527	DMS ENGINEERING GIFTS AND GRANTS	45,578.90	-	-	19,696.95	-	37,763.61	8,612.57	8,612.57	-	-	-	-	-	-	-	-	-	-	29,151.04
4528	ANDOVER HIGH GIFTS AND GRANTS	614,519.25	-	-	26,957.60	-	963.84	29,397.87	30,361.71	-	-	-	-	-	-	-	-	-	-	42,174.79
4550	STUDENT ACTIVITY MGL 71/47	2,052,968.08	469.47	-	1,153,314.24	-	7,762,833.49	1,188,868.14	1,188,868.14	-	-	-	-	-	-	-	-	-	-	578,965.35
	REVOLVING FUNDS EDUCATION	53,045.97	-	-	3,976,950.42	-	6,031,535.97	1,667,189.18	2,041,370.89	3,708,560.07	-	-	-	-	-	-	-	-	-	2,322,975.90
4200	ATHLETIC REVOLVING	27,109.08	68,637.90	-	472,726.68	-	568,473.66	364,285.29	568,473.66	-	-	-	-	-	-	-	-	-	-	(0.00)
	REVOLVING FUNDS ATHLETIC	27,109.08	68,637.90	-	472,726.68	-	568,473.66	364,285.29	568,473.66	-	-	-	-	-	-	-	-	-	-	(0.00)

TOWN OF ANDOVER														
SPECIAL REVENUE/GRANTS ROLLFORWARD														
FISCAL YEAR ENDING JUNE 30, 2017														
5550	CH44 SEC 53E 1/2 LEGAL NOTICES	14,099.49	-	-	19,575.00	33,674.49	-	17,673.66	17,673.66	-	3,000.00	3,000.00	3,000.00	13,000.83
5552	CH44 SEC 53E 1/2 DC'S REVOLVING	364,625.64	-	-	474,738.51	839,364.15	-	173,241.61	390,629.87	-	31,848.07	31,848.07	31,848.07	416,886.21
5553	CH44 SEC 53E 1/2 YOUTH SERVICES	182,152.66	-	-	466,191.35	648,344.01	-	165,684.36	348,337.51	-	3,874.26	3,874.26	3,874.26	296,132.24
5554	CH44 SEC 53E 1/2 ELDER SERVICES	160,973.01	6,053.66	-	157,957.19	324,983.86	-	31,531.12	156,736.44	-	1,800.23	1,800.23	1,800.23	166,447.19
5557	CH44 SEC 53E 1/2 TITLE V HEALTH CLINICS	36,348.86	-	-	54,966.25	91,315.11	-	18,845.64	38,651.85	-	15,041.00	15,041.00	15,041.00	32,663.26
5622	CH44 SEC 53E 1/2 FIELDS REVOLVING	182,048.54	570.50	-	38,008.80	220,627.84	-	9,205.03	80,750.76	-	-	-	-	124,836.08
5623	CH44 SEC 53E 1/2 POLICE ANTENNA	38,367.29	-	-	24,278.00	57,408.28	-	31,254.81	31,254.81	-	1,802.38	1,802.38	1,802.38	24,351.09
5666	CH44 SEC 53E 1/2 BALD HILL COMP	33,130.28	-	-	18,786.51	36,521.29	-	21,263.54	21,263.54	-	-	-	-	15,257.75
5667	CH44 SEC 53E 1/2 DPW CRT/HHW	17,734.78	-	-	28,958.72	40,525.61	-	30,846.60	30,846.60	-	1,649.45	1,649.45	1,649.45	8,029.56
5669	CH44 SEC 53E 1/2 CABLE TV	11,566.89	-	-	-	-	-	-	-	-	-	-	-	38,367.29
5671	CH44 SEC 53E 1/2 CABLE TV	16,356.78	-	-	3,776.75	20,133.53	-	7,579.40	7,579.40	-	-	-	-	12,554.13
5631	CH44 SEC 53E 1/2 LOST/DAMAGED BOOKS	-	-	-	2,275.00	2,275.00	-	-	-	-	-	-	-	2,275.00
5670	CH44 SEC 53E 1/2 HEALTH SVCS	-	-	-	3,840.67	22,436.04	-	512.00	512.00	-	-	-	-	21,924.04
4510	CH44 SEC 53E 1/2 COPY CENTER REVOLVING	18,595.37	6,624.16	-	1,293,352.75	2,375,976.50	-	701,582.03	1,144,236.44	-	59,015.39	59,015.39	59,015.39	1,172,724.67
	REVOLVING CHAPTER 44 53 E 1/2	1,075,999.59	6,624.16	-	1,293,352.75	2,375,976.50	-	442,654.41	1,144,236.44	-	59,015.39	59,015.39	59,015.39	1,172,724.67
5605	TOWN DAMAGE RESTITUTION	18,914.59	-	-	3,500.00	22,414.59	-	3,500.00	3,500.00	-	-	-	-	18,914.59
5613	FRONTAGE ROAD	3,855.66	-	-	-	3,855.66	-	-	-	-	-	-	-	3,855.66
5623	PUBLIC SAFETY DAMAGE REST	8,761.00	-	-	-	8,761.00	-	-	-	-	-	-	-	8,761.00
5629	PUBLIC WORKS DAMAGE REST	25,895.62	-	-	3,000.00	28,895.62	-	3,000.00	3,000.00	-	-	-	-	25,895.62
5630	RECYCLABLE BATTERY PROGRAM	1,253.84	-	-	-	1,253.84	-	-	-	-	-	-	-	1,253.84
5295	ENERGY REBATE FUND	1,921.43	53,559.29	-	25,600.00	81,080.72	-	16,523.56	16,523.56	-	40,559.29	40,559.29	40,559.29	23,997.87
5652	P&F DAMAGE RESTITUTION	32,437.17	-	-	65,201.41	97,638.58	-	33,909.53	33,909.53	-	8,390.35	8,390.35	8,390.35	55,338.70
5709	CH44 SEC 53F 3/4 PEG ACCESS CABLE	93,039.31	53,559.29	-	742,839.89	889,438.49	-	56,933.09	56,933.09	-	415,000.00	415,000.00	415,000.00	230,538.48
	OTHER REVOLVING FUNDS	93,039.31	53,559.29	-	742,839.89	889,438.49	-	56,933.09	56,933.09	-	415,000.00	415,000.00	415,000.00	368,555.76
3900	CORPORATE GRANTS	50,799.54	-	-	481,70.34	98,969.88	-	13,236.98	13,236.98	-	-	-	-	85,732.90
3915	AHS BAND AND CHOIR GRANTS	633.58	-	-	-	633.58	-	-	-	-	-	-	-	633.58
3920	OTHER GIFTS AND GRANTS	21,068.68	-	-	14,393.00	35,461.68	600.00	5,057.60	5,657.60	-	-	-	-	29,804.08
3925	ENGINEERING GRANT	16,991.44	-	-	19,950.00	36,941.44	12,500.00	9,020.83	21,530.83	-	-	-	-	15,420.61
3930	GEMS GRANT	197.22	-	-	-	197.22	-	-	-	-	-	-	-	197.22
3935	ASIA SOCIETY GRANT	17,463.05	32.99	-	1,020.00	18,516.04	-	3,899.96	3,899.96	-	-	-	-	14,616.08
3075	CIRCUIT BREAKER	1,458,518.76	-	-	-	2,939,458.76	-	2,436,813.62	2,436,813.62	-	-	-	-	502,645.14
3335	ACADEMIC SUPPORT	(2,874,000)	-	-	-	-	-	-	-	-	-	-	-	-
3361	AHS WORKFORCE GRANT	-	-	-	5,000.00	5,000.00	502.00	3,989.15	4,491.15	-	-	-	-	508.85
3651	ESSENTIAL SCHOOL HEALTH SERV	-	-	-	109,320.00	109,320.00	94,414.00	13,630.33	108,044.33	-	637.00	637.00	637.00	638.67
3652	ESSENTIAL SCHOOL HEALTH YEAR 2	-	-	-	-	-	7,889.63	1,276.20	9,165.83	-	-	-	-	0.00
	OTHER SPECIAL REVENUE FUNDS EDUCATION	1,570,687.90	1,309.19	-	1,483,814.00	3,253,664.43	115,905.63	2,486,924.67	2,602,830.30	-	637.00	637.00	637.00	650,197.13

