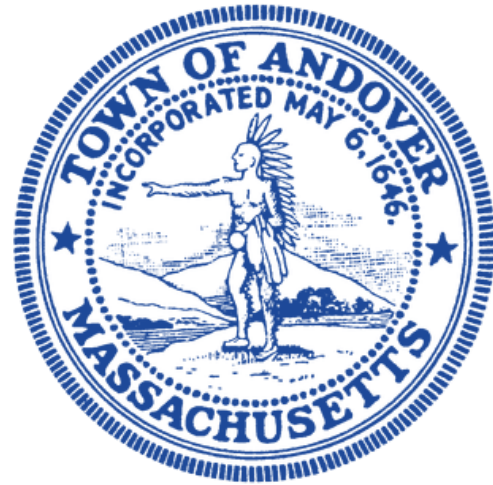


Town Manager's Recommended Capital Improvement Program



**Select Board
November 16, 2020**

Establishing a Target

$$\begin{array}{c} \text{Prior Non-} \\ \text{Exempt Debt} \\ \text{Service} \\ + \\ \text{New Non-} \\ \text{Exempt Debt} \\ \text{Service} \\ + \\ \text{General Fund} \\ \text{Revenue} \\ = \\ \text{Total Non-} \\ \text{Exempt Plan} \end{array}$$

- Non-exempt target has been set at 5.72% of revenue. FY2022 recommended CIP is balanced and supports investments in all functions of Town government



Capital Improvement Program

Funding Source	Total
General Fund Revenue	\$3,010,000
General Fund Borrowing	\$6,595,000
Use of Free Cash	\$1,983,372
General Fund Exempt Borrowing	TBD
Special Dedicated Funds	1,364,279
Water and Sewer Enterprise Funds	9,375,000
Total	22,327,651



Alignment of Goals with the CIP

Goal/Objective	Deliverable	Recommendation in CIP	Source
Long Range Financial Planning	Increase public participation in the budget process	Fund Participatory Budgeting Program	General Fund Revenue
Citizen Response Management	Expand integrated public service model within Town offices	Ongoing improvements to Town Offices	General Fund Revenue
Capital Improvements	Implement Gas Disaster Recovery Plan	Ongoing improvements to roads, sidewalks, parking areas and water infrastructure	General Fund Borrowing. W/S Enterprise Funds
Capital Improvements	Construction of West Elementary School	Seek Borrowing Authorization & Debt Exclusion	Debt Exclusion/Borrowing
Capital Improvements	Implement Sidewalk Program	Continuation of Sidewalk Program	General Fund Borrowing
Downtown Andover & HMD	Prepare for Disposition of 11 Lewis Street	HMD Circulation Improvements	General Fund Borrowing
River & Open Space Access	Enhance recreational opportunities by increasing access to our waterfronts and open space	Shawsheen River Master Plan, Poms Pond Improvements, Lower Shawsheen Track Design	General Fund Revenue
Energy & Sustainability	Begin work on development of a Climate & Sustainability Action Plan	Fund Plan Development	General Fund Revenue



