

ARTICLE 4

2003 TOWN MEETING - FY2004 OPERATING BUDGET

LINE ITEM	ACTUAL FY 2001	ACTUAL FY 2002	APPROP. FY 2003	ESTIMATED FY 2003	TOWN MTG APPROVED FY 2004	
GENERAL GOVERNMENT						
1	PERSONAL SERVICES	1,785,142	1,758,888	1,784,623	1,880,000	1,858,179
2	OTHER EXPENSES	954,984	936,194	1,044,871	1,044,871	1,002,285
	TOTAL	2,740,126	2,695,082	2,829,494	2,924,871	2,860,464
COMMUNITY DEVELOPMENT						
3	PERSONAL SERVICES	1,148,524	1,148,735	1,128,247	1,160,000	1,135,087
4	OTHER EXPENSES	152,739	125,772	131,925	131,925	107,200
	TOTAL	1,301,263	1,274,507	1,260,172	1,291,925	1,242,287
Line item 3 includes \$6,000 in receipts from wetland filing fees.						
COMMUNITY SERVICES						
5	PERSONAL SERVICES	496,675	589,602	564,349	620,000	586,627
6	OTHER EXPENSES	351,006	291,213	306,545	306,545	283,345
	TOTAL	847,681	880,815	870,894	926,545	869,972
Line item 5 and line item 6 include \$273,355 and \$233,645 respectively in receipts from programs and activities.						
ELDER SERVICES						
7	PERSONAL SERVICES	560,523	546,361	553,928	598,000	579,363
8	OTHER EXPENSES	153,744	116,027	127,700	127,700	114,000
	TOTAL	714,267	662,388	681,628	725,700	693,363
Line item 7 includes \$45,000 in federal grants, \$40,000 in grants and \$77,000 in meals donations, adult day receipts and newsletter ads.						
PLANT AND FACILITIES						
9	PERSONAL SERVICES	2,450,631	2,476,593	2,680,319	2,710,000	2,799,301
10A	OTHER EXPENSES	1,187,855	1,239,120	1,279,950	1,279,950	1,144,560
10B	CAPITAL PROJECTS FUND	2,036,739	1,972,148	2,252,000	1,942,000	1,660,000
	TOTAL	5,675,225	5,687,861	6,212,269	5,931,950	5,603,861
Line item 9 includes \$100,000 in rental receipts, \$80,000 from perpetual care and \$45,000 from sale of lots.						
Line item 10A includes \$30,000 from perpetual care						
PUBLIC SAFETY						
11	PERSONAL SERVICES	9,563,252	9,806,840	9,917,305	10,570,000	10,776,183
12	OTHER EXPENSES	683,420	673,029	782,410	782,410	852,411
	TOTAL	10,246,672	10,479,869	10,699,715	11,352,410	11,628,594
Line item 11 includes: \$50,000 - grants, \$60,000 - detail fees, \$68,107 - parking receipts and \$700,000 - ambulance collections						
Line item 12 includes \$11,600 from parking meter receipts.						
PUBLIC WORKS						
13	PERSONAL SERVICES	1,518,725	1,417,362	1,399,192	1,600,000	1,414,940
14	OTHER EXPENSES	5,085,606	3,595,995	4,096,050	4,800,000	3,809,250
	TOTAL	6,604,331	5,013,357	5,495,242	6,400,000	5,224,190

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LINE ITEM	ACTUAL FY 2001	ACTUAL FY 2002	APPROP. FY 2003	ESTIMATED FY 2003	TOWN MTG APPROVED FY 2004	
SEWER						
15	PERSONAL SERVICES	229,373	251,145	329,952	329,952	329,532
16	OTHER EXPENSES	1,211,398	1,325,160	1,591,900	1,591,900	1,545,300
	TOTAL	1,440,771	1,576,305	1,921,852	1,921,852	1,874,832
WATER						
17	PERSONAL SERVICES	1,305,305	1,346,054	1,549,625	1,549,625	1,531,854
18	OTHER EXPENSES	1,603,885	1,767,658	1,885,725	1,885,725	1,926,725
	TOTAL	2,909,190	3,113,712	3,435,350	3,435,350	3,458,579
LIBRARY						
19	PERSONAL SERVICES	1,811,877	1,744,280	1,717,764	1,705,000	1,708,396
20	OTHER EXPENSES	603,039	637,484	644,600	544,000	522,800
	TOTAL	2,414,916	2,381,764	2,362,364	2,249,000	2,231,196
UNCLASSIFIED						
21	COMPENSATION FUND			1,193,000		400,000
22	RESERVE FUND			200,000		200,000
	TOTAL			1,393,000		600,000
ANDOVER SCHOOL DEPT						
23	PERSONAL SERVICES	31,936,787	34,338,586	36,651,511	36,503,818	37,031,391
24	OTHER EXPENSES	7,916,482	9,197,168	10,167,995	10,531,317	9,856,875
	TOTAL	39,853,269	43,535,754	46,819,506	47,035,135	46,888,266
Line item 24 includes \$40,000 in insurance collections for student services.						
GR LAW TECH SCHOOL						
25	GR LAW ASSESSMENT	159,847	73,882	75,729	75,729	148,958
	TOTAL	159,847	73,882	75,729	75,729	148,958
FIXED						
26	INTEREST EXPENSE	3,346,165	3,743,640	4,748,243	4,748,243	4,736,818
27	BOND REDEMPTION	6,510,000	7,110,000	7,938,000	7,938,000	8,090,000
28	STABILIZATION FUND	50,000	74,769	0	0	0
29	GENERAL INSURANCE	526,713	541,800	625,000	675,000	736,000
30	UNEMPLOYMENT COMP.					500,000
31	RETIREMENT FUND	3,686,244	3,823,848	3,554,704	3,554,704	3,658,024
32	HEALTH INSURANCE FUND	3,525,000	4,000,000	4,255,000	6,000,000	6,975,000
	TOTAL	17,644,122	19,294,057	21,120,947	22,915,947	24,695,842
GRAND TOTAL		92,551,680	96,669,353	105,178,162	107,186,414	108,020,404
less dedicated Revenues		(2,082,604)	(1,642,750)	(2,253,991)	(2,253,991)	(1,859,707)
NET TOTAL		90,469,076	95,026,603	102,924,171	104,932,423	106,160,697