TOWN OF ANDOVER													
SPECIAL REVENUE/GRANTS ROLLFORWARD													
FISCAL YEAR ENDING JUNE 30, 2017													
PREMIUM ON BOND ISSUE	16,240.48	(112.00)	-	105,120.91	-	121,361.39	-	81,729.50	81,729.50	16,240.48	-	16,240.48	23,391.41
CANINE LOCKUP						3,183.79	-	3,379.82	3,379.82	-	336.00	336.00	(532.03)
COMMUNITY COMPACT						10,000.00	-	10,000.00	10,000.00	-	-	-	10,000.00
VETERAN'S SERVICES GIFTS	4,571.14	-	-	-	-	5,632.14	-	1,731.59	1,731.59	-	-	-	3,900.55
CABLE TV COMMUNITY ACCESS	471,321.35	2,582.45	-	-	-	862,941.88	-	339,034.35	339,034.35	523,907.53	-	523,907.53	-
CABLE TV VERIZON	548,200.89	5,697.45	-	-	-	953,896.90	-	77,922.95	77,922.95	875,973.95	-	875,973.95	-
GIFT - FIREWORKS	26,975.04	-	-	-	-	27,674.99	-	-	-	-	-	-	27,674.99
SHED CONTRIBUTIONS	7,263.81	-	-	-	-	7,263.81	-	-	-	-	-	-	7,263.81
OLD TOWN HALL RESTORATION	426.61	-	-	-	-	426.61	-	-	-	-	-	-	426.61
TOWN GIFT & DONATIONS	5,134.00	-	-	-	-	5,134.00	-	-	-	-	-	-	5,134.00
CONSERVATION GIFT	24.32	-	-	-	-	5,685.32	-	5,307.29	5,307.29	-	-	-	378.03
CONSERVATION TRAIL ACCOUNT	8.50	-	-	-	-	868.50	-	224.58	224.58	-	-	-	643.92
DCS-GIFT	10,687.01	-	-	-	-	27,587.01	-	3,979.71	3,979.71	-	500.00	500.00	23,107.30
YOUTH SERVICES GIFTS/CONTRIBUTIONS	25,592.91	-	-	-	-	3,585.99	-	-	-	-	2,178.00	2,178.00	27,000.90
COA SENIOR CONNECTIONS	(317.78)	-	-	-	-	61,490.22	38,639.89	1,461.33	40,101.22	-	-	-	21,389.00
COA SCHOLARSHIPS	3,648.75	-	-	-	-	3,648.75	-	-	-	-	-	-	3,648.75
LIBRARY GIFTS & DONATIONS	28,967.58	-	-	-	-	82,145.92	-	51,819.03	51,819.03	-	-	-	30,326.89
HOME FOR THE AGED GIFT	18,756.86	-	-	195.78	-	18,970.64	-	1,300.00	1,300.00	-	-	-	17,670.64
DPW ADMIN GIFT	7,347.27	-	-	-	-	7,347.27	-	-	-	-	-	-	7,347.27
CHOLESTEROL SCREENING	418.96	-	-	-	-	1,400.00	-	418.96	418.96	-	-	-	1,400.00
POLICE GIFTS AND DONATIONS	6,305.23	-	-	-	-	11,690.23	-	475.77	475.77	-	-	-	11,214.46
LOWELL ST./SHAWNEEN TRAFFIC MITIGATION	5,000.00	-	-	-	-	5,000.00	-	-	-	-	-	-	5,000.00
SHINGLES PREV VACCINATION	6,085.74	-	-	-	-	14,685.74	-	3,771.11	3,771.11	-	-	-	10,914.63
GIFTS FIRE DEPARTMENT	130,000.91	-	-	-	-	133,740.91	-	13,004.92	13,004.92	-	-	-	120,735.99
TH DONATIONS	79.62	-	-	-	-	500.00	-	498.47	498.47	-	-	-	81.15
YOUTH FOUNDATION GIFT	26,080.42	4,660.67	-	-	-	30,000.00	-	32,232.00	32,232.00	-	-	-	28,509.09
BLANCHARD BF GIFTS AND DONATIONS	25,054.27	-	-	-	-	71,677.00	-	17,677.00	17,677.00	-	-	-	1,400.00
CH44 SEC 53G PIER REVIEWS						60,741.09	-	498.47	498.47	-	-	-	1,400.00
CH44 SEC 53G PIER ZONE						15.00	-	15.00	15.00	-	-	-	15.00
CH44 SEC 53G PIER PLANNING	(3,100.00)	8,500.00	-	-	-	24,470.00	-	25,726.81	25,726.81	-	5,418.50	5,418.50	(1,275.31)
TIMOTHY HORNE - GIFT AYS	129,967.94	-	-	1,198.51	-	131,166.45	-	21,201.13	21,201.13	-	-	-	109,965.32
MAIN ST UP/KEEP GIFT	50,370.22	-	-	483.35	-	50,853.57	-	-	-	-	-	-	50,853.57
SOUTH STREET SOLAR - NHESP	10,366.63	-	-	-	-	102.51	-	10,469.14	10,469.14	-	-	-	10,469.14
PERFORMANCE GUARANTEE	20,850.66	-	-	-	-	20,850.66	-	972.00	972.00	-	-	-	19,878.66
ELECTION OT GRANT	11,911.00	-	-	-	-	21,513.00	-	-	-	-	-	-	21,513.00
LOCK BOX DONATIONS	5,000.00	-	-	-	-	5,000.00	-	21.24	21.24	-	-	-	4,978.76
SNOW & ICE DEFICIT	(272,290.02)	-	-	-	-	272,290.02	-	-	-	-	-	-	-
OTHER SPECIAL REVENUE FUNDS	1,321,838.32	210,050.57	210,050.57	106,998.55	1,166,298.84	3,092,476.30	38,639.89	916,313.46	954,953.35	1,416,121.96	142,539.96	1,558,661.92	578,861.03
FOOD SERVICES	407,968.70	-	-	-	-	2,040,739.20	2,040,739.20	1,456,747.53	2,496,265.95	-	-	-	378,534.75
OTHER SPECIAL REVENUE FUNDS SCHOOL LUNC	407,968.70	-	-	-	-	2,874,800.70	1,039,518.42	1,456,747.53	2,496,265.95	-	-	-	378,534.75
MEALS TAX CAFETERIA	331.14	-	-	-	-	5,836.38	-	5,505.24	5,505.24	-	-	-	331.14
POLICE OFF DUTY	(202,244.23)	-	-	-	-	1,405,375.00	1,438,771.50	-	70,930.00	-	-	-	(235,640.73)
FIRE OFF DUTY	(3,997.50)	-	-	-	-	65,472.50	70,930.00	-	18,937.50	-	-	-	(5,457.50)
FIREARMS PERMITS	2,298.00	-	-	-	-	21,979.25	-	18,937.50	18,937.50	-	-	-	3,041.75
AMBULANCE AGENCY ACCOUNTS	13.53	-	-	-	-	32,711.62	-	29,887.80	29,887.80	-	-	-	2,996.00
MEALS TAX ELDER SERVICES	428.62	-	-	-	-	2,452.82	-	2,538.43	2,538.43	-	41.35	41.35	343.01
SCRIPT WORKERS	-	-	-	-	-	174,000.00	174,000.00	-	174,000.00	-	-	-	-
CH44 SEC53 DPW DETAIL	3,511.12	-	-	-	-	3,511.12	-	2,560.00	2,560.00	-	-	-	3,511.12
XTRA DUTY DETAIL	-	-	-	-	-	2,260.00	-	59,428.97	1,743,130.47	-	-	-	(300.00)
AGENCY ACCOUNTS	(199,659.32)	-	-	-	-	1,511,796.61	1,683,701.50	-	1,743,130.47	-	41.35	41.35	(231,375.21)
GRAND TOTAL	6,541,581.47	744,607.38	6,730,562.84	107,347.74	12,018,814.96	26,142,914.39	7,248,448.67	10,523,742.87	17,772,191.54	2,189,121.96	\$37,861.18	2,726,983.14	5,643,739.71

TOWN OF ANDOVER CAPITAL PROJECT FUNDS JUNE 30, 2017										
FUND	DESCRIPTION	7/1/2016 Balance	ENCUMB	LTBOND PROCEEDS	OFU(S)	TOTAL AVAILABLE	TOTAL EXP	OFU	ENCUMB	6/30/2017 Balance
6167	ART 17 06 SCHOOL ROOF REPLACEMENTS	9,304.00	-	-	-	9,304.00	-	-	-	9,304.00
6179	ART 15 07 SCHOOL ROOF REPLACE	1,320.00	-	-	-	1,320.00	-	-	-	1,320.00
6211	ART 27, 08 SCHOOL BLDG MAINT/RENOV	47,201.89	-	-	-	47,201.89	-	-	-	47,201.89
6312	ART 56 09 SCHOOL BLDG MAINT/REPAIR	3,772.95	-	-	-	3,772.95	-	-	-	3,772.95
6350	ART 25 12 SCHOOL BLDG/MAINT RENOV	48,815.80	-	-	-	48,815.80	39,506.72	-	-	9,309.08
6357	ART 38 12 WEST MIDDLE SCHOOL REPAIR	6,759.36	-	-	-	6,759.36	-	-	-	6,759.36
6375	ART 32 13 AHS TENNIS COURTS	6,000.00	-	-	-	6,000.00	-	-	-	6,000.00
6364	ART 18, 13 DOHERTY MIDDLE SITE IMPROVEMENTS	62,647.12	-	-	-	62,647.12	1,998.00	-	-	60,649.12
6367	ART 36, 13 SCHOOL BLDG MAINT & IMPROVE	4,802.32	33,881.00	-	-	38,683.32	37,284.00	-	-	1,399.32
6368	ART 38, 13 WEST MIDDLE SCHOOL HEATING	11,900.46	-	-	-	11,900.46	-	-	-	11,900.46
6411	B39 15 SCHOOL BLDG MAINT AND RENOVATION	(236,357.77)	175,936.83	432,500.00	22,500.00	394,579.06	298,384.02	-	1,240.00	94,955.04
6412	ART 40, 15 SCH SITE IMPROVEMENTS - WEST ELEM	-	-	-	-	-	-	-	-	-
6392	ART 37 15 AHS TRACK REPLACEMENT (Free Cash)	-	235,050.00	-	-	235,050.00	235,050.00	-	-	-
6395	AHS MEDIA CENTER RENOVATION (State Funds)	21,500.00	178,500.00	-	-	200,000.00	22,737.50	-	-	177,262.50
6421	ART 29 16 COLLINS CTR FAÇADE REPLACEMENT	-	-	-	-	-	112,874.00	-	1,318,569.00	(1,431,443.00)
6422	ART 30 16 LOVELY FIELD TURF REPLACEMENT	(500,000.00)	280,689.52	475,000.00	25,000.00	280,689.52	271,902.23	-	-	8,787.29
6423	ART 34 16 SCHOOL BLDG MAINT AND IMPROVE	(40,506.34)	32,526.34	475,000.00	25,000.00	492,020.00	226,741.00	-	175,234.65	90,044.35
6434	ART 47 17 MAJOR SCHOOL PROJECTS	-	-	-	-	-	3,909.16	-	172,937.60	(176,846.76)
	TOTAL SCHOOL	(552,840.21)	936,583.69	1,382,500.00	72,500.00	1,838,743.48	1,250,386.63	-	1,667,981.25	(1,079,624.40)
	BANCROFT REPLACEMENT									
6210	ART 24, 08 BANCROFT FEASIBILITY STUDY	-	-	-	-	-	-	-	-	-
6315	ART 59 09 FEASIBILITY STUDY BANCROFT SCH	16,030.17	-	-	-	16,030.17	-	-	-	16,030.17
6331	STM 3 10 BANCROFT SCHOOL REPLACE	(745,905.36)	149,022.54	967,000.00	33,000.00	403,117.18	399,736.99	-	-	3,380.19
		(729,875.19)	149,022.54	967,000.00	33,000.00	419,147.35	399,736.99	-	-	19,410.36
6360	B3 12 STM YOUTH CENTER	454.32	-	-	-	454.32	-	-	-	454.32
6361	A2 13 STM YOUTH CTR-WOOD TRUST	2,524.05	-	-	7,233.29	9,757.34	-	-	-	9,757.34
		2,978.37	-	-	7,233.29	10,211.66	-	-	-	10,211.66