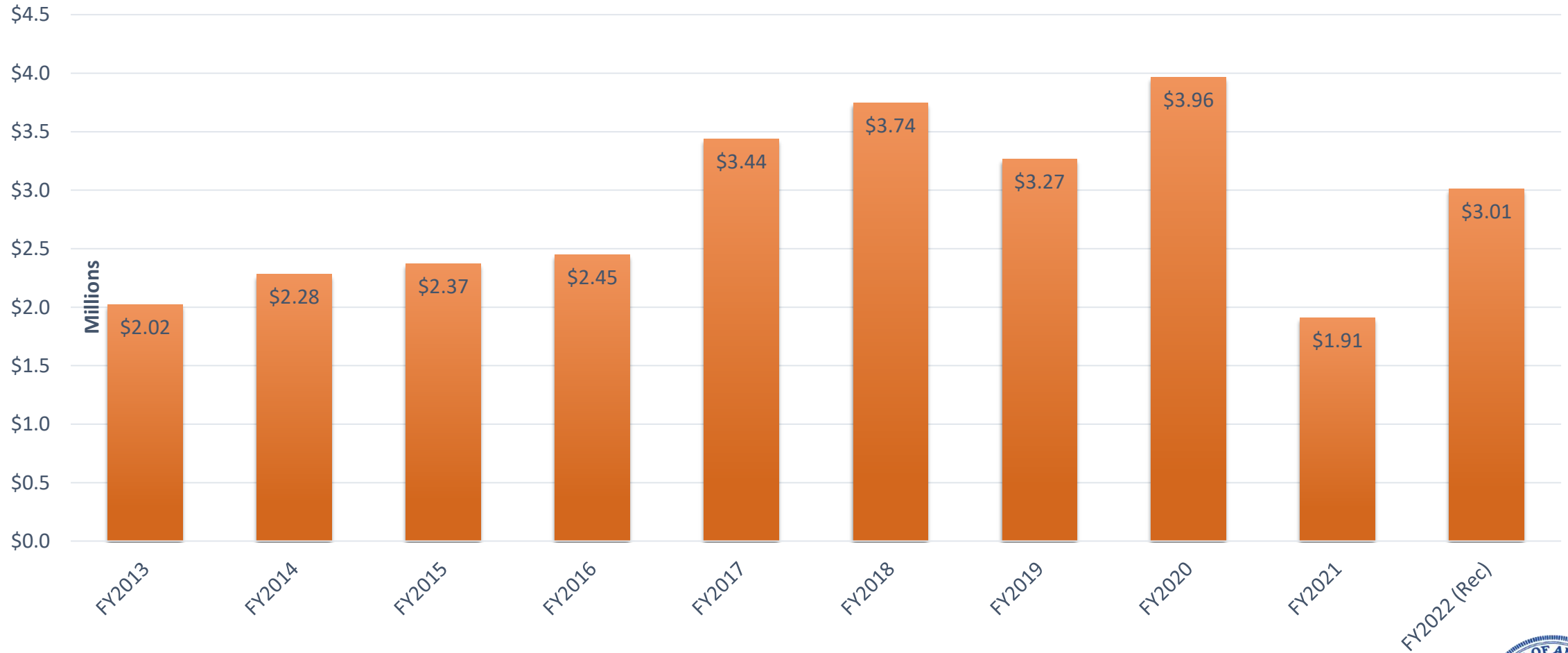
General Fund Revenue Projects

Total
\$3,010,000

Project #	Description	Amount
TM-1	Participatory Capital Budgeting	\$20,000
CDP-1	Master Plan Compilation and Completion	\$30,000
CDP-14	Shawsheen River Master Plan	\$40,000
SUS-1	Climate and Sustainability Action Plan	\$47,000
POL-1	Police Vehicle Replacement	\$205,000
POL-2	Mobile Camera Trailer System	\$50,000
FR-2	Radio Box Repeater System	\$38,000
FR-5	Multiband Portable Radios	\$50,000
DPW-7a	Public Works Vehicles - Small	\$145,000
DPW-28	Spring Grove Cemetery Improvements	\$20,000
FAC-1	Town Projects - Buildings	\$400,000
FAC-2	Town Projects – Mech. & Electrical	\$325,000
FAC-3	Town & School Security Projects	\$125,000
FAC-4	Town Vehicle Replacement	\$70,000
FAC-5	Town Park and Playground Improvements	\$260,000
SCH-1	School Projects – All Schools	\$735,000
SCH-2	School Projects – By Building	\$450,000



General Fund Revenue – Appropriation History



Free Cash

Project #	Description	Amount
IT-1	Annual Staff Device Refresh	\$627,744
IT-2	Annual Student Device Refresh	\$418,128
IT-3	IT Platforms and Infrastructure	\$687,500
DPW-2	Minor Sidewalk Repairs	\$250,000