TOWN OF ANDOVER CAPITAL PROJECT FUNDS JUNE 30, 2017												
6152	ART 5 2004	2005 CP (Effective 07/01/2004)	0.01	-	-	0.01	-	-	-	-	-	0.01
6196	ART 5 2007	2008 CP (Effective 07/01/2007)	1,015.54	-	-	1,015.54	-	-	-	-	-	1,015.54
6197	ART 8 2008	2009 CP (Effective 07/01/2008)	37,773.63	-	-	37,773.63	-	-	-	-	-	29,973.63
6201	ART 5 2009	2010 CP (Effective 07/01/2009)	2,461.75	9,900.00	-	12,361.75	7,800.00	-	-	-	-	1,269.25
6202	ART 5 2010	2011 CP (Effective 07/01/2010)	22,569.04	1,877.65	-	24,446.69	1,877.65	-	-	-	-	22,569.04
6203	ART 5 2011	2012 CP (Effective 07/01/2011)	13,316.40	2,441.10	-	15,757.50	2,441.10	-	-	-	-	13,316.40
6204	ART 5 2012	2013 CP (Effective 07/01/2012)	136,614.22	88,318.48	-	224,932.70	97,633.21	-	-	-	-	121,561.75
6205	ART 5 2013	2014 CP (Effective 07/01/2013)	119,436.82	74,812.73	-	194,249.55	155,849.32	-	-	-	-	22,400.88
6206	ART 5 2014	2015 CP (Effective 07/01/2014)	455,936.49	251,461.74	-	707,398.23	440,132.47	-	-	-	-	216,869.66
6207	ART 5 2015	2016 CP (Effective 07/01/2015)	1,433,610.82	323,585.70	-	1,757,196.52	1,125,832.54	-	-	-	-	535,128.35
6208	ART 5 2016	2017 CP (Effective 07/01/2016)	-	-	-	2,540,000.00	1,116,978.78	-	-	-	-	288,746.57
6209	ART 5 2017	2018 CP (Effective 07/01/2017)	-	-	-	-	-	-	-	-	-	5,961.00
			2,222,734.72	752,397.40		5,515,132.12	2,949,737.57					2,092,418.16
6017	ART 31 98	SEWER PLANS- SO	188,964.13	-	-	188,964.13	188,964.13	-	-	-	-	-
6057	ART 34 98	SEWER PLN ROGERS	32,528.44	-	-	32,528.44	32,528.44	-	-	-	-	-
6067	ART 42 99	ROGERS BROOK SEWER	26,516.30	-	-	26,516.30	26,516.30	-	-	-	-	0.00
6069	ART 41 99	SEWER CONST MAIN ST	84,744.96	-	-	84,744.96	84,744.96	-	-	-	-	-
6134	ART 44-3 02	SANITARY SEWER INFILTRATION	18,610.32	-	-	18,610.32	-	-	-	-	-	-
61440	ART 25 04	SEWER METER	26,175.33	-	-	26,175.33	3,135.41	-	-	-	-	23,039.92
6153	ART 2A 04	SOUTH MAIN STREET AREA SEWER	341,844.44	-	-	341,844.44	341,844.44	-	-	-	-	-
6170	ART 33 06	REPAIR/REPLACE SANITARY SEWER	64,878.43	-	-	64,878.43	64,878.43	-	-	-	-	-
6183	ART 36 07	DA SCOMB/OSGOOD SEWER	45,257.64	-	-	45,257.64	45,257.64	-	-	-	-	-
6186	ART 41 07	KIRKLAND ST SEWER (BETTERMENTS)	39,702.65	-	-	39,702.65	-	-	-	-	-	39,702.65
6192	ART 64 07	SHAWSHEN PUMP STATION	302,217.90	-	-	302,217.90	-	-	-	-	-	302,217.90
6216	ART 33 08	SHAWSHEN RIVER OUTFALL SEWER	325,691.71	-	-	325,691.71	-	-	-	-	-	325,691.71
6322	ART 32 10	SEWER MAIN CONST & RECONST	500,000.00	-	-	500,000.00	240,265.66	-	-	-	-	161,844.66
6328	ART 46 10	SEWER LINE EXT LINCOLN ST	56,540.08	-	-	56,540.08	-	-	-	-	-	56,540.08
6356	ART 37 12	SEWER MAINTENANCE VEHICLE	2,567.14	-	-	2,567.14	-	-	-	-	-	2,567.14
6379B	ART 44 13	SEWER VEHICLES	20,438.63	-	-	20,438.63	300.00	-	-	-	-	20,138.63
6386	A60 14	SEWER MASTER PLAN STUDY	180.00	7,667.08	-	7,847.08	7,622.98	-	-	-	-	224.10
7201	ART 32 17	MINOR SEWER COLL IMPROV	-	-	-	50,000.00	-	-	-	-	-	50,000.00
7202	ART 37 17	SEWER I&I REDUCTION	-	-	-	500,000.00	-	-	-	-	-	500,000.00
		TOTAL SEWER	2,076,858.10	7,667.08	-	2,634,525.18	1,036,058.39	-	-	-	-	1,481,966.79

TOWN OF ANDOVER
CAPITAL PROJECT FUNDS
JUNE 30, 2017

6098	ART 32-2 00 CONSERV MAINT/IMP	215.44	-	-	-	215.44	182.52	-	-	32.92
6106	ART 12 01 LAND ACQ LOWELL JCT ROAD	(11,118.42)	-	-	-	(11,118.42)	-	-	-	(11,118.42)
6123	ART 23 02 CONSERVATION FUND	15,495.75	-	-	-	15,495.75	225.00	-	-	15,270.75
6329	ART 55 10 LAND - FOSTERS POND (SEE STIM 1 2010)	-	-	-	-	-	-	-	-	-
6366	ART 33, 13 LAND ACQ 14 CHANDLER RD	46,436.27	-	-	-	46,436.27	46,436.27	-	-	-
6372	ART 54, 13 ACQUISITION RECHOLD (Rescind)	-	-	-	-	-	-	-	-	-
63630	A 60 13 STREAMGAUGING SYSTEM	11,250.00	7,500.00	-	-	18,750.00	11,250.00	-	3,750.00	3,750.00
63631	A 74 17 STREAMGAUGING SYSTEM	-	-	-	75,000.00	75,000.00	-	-	-	75,000.00
6391	ART 55 14 OPEN SPACE MANAGEMENT	6,699.88	-	-	-	6,699.88	1,260.56	-	-	5,439.32
	TOTAL CONSERVATION	68,978.92	7,500.00	-	75,000.00	151,478.92	59,354.35	-	3,750.00	88,374.57
6072	ART 44 99 LANDFILL CLOSURE	6.93	359,742.39	-	-	359,749.32	350,603.98	-	-	9,145.34
6173	ART 43 06 LANDFILL CAPLEGE ROAD	-	95,863.90	-	-	95,863.90	89,900.00	-	-	5,963.90
6214	ART 31 08 LEDGE ROAD LANDFILL CLOSURE	(127,574.08)	155,347.00	-	-	27,772.92	27,772.92	-	66,949.59	(66,949.59)
6503	ART 25 16 LEDGE ROAD LANDFILL STABILIZATION	3,042,940.40	-	-	-	3,042,940.40	275,440.91	-	194,771.10	2,572,728.39
	TOTAL LAND FILL STUDY	2,915,373.25	610,953.29	-	-	3,526,326.54	743,717.81	-	261,720.69	2,520,888.04
6135	ART 48 02 MAIN ST IMPROVEMENTS	10,964.90	-	-	-	10,964.90	3,816.00	-	1,000.00	6,148.90
6381	A 25 14 BALLARD FS LAND PURCHS	199,150.00	-	-	-	199,150.00	-	-	-	199,150.00
6382	ARTT 26 14 BALLARDVALE ADDITION	192,266.80	-	-	-	192,266.80	-	-	-	192,266.80
6384	A 21 14 GIS DATA UPDATE	30,000.00	-	-	-	30,000.00	-	-	-	30,000.00
6505	ART 48 17 PARKING STUDY IMPLEMENTATION	-	-	-	123,000.00	123,000.00	-	-	-	123,000.00
6506	ART 49 17 REC PK/POMPS SECURITY	-	-	-	65,000.00	65,000.00	-	-	-	65,000.00
6507	ART 51 17 REDUNDANT FIBER	-	-	-	300,000.00	300,000.00	-	-	-	300,000.00
	TOTAL OTHER	432,381.70	-	-	488,000.00	920,381.70	3,816.00	-	1,000.00	915,565.70
6038	ART 27 96 REPAIR WATER	37,862.97	-	-	-	37,862.97	-	-	-	37,862.97
6095	ART 30 00 WATER MAIN DISTRIBUTION	3,308.41	-	-	-	3,308.41	-	-	-	3,308.41
6138	ART 18 03 WATER STORAGE TANK REHAB	2,600.00	37,786.88	-	-	40,386.88	37,786.88	-	2,600.00	-
6139	ART 20 03 WATER PLANT IMPROVEMENTS	146,943.41	53,119.00	-	-	200,062.41	92,097.33	-	6,400.00	101,565.08
61441	ART 25 04 WATER METERS	113.86	202.74	-	-	316.60	-	-	-	316.60
6169	ART 32 06 WATER METERS	207,688.22	-	-	-	207,688.22	31,980.65	-	-	175,707.57
6187	ART 46 07 WATER DISTRIBUTION	3,344.68	-	-	-	3,344.68	1,114.36	-	-	2,230.32
6188	ART 47 07 WATER PLANT PUMPS	4,397.58	-	-	-	4,397.58	2,000.00	-	-	2,397.58
6307	ART 30 09 WATER SUPPLY IMPROVEMENTS	144,790.25	-	-	-	144,790.25	29,547.58	-	-	115,242.67
6309	ART 65 09 WATER PLANT ROOF REPLACE	161,721.15	-	-	-	161,721.15	-	-	-	161,721.15
6324	ART 34 10 WATER PLANT HVAC & EQUIP	89,357.30	35,064.00	-	-	124,421.30	11,388.51	-	-	113,032.79

TOWN OF ANDOVER CAPITAL PROJECT FUNDS JUNE 30, 2017												
6341	ART 42 11 WATER MAIN CONST/RECONST	268,332.45	650.00	-	-	268,982.45	48,111.40	-	8,497.50	212,373.55	-	-
6342	ART 44 11 VARIABLE SPEED PMP	40,742.67	102,927.80	-	-	143,670.47	80,310.11	-	17,879.69	45,480.67	-	-
6354	ART 35 12 MAJOR WATER MAIN REPLACEMENT	382,719.41	108,113.60	-	-	490,833.01	231,926.31	-	84,757.26	174,149.44	-	-
6355	ART 36 12 WATER PLANT BACKWASH TANK	-	-	-	-	-	-	-	-	-	-	-
6359	ART 43 12 WATER DISTRIBUTION MAINTENANCE	212.90	499,787.10	-	-	500,000.00	499,684.60	-	-	315.40	-	-
6379A	ART 44 13 WATER VEHICLES	20,438.62	-	-	-	20,438.62	300.00	-	-	20,138.62	-	-
6380	ART 45 13 WATER DIST FLUSHING PROGRAM	5,151.63	5,745.81	-	-	10,897.44	1,859.74	-	3,855.74	5,181.96	-	-
6389	ART 41, 13 MAJOR WATER MAIN REPLACEMENT	62,428.79	-	-	-	62,428.79	22,213.94	-	-	40,214.85	-	-
6370	ART 42, 13 WATER DISTRIBUTION MAINT	-	500,000.00	-	-	500,000.00	456,779.79	-	18,454.86	24,765.35	-	-
6371	ART 26, 13 HYDRANT INFRASTRUCTURE	149,441.90	4,437.50	-	-	149,441.90	4,958.28	-	-	144,483.62	-	-
6385	A58 14 WATER/SEWER RATE STUDY	55,275.47	-	-	-	59,712.97	4,437.50	-	-	55,275.47	-	-
6416	ART 56 WATER MAIN REPLACEMENT PROJECTS	250,000.00	-	-	145,000.00	145,000.00	-	-	932,557.65	(787,557.65)	-	-
6393	ART 57 15 WATER PLANT GAC REPLACEMENT	-	113,820.15	-	-	363,820.15	167,546.56	-	196,273.59	-	-	-
6424	ART 41 16 WATER MAIN REPLACEMENT	-	-	-	-	-	-	-	-	-	-	-
6425	ART 44 16 WATER STORAGE TANK REPAIR	-	-	1,375,800.00	74,200.00	1,450,000.00	1,117,491.63	-	164,115.87	168,392.50	-	-
6502	ART 45 16 WTP WINDOW REPLACEMENT	80,000.00	-	-	-	80,000.00	80,000.00	-	-	-	-	-
6504	ART 41 16 WATER MAIN REPLACEMENT	500,000.00	-	-	-	500,000.00	-	-	-	500,000.00	-	-
7401	ART 27 17 WATER MAIN PROJECT	-	-	-	-	-	-	-	-	-	-	-
7402	ART 28 17 HYDRANT REPLACEMENT	-	-	-	100,000.00	100,000.00	-	-	-	100,000.00	-	-
7403	ART 30 17 WTP ELECTRIC SUBS REPLACEMENT	-	-	-	-	-	-	-	-	-	-	-
7404	ART 31 17 BANCROFT HIGHLIFT PUMPS	-	-	-	-	-	-	-	-	-	-	-
7405	ART 38 17 WTP HEATING SYSTEM	-	-	-	-	-	-	-	-	-	-	-
TOTAL WATER		2,616,871.67	1,461,654.58	1,375,800.00	319,200.00	5,773,526.25	2,921,535.17	-	1,435,392.16	1,416,598.92	-	-
7301	ART 26 17 WATER & SEWER VEHICLES	-	-	-	100,000.00	100,000.00	-	-	-	100,000.00	-	-
7302	ART 29 17 ENMORE ST RECONSTRUCTION	-	-	-	575,000.00	575,000.00	-	-	-	575,000.00	-	-
TOTAL WATER/SEWER		-	-	-	675,000.00	675,000.00	-	-	-	675,000.00	-	-
6115	ART 33-5 01 WEST FIRE STATION - LONG TERM	12,099.62	5,227.00	-	-	17,326.62	17,326.62	-	-	-	-	-
6148	ART 32 04 SENIOR CTR PLANS	1,715.75	-	-	-	1,715.75	-	-	-	1,715.75	-	-
6180	ART 27 07 TOWN BLDG RENOVATION	121,343.03	-	-	-	121,343.03	-	-	121,343.00	0.03	-	-
6189	ART 51 07 ACQ BLANCHARD ST	28,767.03	-	-	-	28,767.03	28,767.03	-	-	-	-	-
6199	ART 44 08 WMWOOD MEMORIAL	3,902.43	-	-	-	3,902.43	3,902.43	-	-	(0.00)	-	-
6200	ART 49 08 PARKS & GROUNDS BUILDING	276,691.00	-	-	-	276,691.00	928.00	-	275,763.00	-	-	-
6217	ART 36 08 FIRE DPW VEHICLES	7,761.00	-	-	-	7,761.00	6,787.14	-	-	973.86	-	-
6304	ART 17 09 CAMPENILLI DRIVE (RIGHT OF REFUSAL)	4,111.80	-	-	-	4,111.80	4,111.80	-	-	-	-	-
6310	ART 34 09 BVALLE FIRE REPLACEMENT	66,095.20	-	-	-	66,095.20	-	-	-	66,095.20	-	-
6311	ART 55 09 TOWN BLDG MAINT/IMPROVE	5,881.54	-	-	-	5,881.54	-	-	-	5,881.54	-	-
6327	ART 42 10 TOWN BLDG MAINTENANCE	1,500.00	-	-	-	1,500.00	-	-	-	1,500.00	-	-
6340	ART 34 11 TOWN BUILDING MAINTENANCE	860.72	36,770.12	-	-	37,630.84	36,770.12	-	-	860.72	-	-