Total
\$1,983,372



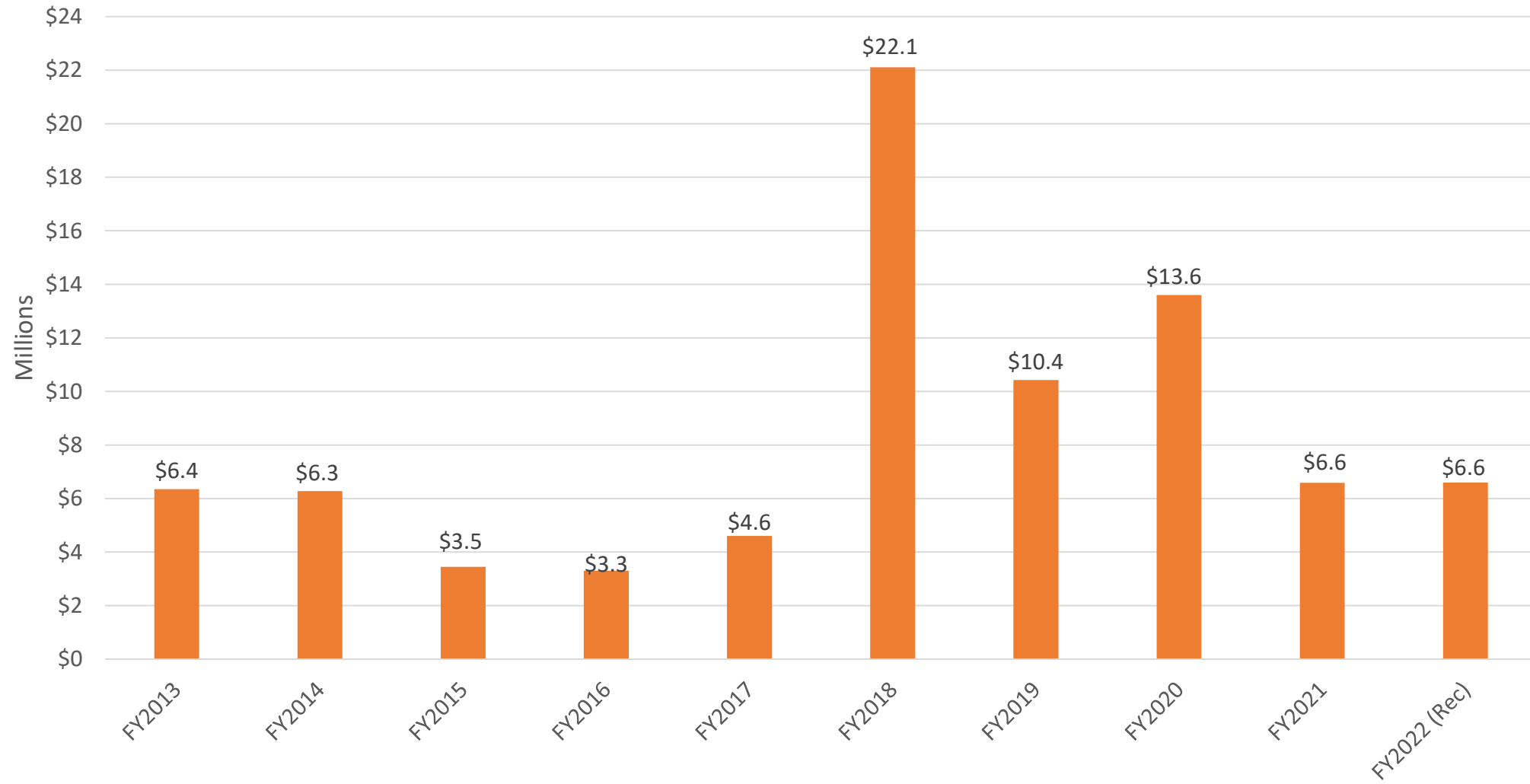
General Fund Borrowing

Total
\$6,595,000

Project #	Description	Amount
CDP-4	HMD-Circulation and Street Construction	\$500,000
LIB-1	Renovate Ground Level for Library Makerspace	\$225,000
FR-1	Fire Apparatus Replacements	\$360,000
FR-4	Fire Bi-Directional Amplifier System	\$200,000
DPW-7b	Public Works Vehicles – Large	\$400,000
TM-2	Sidewalk Program	\$950,000
FAC-6	Major Town Projects	\$605,000
FAC-7	Town & School Energy Initiatives	\$530,000
SCH-5	Major School Projects	\$2,825,000



General Fund Borrowing – Appropriation History



Special Dedicated Funds

Project #	Description	Amount
DPW-1	Annual Road Maintenance	\$1,364,276

Total
\$1,364,276



Water and Sewer Enterprise Funds

Total
\$9,375,000

Project #	Description	Amount
DPW-12	Water & Sewer Vehicles	\$125,000
DPW-14	Water Main Replacement Projects	\$6,000,000
DPW-20	WTP Generator	\$2,500,000
DPW-24	Minor Sanitary Sewer Collections System Imp	\$100,000
DPW-29	Fish Brook Intake Replacement	\$500,000
DPW-30	Inflow/Infiltration Removal Program	\$150,000



CIP Review and Approval Process

Date	Deliverable
November 6, 2020	Town Manager's Recommended FY22-FY26 CIP Released
November 16, 2020	CIP Public Hearing
December 9, 2020	Tri-Board Meeting: CIP Review
December 14, 2020	Select Board to vote on FY22-FY26 CIP