TOWN OF ANDOVER CAPITAL PROJECT FUNDS JUNE 30, 2017														
6185	ART 39 07 PEDESTRIAN FOOT BRIDGE	15,000.00	-	-	-	15,000.00	-	-	-	15,000.00	-	-	-	15,000.00
6190	ART 52 07 BRIDGE REPAIRS	24,144.35	-	-	-	24,144.35	-	-	-	24,144.35	-	-	-	24,144.35
6193	ART 2A 07 A CQ 16 PEARSON ST	12,214.87	-	-	-	12,214.87	-	-	12,214.87	12,214.87	-	-	-	-
6195	ART 4A 07 A CQ 37 PEARSON ST	27,393.41	-	-	-	27,393.41	-	-	27,393.41	27,393.41	-	-	-	-
6215	ART 32 08 BRIDGE REPAIRS	247,046.70	-	-	-	247,046.70	-	-	247,046.70	247,046.70	-	-	-	247,046.70
6316	ART 52 10 REPAIRS TO PUBLIC WAYS	15,634.44	-	-	-	15,634.44	-	-	15,634.44	15,634.44	-	-	-	15,634.44
6219	ART 50 08 STORM DRAINAGE IMPROVEMENTS	3,209.74	-	-	-	3,209.74	-	-	3,209.74	3,209.74	-	-	-	-
6336	ART 24 11 TOWN BRIDGE EVAL/REPAIR	78,878.00	2,920.42	-	-	81,798.42	-	-	81,798.42	81,798.42	-	-	-	81,798.42
6337	ART 25 11 PEARSON ST PARKING LOT	2,253.20	-	-	-	2,253.20	-	-	2,253.20	2,253.20	-	-	-	2,253.20
6339	ART 33 11 STORM DRAINAGE IMPROVE	3,353.95	-	-	-	3,353.95	-	-	3,353.95	3,353.95	-	-	-	3,353.95
6358	ART 42 12 HIGHPLAIN@FISHBROOK	139,227.48	44,239.00	-	-	183,466.48	-	-	183,466.48	183,466.48	-	-	19,705.00	163,761.48
6400	B20 14 HOLT RD SIDEWALK CONSTR	12,455.08	-	-	-	12,455.08	-	-	12,455.08	12,455.08	-	-	2,477.93	9,977.15
6401	B22 14 HYDRANT MAINTENANCE	500,000.00	-	-	-	500,000.00	-	-	500,000.00	500,000.00	-	-	-	500,000.00
6413	ART 44 MINOR STORM DRAIN IMPROVEMENTS	(116,317.94)	-	-	300,000.00	183,682.06	-	-	183,682.06	183,682.06	-	-	38,470.32	56,893.66
6414	ART 45 SIDEWALK CONSTRUCTION - WOBURN	(102,985.00)	94,232.50	-	-	113,000.00	-	113,000.00	104,247.50	103,044.70	-	-	-	1,202.80
6417	ART 62 SIDEWALK CONSTRUCTION - RIVER ST	(36,955.00)	49.10	197,100.00	103,900.00	264,094.10	-	145,110.74	264,094.10	145,110.74	-	-	118,934.26	49.10
6390	ART 60 15 FINISH CHARLES CIRCLE	28,784.11	-	-	-	28,784.11	-	-	28,784.11	28,784.11	-	-	-	23,062.11
	TOTAL ROAD/STORM DRAIN	1,096,240.25	141,441.02	497,100.00	216,900.00	1,951,681.27	-	454,010.10	1,951,681.27	454,010.10	-	-	177,109.58	1,320,561.59
6066	ART 47 99 PUB SAF ANTENNAS	3,920.50	-	-	-	3,920.50	-	-	3,920.50	3,920.50	-	-	-	3,920.50
6388	ART 30 15 HIGHWAY VEHICLES	102,123.00	-	-	-	102,123.00	-	-	102,123.00	102,123.00	-	-	-	-
6418	ART 26 16 PUBLIC WORKS VEHICLES	-	-	343,200.00	6,800.00	350,000.00	-	321,000.00	350,000.00	321,000.00	-	-	-	29,000.00
6419	ART 27 16 FIRE APPARATUS ENGINE	-	-	-	-	-	-	574,213.00	-	574,213.00	-	-	-	(574,213.00)
6428	ART 41 17 PUB WORKS LARGE VEHICLES	-	-	-	-	-	-	-	-	-	-	-	-	-
6429	ART 42 17 FIRE-REPLACE AMBULANCE	-	-	-	-	-	-	-	-	-	-	-	-	-
	GRAND TOTAL	13,913,431.05	5,008,671.77	6,439,600.00	7,409,422.29	32,771,125.11	16,605,115.53	5,239,774.96	32,771,125.11	16,605,115.53	-	-	5,239,774.96	10,926,234.62
		106,043.50	-	343,200.00	6,800.00	456,043.50	997,336.00	-	456,043.50	997,336.00	-	-	-	(541,292.50)

TOWN OF ANDOVER							
TRUST-CEMETERY-SPECIAL FUNDS							
IN CUSTODY OF TOWN TREASURER							
YEAR ENDING JUNE 30, 2017							
				BALANCE			BALANCE
	FUND	PRINCIPAL	July 1, 2016	DEPOSITS	INCOME	DRAWN	June 30, 2017
80001	GL 40(5B)	STABILIZATION		6,201,652.87		62,426.81	6,264,079.68
80041		C.D. WOOD		-			-
80051		OPEB ART 21, 2010		5,434,915.67	1,502,579.00	730,780.96	7,668,275.63
80061		ESTATE S.P. WHITE	5,766.63	16,485.65		150.23	16,635.88
80071		POLICE DRUG ACCOUNT		20,037.62		36.15	13,822.49
80091	C59 Acts 1998	TOWN 400TH CELEBRATION		10,873.06		111.02	10,984.08
80100		SENIOR CENTER PROGRAMS		702,524.09		7,233.35	709,757.44
80110		STABILIZATIONFUND - LEDGE ROAD		-		-	-
80120		STABILIZATIONFUND - BOND PREM		1,463,725.15		14,582.83	1,278,307.98
80141		J. GREELEY	5,000.00	8,991.84		88.35	7,555.19
80161		MARGARET G. TOWLE	345,825.50	345,825.50			345,825.50
80151		MARGARET G. TOWLE		79,118.71		4,303.19	70,066.52
80171		JOHN CORNELL	5,000.00	59,622.55		608.94	59,631.49
80181		DAVID & LUCY SHAW	10,000.00	58,241.23		595.02	58,836.25
80191		W.L. RAYMOND	7,845.81	65,946.86		673.87	66,620.73
80201		A.J. LINCOLN	5,000.00	24,178.56		220.29	24,398.85
80211		E.I. RAYMOND	1,500.00	3,572.23		36.52	3,608.75
80221		TAYLOR	300.00	2,525.53		25.82	2,551.35
80231	GL 114(25)	SPRING GROVE	1,071,503.77	1,120,053.94	41,156.00	7,274.45	1,162,484.39
80251		SPRING GROVE FLOWERS		31,867.50		330.41	32,197.91
80281		EMILINE LINCOLN	1,000.00	2,432.50		24.87	2,457.37
80291		EMMA J. LINCOLN		1,332.63		13.63	1,346.26
80301	GL 40(8C)	CONSERVATION FUND		73,388.18	1,200.00	757.28	75,345.46
80331		SMART	1,000.00	18,819.54		192.36	19,011.90
80341		FARRINGTON	600.00	2,244.72		22.99	2,267.71
80351		BALLARDVALE	532.88	1,492.60		15.34	1,507.94
80361		ALLEN	200.00	179.95		1.90	181.85
80391		EMS BELL LIBRARY TRUST		67,861.08		664.47	57,525.55
80411		ELDERLY TAXATION FUND		22,405.32		752.72	23,158.04
80421		MUNICIPAL AFFORDABLE HOUSING		107,866.39		1,067.77	108,934.16
80431		POLICE FEDERAL DRUG ACCT		14,483.17	11,461.79	37.90	25,982.86
82011		DRAPER	1,058.93	20,941.01		213.93	21,154.94
82021		RICHARDSON	1,000.00	1,851.48		19.49	1,870.97
82031		A & AV LINCOLN	500.00	1,382.14		14.06	1,396.20
82051		RAFTON (INTEREST)		7,544.64		7.36	7,552.00
82041		RAFTON (PRINCIPAL)	598.50	598.50			598.50
82061		CONROY	291.71	2,127.47		21.72	2,149.19
82071		AMERICAN LEGION	200.00	1,568.72		16.00	1,584.72
82081		CHRIS MAYNARD BOOKS	5,087.68	5,206.51		52.92	5,123.41
82091		HOLT	81.95	954.12		9.77	963.89
80371	GL 40(13A)	WORKERS COMPENSATION		41,887.93	136,216.24		178,104.17
			1,469,893.36	16,046,727.16	1,692,613.03	833,384.69	238,867.68
		INTERNAL SERVICE FUNDS					
80011	GL 40(13)	INSURANCE		140,769.21		1,085.85	96,452.06
80021	GL 40(5E)	UNEMPLOYMENT COMPENSATION		275,494.52	160,000.00	1,531.66	286,341.73
80031		TOWN INSURANCE HEALTH		2,248,912.51	24,948,325.78	5,751.32	3,200,937.36
		TOTAL INTERNAL SERVICE FUNDS		2,665,176.24	25,108,325.78	8,368.83	3,583,731.15
		GRAND TOTAL ALL TRUST FUNDS		18,711,903.40	26,800,938.81	841,753.52	21,917,588.35

TOWN OF ANDOVER, MASSACHUSETTS
 DETAIL DEBT SCHEDULE BY FISCAL YEAR
 AS OF JULY 1, 2016

ISSUE	ARTICLE	LOAN DATE	TOTAL LOAN	2017	2018	2019	2020	2021	2022-2026	2027-2031	2032-2036	TOTAL
EXEMPT DEBT SCHOOL												
EXEMPT ADVANCE REFUNDING (2006)	ART 20-1, 1994	1/15/05	6,378,109	603,767.30								603,767.30
EXEMPT ADVANCE REFUNDING (2006)	ART 20-2, 1994	1/15/05	506,373	46,232.70								46,232.70
SCHOOL BONDS EXEMPT REFI	ART 19, 1999	2/15/10	1,092,000	120,000.00	115,000.00							470,000.00
BANCROFT FEASIBILITY	ART 24, 2008	2/15/10	300,000									
SCHOOL BONDS - Sewer REFI	ART 9, 2000	2/15/10	1,342,000	145,000.00	140,000.00							720,000.00
SCHOOL BONDS EXEMPT REFI	ART 9, 2000	12/22/11	3,361,700	341,800.00	335,000.00				635,000.00			2,301,800.00
SCHOOL BONDS EXEMPT REFI	ART 9, 2000	12/1/02	7,000,000									
ADV REF 9495 LOANS	VARIOUS	6/15/03	10,193,222									
BANCROFT FEASIBILITY	ART 59, 2009	12/22/11	162,000	10,000.00	10,000.00				40,000.00	25,000.00	5,000.00	120,000.00
MIDDLE SCHOOL Orig	ART 9, 2000	12/1/05	3,092,000									
MIDDLE SCHOOL Refi NC	ART 9, 2000	12/19/12	420,000									
MIDDLE SCHOOL Refi NC	ART 9, 2000	12/19/12	1,500,000	165,000.00	165,000.00		160,000.00	145,000.00	700,000.00			1,500,000.00
BANCROFT SCHOOL	ART 03, 2012	12/19/12	14,000,000	700,000.00	700,000.00		700,000.00	700,000.00	3,500,000.00			11,900,000.00
BANCROFT SCHOOL	ART 03, 2012	3/6/14	13,055,000	655,000.00	655,000.00		655,000.00	655,000.00	3,270,000.00			11,745,000.00
BANCROFT SCHOOL	ART 1, 2013	3/6/14	2,435,000	125,000.00	125,000.00		125,000.00	125,000.00	600,000.00			2,185,000.00
BANCROFT SCHOOL	ART 3, 2010	6/19/15	100,000	5,000.00	5,000.00		5,000.00	5,000.00	25,000.00			95,000.00
BANCROFT SCHOOL	ART 1, 2013	6/19/15	779,000	40,000.00	40,000.00		40,000.00	40,000.00	200,000.00			735,000.00
TOTAL SCHOOL	017112-5741			2,966,800.00	2,300,000.00	2,290,000.00	2,280,000.00	2,145,000.00	8,970,000.00	7,595,000.00	3,875,000.00	32,421,800.00
PUBLIC SAFETY												
PUBLIC SAFETY CENTER REFI	ART 16, 1999	2/15/10	2,807,000	280,000.00	275,000.00		270,000.00	265,000.00				1,360,000.00
PUBLIC SAFETY CENTER REFI	ART 40, 2001	2/15/10	101,500	10,000.00	10,000.00		10,000.00	10,000.00	10,000.00			60,000.00
PUBLIC SAFETY CENTER REFI	ART 16, 1999	2/15/10	2,353,500	235,000.00	235,000.00		235,000.00	230,000.00				1,395,000.00
PUBLIC SAFETY CENTER	ART 10-1, 2002	12/1/05	250,000									
PUBLIC SAFETY CENTER ADV REF NC	ART 10-1, 2002	12/19/12	75,000									
PUBLIC SAFETY CENTER	ART 10-1, 2002	12/1/07	80,000	5,000.00	5,000.00		5,000.00	5,000.00	15,000.00			40,000.00
PUBLIC SAFETY CENTER	ART 10-1, 2002	3/15/09	425,000	22,100.00	22,100.00		21,250.00	21,250.00	106,250.00	55,250.00		70,000.00
TOTAL PUBLIC SAFETY CENTER	017112-5746			552,100.00	547,100.00	542,100.00	541,250.00	531,250.00	356,250.00	55,250.00		3,125,300.00
TOTAL EXEMPT				3,518,900.00	2,847,100.00	2,832,100.00	2,821,250.00	2,676,250.00	9,326,250.00	7,650,250.00	3,875,000.00	35,547,100.00
PUBLIC SERVICE ENTERPRISES												
WATER DEBT												
WATER DIST IMPROVEMENT REFI	ART 24, 1996	2/15/10	360,000									
WATER TREATMENT PLANT	ART 42, 2002	12/15/03	975,000									
WATER TREATMENT PLANT	ART 42, 2002	12/22/11	473,000									
WATER SYSTEM	ART 20, 2003	12/15/03	2,008,000	50,000.00	50,000.00		45,000.00	45,000.00	133,000.00			373,000.00
WATER SYSTEM	ART 20, 2003	12/15/11	997,400	100,000.00	100,000.00		100,000.00	100,000.00	282,000.00			782,000.00
WATER MAINS	ART 43, 2002	12/1/04	500,000									
WATER MAINS NON-CALLABLE	ART 43, 2002	12/19/12	50,000									
WATER MAINS REFINANCED	ART 43, 2002	12/19/12		25,000.00	25,000.00		25,000.00	25,000.00	84,400.00			209,400.00
WATER SYSTEM	ART 20, 2008	10/15/06	1,000,000	50,000.00	50,000.00		50,000.00	50,000.00	250,000.00			550,000.00
WATER PLANT (MPAT)	ART 34, 2005	12/14/06	4,666,635	229,872.00	234,516.00		244,087.00	249,018.00	1,322,615.00	280,768.00		2,800,130.00
WATER PLANT (MPAT)	ART 34, 2005	12/14/06	634,717	29,884.00	31,104.00		31,732.00	32,373.00	171,945.00	11,730.00		439,256.00
WATER SYSTEM	ART 20, 2003	12/1/07	1,472,000	75,000.00	75,000.00		75,000.00	75,000.00	355,000.00	140,000.00		870,000.00
WATER SYSTEM	ART 34, 2005	12/1/07	1,000,000	50,000.00	50,000.00		50,000.00	50,000.00	250,000.00	100,000.00		600,000.00
WATER SYSTEM	ART 41, 2005	12/1/07	50,000	5,000.00	5,000.00		5,000.00	5,000.00				10,000.00
WATER SYSTEM	ART 34, 2005	3/15/09	198,000	20,000.00	20,000.00		15,000.00	15,000.00	55,000.00	50,000.00	10,000.00	40,000.00
WATER TREATMENT PLANT	ART 34, 2010	12/22/11	250,000	15,000.00	15,000.00		15,000.00	15,000.00	40,000.00	40,000.00		190,000.00
WTP GRANULAR CARBON	ART 33, 2010	12/22/11	400,000	40,000.00	40,000.00		40,000.00	40,000.00	40,000.00			240,000.00
WATER TREATMENT PLANT	ART 33, 2010	2/24/11	300,000	30,000.00	30,000.00		30,000.00	30,000.00				150,000.00
WATER MAINS	ART 31, 2010	12/19/12	500,000	25,000.00	25,000.00		25,000.00	25,000.00	125,000.00	125,000.00		425,000.00
WATER TREATMENT PLANT PUMP	ART 44, 2011	12/19/12	100,000	10,000.00	10,000.00		10,000.00	10,000.00	10,000.00			60,000.00
WATER MAIN CONSTRUCTION	ART 42, 2011	3/6/14	500,000	25,000.00	25,000.00		25,000.00	25,000.00	125,000.00	125,000.00		450,000.00
WATER MAIN REPLACEMENT	ART 35, 2012	3/6/14	1,439,000	75,000.00	75,000.00		75,000.00	75,000.00	350,000.00	350,000.00		1,285,000.00
HYDRANT REPLACEMENT	ART 46, 2013	3/6/14	500,000	50,000.00	50,000.00		50,000.00	50,000.00	150,000.00			400,000.00
WATER MAIN REPLACEMENT	ART 41, 2013	3/6/14	1,000,000	50,000.00	50,000.00		50,000.00	50,000.00	250,000.00	250,000.00		900,000.00
GAC REPLACEMENT	ART 33, 2010	3/6/14	110,000	10,000.00	10,000.00		10,000.00	10,000.00	30,000.00			80,000.00
WATER DISTRIBUTION MAINTENANCE	ART 43, 2012	6/19/15	500,000	50,000.00	50,000.00		50,000.00	50,000.00	200,000.00			450,000.00
FIRE DISTRIBUTION MAINT PROGRAM	ART 42, 2013	6/19/15	500,000	50,000.00	50,000.00		50,000.00	50,000.00	200,000.00			450,000.00
FIRE HYDRANT INFRAST MAINT 1	ART 46, 2016	6/19/15	500,000	50,000.00	50,000.00		50,000.00	50,000.00	200,000.00			450,000.00
FIRE HYDRANT INFRAST MAINT 2	ART 22, 2014	6/19/15	500,000	50,000.00	50,000.00		50,000.00	50,000.00	200,000.00			450,000.00
WATER TREATMENT PLANT EQUIPMENT	ART 44, 2011	6/19/15	340,000	35,000.00	35,000.00		35,000.00	35,000.00	130,000.00			305,000.00
TOTAL WATER	017102-5742			1,199,796.00	1,205,004.00	1,185,358.00	1,185,819.00	1,191,391.00	4,913,960.00	1,582,498.00	495,000.00	12,958,786.00

TOWN OF ANDOVER, MASSACHUSETTS
 DETAIL DEBT SCHEDULE BY FISCAL YEAR
 AS OF JULY 1, 2016

BANCROFT SCHOOL	ART 1, 2013	3/6/14	927,000	50,000.00	50,000.00	50,000.00	45,000.00	45,000.00	45,000.00	225,000.00	225,000.00	225,000.00	135,000.00	825,000.00
SCHOOL REPAIRS	ART 36, 2013	3/6/14	900,000	45,000.00	45,000.00	45,000.00	45,000.00	45,000.00	45,000.00	225,000.00	225,000.00	225,000.00	135,000.00	810,000.00
SCHOOL SITE IMP (DOHERTY)	ART 18, 2013	3/6/14	2,400,000	120,000.00	120,000.00	120,000.00	120,000.00	120,000.00	120,000.00	600,000.00	600,000.00	600,000.00	360,000.00	2,160,000.00
WEST MIDDLE HVAC	ART 38, 2013	3/6/14	1,250,000	85,000.00	85,000.00	85,000.00	85,000.00	85,000.00	85,000.00	415,000.00	415,000.00	240,000.00	-	1,080,000.00
SCHOOL BLDG MAINT & RENOVATION	ART 52, 2014	6/19/15	1,500,000	100,000.00	100,000.00	100,000.00	100,000.00	100,000.00	100,000.00	500,000.00	500,000.00	400,000.00	-	1,400,000.00
BANCROFT SCHOOL	ART 1, 2013	6/19/15	285,000	15,000.00	15,000.00	15,000.00	15,000.00	15,000.00	15,000.00	75,000.00	75,000.00	45,000.00	-	270,000.00
TOTAL SCHOOL	017102-5741		1,517,000.00	1,499,000.00	1,487,000.00	1,286,500.00	1,264,000.00	6,028,000.00	4,255,000.00	825,000.00	18,161,500.00			
STREET														
RED SPRING ROAD BRIDGE	ART 25, 2003	12/1/04	400,000											
RED SPRING ROAD BRIDGE NON COL	ART 25, 2003	12/19/12	40,000											
BRIDGE CONSTRUCTION	ART 54, 2005	10/15/06	250,000	10,000.00	10,000.00	10,000.00	10,000.00	10,000.00	10,000.00	50,000.00	50,000.00	-	-	100,000.00
STORM DRAINS	ART 50, 2008	3/15/09	100,000	5,000.00	5,000.00	5,000.00	5,000.00	5,000.00	5,000.00	15,000.00	15,000.00	-	-	65,000.00
HIGHWAY	ART 74, 1999	2/15/10	224,000											
MAIN ST DEVELOPMENT	ART 48, 2002	2/15/10	269,000	30,000.00	30,000.00	30,000.00	30,000.00	30,000.00	30,000.00	25,000.00	25,000.00	-	-	85,000.00
BRIDGE CONSTRUCTION	ART 52, 2007	2/24/11	100,000	5,000.00	5,000.00	5,000.00	5,000.00	5,000.00	5,000.00	20,000.00	20,000.00	20,000.00	-	70,000.00
BRIDGE CONSTRUCTION	ART 32, 2008	2/24/11	400,000	20,000.00	20,000.00	20,000.00	20,000.00	20,000.00	20,000.00	100,000.00	100,000.00	85,000.00	-	285,000.00
BRIDGE REPAIR	ART 24, 2011	12/22/11	100,000	5,000.00	5,000.00	5,000.00	5,000.00	5,000.00	5,000.00	25,000.00	25,000.00	5,000.00	-	80,000.00
PARKING LOT	ART 25, 2011	12/22/11	85,000	5,000.00	5,000.00	5,000.00	5,000.00	5,000.00	5,000.00	5,000.00	5,000.00	-	-	55,000.00
DRAINAGE	ART 33, 2011	12/22/11	200,000	10,000.00	10,000.00	10,000.00	10,000.00	10,000.00	10,000.00	50,000.00	50,000.00	10,000.00	-	160,000.00
DRAINAGE (HIGH PLAIN)	ART 26, 2011	12/22/11	75,000	15,000.00	15,000.00	15,000.00	15,000.00	15,000.00	15,000.00	75,000.00	75,000.00	-	-	150,000.00
SURFACE DRAIN CONSTRUCTION	ART 50, 2008	2/24/11	280,000	15,000.00	15,000.00	15,000.00	15,000.00	15,000.00	15,000.00	55,000.00	55,000.00	-	-	205,000.00
BRIDGE REPAIR	ART 32, 2008	12/19/12	200,000	10,000.00	10,000.00	10,000.00	10,000.00	10,000.00	10,000.00	50,000.00	50,000.00	20,000.00	-	170,000.00
STORM DRAINAGE	ART 33, 2011	12/19/12	100,000	5,000.00	5,000.00	5,000.00	5,000.00	5,000.00	5,000.00	25,000.00	25,000.00	10,000.00	-	85,000.00
HIGH PLAIN/FISHHOOK	ART 42, 2012	12/19/12	1,100,000	70,000.00	70,000.00	70,000.00	70,000.00	70,000.00	70,000.00	330,000.00	330,000.00	160,000.00	-	890,000.00
SIDEWALK CONSTRUCTION	ART 20, 2014	6/19/15	138,000	30,000.00	25,000.00	25,000.00	25,000.00	25,000.00	25,000.00	-	-	-	-	105,000.00
TOTAL STREET	017102-5744		235,000.00	215,000.00	210,000.00	185,000.00	160,000.00	780,000.00	480,000.00	95,000.00	2,370,000.00			
MUNICIPAL FACILITIES														
PUBLIC BUILDINGS	ART 28-1, 2002	12/15/03	125,000											
TOWN BUILDINGS	ART 28-1, 2002	12/22/11	40,000	8,000.00	8,000.00	8,000.00	8,000.00	8,000.00	8,000.00	-	-	-	-	24,000.00
BRIDGES/BUILDINGS	ART 32, 2001	12/15/03	1,157,000											
BRIDGES/BUILDINGS	ART 32, 2001	12/22/11	368,000	75,000.00	75,000.00	75,000.00	75,000.00	75,000.00	75,000.00	32,000.00	32,000.00	-	-	218,000.00
TOWN HVAC	ART 46, 2006	12/1/07	250,000	17,000.00	17,000.00	17,000.00	17,000.00	17,000.00	17,000.00	16,000.00	16,000.00	-	-	114,000.00
TOWN BUILDING RENOVATION	ART 27, 2007	3/15/09	255,000	15,000.00	15,000.00	15,000.00	15,000.00	15,000.00	15,000.00	20,000.00	20,000.00	-	-	150,000.00
TOWN BUILDING RENOVATION	ART 28, 2007	3/15/09	290,000	15,000.00	15,000.00	15,000.00	15,000.00	15,000.00	15,000.00	75,000.00	75,000.00	-	-	185,000.00
PUBLIC SAFETY (NON EXEMPT PORTION)	ART 10, 2002	3/15/09	75,000	3,900.00	3,900.00	3,900.00	3,900.00	3,900.00	3,900.00	18,750.00	18,750.00	9,750.00	-	47,700.00
TOWN BUILDINGS	ART 27, 2007	2/15/10	400,000	20,000.00	20,000.00	20,000.00	20,000.00	20,000.00	20,000.00	100,000.00	100,000.00	60,000.00	-	260,000.00
TOWN BUILDING REMODELING	ART 55, 2009	2/24/11	650,000	35,000.00	35,000.00	35,000.00	35,000.00	35,000.00	35,000.00	175,000.00	175,000.00	125,000.00	-	475,000.00
TOWN BUILDING REPAIRS	ART 42, 2010	12/22/11	163,000	10,000.00	10,000.00	10,000.00	10,000.00	10,000.00	10,000.00	40,000.00	40,000.00	5,000.00	-	120,000.00
TOWN BUILDING REPAIRS	ART 34, 2011	12/22/11	500,000	25,000.00	25,000.00	25,000.00	25,000.00	25,000.00	25,000.00	125,000.00	125,000.00	25,000.00	-	400,000.00
FIRE STATION PLANNING	ART 34, 2009	12/22/11	100,000	20,000.00	20,000.00	20,000.00	20,000.00	20,000.00	20,000.00	-	-	-	-	20,000.00
DPW VEHICLES	ART 40, 2010	12/22/11	126,000	25,000.00	25,000.00	25,000.00	25,000.00	25,000.00	25,000.00	-	-	-	-	25,000.00
TOWN BUILDING REPAIRS	ART 27, 2007	12/22/11	100,000	5,000.00	5,000.00	5,000.00	5,000.00	5,000.00	5,000.00	25,000.00	25,000.00	5,000.00	-	80,000.00
BLANCHARD BALLFIELDS	ART 57, 2009	12/22/11	325,000	20,000.00	20,000.00	20,000.00	20,000.00	20,000.00	20,000.00	100,000.00	100,000.00	20,000.00	-	225,000.00
BLANCHARD ST BALLFIELDS	ART 57, 2009	2/24/11	100,000	5,000.00	5,000.00	5,000.00	5,000.00	5,000.00	5,000.00	20,000.00	20,000.00	-	-	50,000.00
TOWN BUILDING RENOVATIONS	ART 23, 2007	12/19/12	200,000	15,000.00	15,000.00	15,000.00	15,000.00	15,000.00	15,000.00	60,000.00	60,000.00	20,000.00	-	155,000.00
PLAYGROUND REPLACEMENTS	ART 23, 2012	12/19/12	200,000	15,000.00	15,000.00	15,000.00	15,000.00	15,000.00	15,000.00	70,000.00	70,000.00	10,000.00	-	155,000.00
TOWN BUILDING REMODELING	ART 24, 2012	12/19/12	400,000	30,000.00	30,000.00	30,000.00	30,000.00	30,000.00	30,000.00	125,000.00	125,000.00	50,000.00	-	310,000.00
BALMORAL FENCE/MASONRY	ART 28, 2012	12/19/12	125,000	10,000.00	10,000.00	10,000.00	10,000.00	10,000.00	10,000.00	35,000.00	35,000.00	10,000.00	-	95,000.00
FIRE COMMUNICATIONS	ART 31, 2012	12/19/12	200,000	25,000.00	25,000.00	25,000.00	25,000.00	25,000.00	25,000.00	20,000.00	20,000.00	-	-	125,000.00
TECHNOLOGY HARDWARE	ART 22, 2012	12/19/12	1,600,000	180,000.00	180,000.00	180,000.00	180,000.00	180,000.00	180,000.00	175,000.00	175,000.00	-	-	1,060,000.00
TECHNOLOGY SOFTWARE	ART 22, 2012	12/19/12	400,000	100,000.00	100,000.00	100,000.00	100,000.00	100,000.00	100,000.00	-	-	-	-	100,000.00
YOUTH CENTER	ART 3, 2011 STM	3/6/14	2,000,000	100,000.00	100,000.00	100,000.00	100,000.00	100,000.00	100,000.00	500,000.00	500,000.00	300,000.00	-	1,800,000.00
TOWN BUILDING RENOVATIONS	ART 28, 2013	3/6/14	300,000	20,000.00	20,000.00	20,000.00	20,000.00	20,000.00	20,000.00	100,000.00	100,000.00	60,000.00	-	260,000.00
TECHNOLOGY INFRASTRUCTURE	ART 22, 2012	6/19/15	200,000	40,000.00	40,000.00	40,000.00	40,000.00	40,000.00	40,000.00	-	-	-	-	160,000.00
TOWN & SCHOOL ENERGY INITIATIVES	ART 39, 2014	6/19/15	236,000	25,000.00	25,000.00	25,000.00	25,000.00	25,000.00	25,000.00	85,000.00	85,000.00	-	-	210,000.00
TOWN BLDG & FACILITY MAINTENANCE	ART 43, 2014	6/19/15	467,000	50,000.00	50,000.00	50,000.00	50,000.00	50,000.00	50,000.00	180,000.00	180,000.00	-	-	415,000.00
DPW VEHICLES	ART 45, 2014	6/19/15	260,000	55,000.00	50,000.00	50,000.00	50,000.00	50,000.00	50,000.00	-	-	-	-	205,000.00
PLAYGROUND REPLC & HANDICAP ACCE	ART 41, 2014	6/19/15	150,000	15,000.00	15,000.00	15,000.00	15,000.00	15,000.00	15,000.00	60,000.00	60,000.00	-	-	135,000.00
TOTAL MUNICIPAL FACILITIES	017102-5745		988,900.00	823,900.00	809,900.00	724,750.00	634,750.00	2,175,750.00	1,094,750.00	335,000.00	7,578,700.00			

TOWN OF ANDOVER, MASSACHUSETTS
ANALYSIS OF BONDS AUTHORIZED AND OUTSTANDING
ACTIVITY FOR FY2017

MUNIS	ARTICLE	PROJECT NAME	TOTAL AUTHORIZATION	AUTHORIZATION JULY 1, 2016	NEW AUTHORIZATION	BONDING	PAID DOWN	RESCIND	AUTHORIZATION JUNE 30, 2017
SEWER ENTERPRISE									
6192	ART 64 2007	SHAWSHEEN PUMPING STATION	750,000.00	350,000.00					350,000.00
6216	ART 33 2008	SHAWSHEEN RIVER OUTFALL SEWER	4,000,000.00	2,200,000.00					2,200,000.00
			4,750,000.00	2,550,000.00	-	-	-	-	2,550,000.00
WATER ENTERPRISE									
6355	ART 36 2012	WATER PLANT BACKWASH TANK	300,000.00	300,000.00					300,000.00
6413	ART 44 2015	MINOR STORM DRAIN IMPROVEMENTS	300,000.00	300,000.00		285,400.00	14,600.00		-
6416	ART 56 2015	WATER MAIN REPLACEMENT PROJECTS	1,700,000.00	1,700,000.00			145,000.00		1,555,000.00
6424	ART 41 2016	WATER MAIN REPLACEMENT PROJECTS	1,000,000.00	1,000,000.00					1,000,000.00
6425	ART 44 2016	WATER STORAGE TANK REHABILITATION	1,450,000.00	1,450,000.00		1,375,800.00	74,200.00		-
7401	ART 27 2017	WATER MAIN REPLACEMENTS		-	3,000,000.00				3,000,000.00
7403	ART 30 2017	WATER TREAT PLANT ELECTRIC SUBS REPLAC		-	500,000.00				500,000.00
7405	ART 38 2017	WATER TREAT PLANT HEATING SYSTEM		-	300,000.00				300,000.00
			4,750,000.00	4,750,000.00	3,800,000.00	1,661,200.00	233,800.00	-	6,655,000.00
		TOTAL ENTERPRISE FUNDS	9,500,000.00	7,300,000.00	3,800,000.00	1,661,200.00	233,800.00	-	9,205,000.00
GENERAL GOVERNMENT									
6214	ART 31 2008	LANDFILL CLOSURE	7,370,000.00	6,695,000.00					6,695,000.00
		<i>(Note: \$675,000 ST thru MWPAT not shown here)</i>	7,370,000.00	6,695,000.00	-	-	-	-	6,695,000.00
SCHOOL									
6315	ART 59 2009	BANCROFT FEASIBILITY STUDY	525,000.00	363,000.00					363,000.00
6331	ART 3A 2010	BANCROFT SCHOOL PROJECT	43,835,000.00	15,559,805.00		967,000.00	33,000.00		14,559,805.00
6331	ART 3A 2010	BANCROFT SCHOOL PROJECT #2	5,715,000.00	1,086,748.00					1,086,748.00
6411	ART 39 2015	SCHOOL BUILDING MAINTANCE & IMPROVE	455,000.00	455,000.00		432,500.00	22,500.00		-
6412	ART 40 2015	SCHOOL SITE IMP - WEST ELEMENTARY	319,000.00	319,000.00					319,000.00
6423	ART 34 2016	SCHOOL BUILDING MAINTANCE & IMPROVE	500,000.00	500,000.00		475,000.00	25,000.00		-
6432	ART 45 2017	HIGH PLAIN/WOODHILL AIR CONDITIONING		-	775,000.00				775,000.00
6434	ART 47 2017	MAJOR SCHOOL PROJECTS		-	770,000.00				770,000.00
			51,349,000.00	18,283,553.00	1,545,000.00	1,874,500.00	80,500.00	-	17,873,553.00
ROAD AND DRAINAGE									
6414	ART 45 2015	SIDEWALK CONSTRUCTION - WOBURN ST	113,000.00	113,000.00			113,000.00		-
6417	ART 62 2015	SIDEWALK CONSTRUCTION - RIVER ST	301,000.00	301,000.00		197,100.00	103,900.00		-
7302	ART 29 2017	ENMORE STREET RECONSTRUCTION		-	655,000.00				655,000.00
			414,000.00	414,000.00	655,000.00	197,100.00	216,900.00	-	655,000.00
CONSERVATION AND LAND ACQUISITION									
6106	ART 12 2001	LAND ACQUISITION LOWELL JCT RD	2,000,000.00	800,000.00					800,000.00
6123	ART 23 2002	CONSERVATION FUND	1,500,000.00	400,000.00					400,000.00
			1,500,000.00	1,200,000.00	-	-	-	-	1,200,000.00
TECHNOLOGY									
6347	ART 22 2012	TECHNOLOGY AND INFRASTRUCTURE	2,500,000.00	300,000.00			300,000.00		-
6403	ART 40 2014	TECHNOLOGY HARDWARE & SOFTWARE	200,000.00	200,000.00					200,000.00
6410	ART 38 2015	SAFETY & SECURITY UPGRADES	600,000.00	600,000.00		387,600.00	212,400.00		-
6433	ART 46 2017	SAFETY & COMMUNICATION UPGRADE PHASE 2		-	300,000.00				300,000.00
			3,300,000.00	1,100,000.00	300,000.00	387,600.00	512,400.00	-	500,000.00
TOWN BUILDINGS									
6415	ART 46 2015	TOWN BUILDING AND FACILITY MAINTENANCE	1,200,000.00	1,200,000.00		1,153,400.00	46,600.00		-
6420	ART 28 2016	TOWN BUILDING AND FACILITY MAINTENANCE	700,000.00	700,000.00		333,000.00	17,000.00		350,000.00
6421	ART 29 2016	COLLINS CENTER FAÇADE REPLACEMENT	2,000,000.00	2,000,000.00					2,000,000.00
6427	ART 33 2017	MUNICIPAL SERVICES FACILITY		-	17,500,000.00				17,500,000.00
6430	ART 43 2017	MAJOR TOWN BUILDINGS PROJECTS		-	320,000.00				320,000.00
6431	ART 44 2017	TOWN & SCHOOL ENERGY INITIATIVES		-	420,000.00				420,000.00
			3,900,000.00	3,900,000.00	18,240,000.00	1,486,400.00	63,600.00	-	20,590,000.00
MISCELLANEOUS									
6418	ART 26 2016	DPW VEHICLES	350,000.00	350,000.00		343,200.00	6,800.00		-
6419	ART 27 2016	FIRE APPARATUS ENGINE	575,000.00	575,000.00					575,000.00
6422	ART 30 2016	LOVELY FIELD TURF REPLACEMENT	500,000.00	500,000.00		475,000.00	25,000.00		-
6426	ART 57 2016	MEMORIAL PLAYSTEAD PLAYGROUND	120,000.00	120,000.00					120,000.00
7404	ART 31 2017	BANCROFT HIGH LIFT PUMPS		-	750,000.00				750,000.00
6428	ART 41 2017	PUBLIC WORKS VEHICLES - LARGE		-	450,000.00				450,000.00
6429	ART 42 2017	FIRE APPARATUS REPLACEMENT - AMB 2		-	270,000.00				270,000.00
			1,545,000.00	1,545,000.00	1,470,000.00	818,200.00	31,800.00	-	2,165,000.00
		TOTAL GENERAL GOVERNMENT	69,378,000.00	33,137,553.00	22,210,000.00	4,763,800.00	905,200.00	-	49,678,553.00
		GRAND TOTAL	78,878,000.00	40,437,553.00	26,010,000.00	6,425,000.00	1,139,000.00	-	58,883,553.00

